

## Appendix B

# PUBLIC INVOLVEMENT

Since publication of the Draft Supplemental Environmental Impact Statement (SEIS), President Trump signed Executive Order (EO) 14154 – *Unleashing American Energy* – which, among other things, required the Council on Environmental Quality (CEQ) to issue guidance on implementing the National Environmental Policy Act (NEPA) and propose rescinding its NEPA regulations at 40 CFR Part 1500 et seq. Subsequently, on February 25, 2025, CEQ published an Interim Final Rule (IFR) removing the CEQ NEPA implementing regulations, effective April 11, 2025 (90 Fed. Reg. 10610). The US DOT NEPA implementing regulations at 23 CFR Part 771, Environmental Impact and Related Procedures, were modified to remove cross-references to the defunct CEQ regulations through an IFR that became effective immediately upon its publication in the Federal Register on July 3, 2025.

In addition to EO 14154, on January 20, 2025, President Trump signed EO 14148 – *Initial Rescissions of Harmful Executive Orders and Actions*. Together, EO 14154 and EO 14148 revoked EO 13990 – *Protecting Public Health and the Environment and Restoring Science to Tackle the Climate Crisis* (January 20, 2021) and EO 14008 – *Tackling the Climate Crisis at Home and Abroad* (January 27, 2021). Subsequently on January 29, 2025, Secretary Duffy signed a Memorandum for Secretarial Offices and Heads of Operating Administrations – “Implementation of Executive Orders Addressing Energy, Climate Change, Diversity, and Gender.” EOs 14148 and 14154 also revoked EO 14096 – *Revitalizing Our Nation’s Commitment to Environmental Justice for All* (April 21, 2023). Subsequently on January 21, 2025, President Trump signed EO 14173 – *Ending Illegal Discrimination and Restoring Merit-Based Opportunity*. This EO revoked EO 12898 – *Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations* (February 11, 1994). As a result of these actions, coupled with CEQ’s rescission of its NEPA implementing regulations, all federal environmental justice and climate change requirements are revoked and no longer apply to the federal environmental review process and will not be considered in the federal decision.

Appendix B, *Public Involvement*, includes concepts that were appropriate for consideration at the time of its development. Any concepts that are inconsistent with current Federal requirements were included for historical record-keeping purposes only, were not considered in this Final SEIS, and will not be considered in the Amended Record of Decision.

This appendix describes the overall public involvement activities for the Interstate Bridge Replacement (IBR) Program. It includes a general description of public involvement activities and specific public outreach efforts conducted during preparation of the Draft and Final Supplemental Environmental Impact Statement (SEIS) from January 2021 through December 2025. Extensive public involvement efforts were undertaken as part of the Columbia River Crossing (CRC) Environmental Impact Statement (EIS) process from publication of the Notice of Intent to prepare an EIS in September 2005 through publication of the Final EIS in 2011 (CRC 2011). Public comments on the Draft EIS for the CRC project are described in Chapter 6 of the CRC Final EIS, and the overall public involvement program for the CRC project is summarized in Appendix B of the Final EIS. The IBR public involvement efforts build on the work done during CRC by incorporating the feedback, best practices, and lessons learned from past work with new tools and opportunities. This appendix documents the public involvement conducted for the IBR Program and includes the IBR Program’s goals for public involvement, a description of the primary audiences identified for outreach, and the tools used to communicate with these interested parties.

The IBR Program has engaged with partner agencies, tribal governments, and community-based organizations (CBOs) since late 2020 and has been conducting more formal intentional community engagement since January 2021. This engagement has shaped the communications strategy and

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implementation, the environmental review process, the Modified Locally Preferred Alternative (LPA), the design options that are part of the Modified LPA, and the IBR Recommended Design Options.

The IBR Program strives to minimize barriers to engagement and frequently offers ongoing opportunities for input. Engagement includes a range of online, hybrid, and in-person options, as detailed in the Public Involvement Tools section.

The IBR Program is complying with the National Environmental Policy Act (NEPA) requirements for public involvement and is committed to ensuring fair access and representation for all.

Outreach efforts have resulted in more than 90,000 engagements with community members since 2021. Additionally, the IBR Program has significant interaction through a dedicated website and is active on multiple social media channels. The IBR Program has been featured in nearly 1,800 media stories, op-eds, and reader stories through December 2025. This engagement provides important input that the IBR Program will continue to consider and integrate throughout the planning and design process. Appendix D, Design Option Development and Screening Report, details how feedback shaped the development of the Purpose and Need, Desired Outcomes, and the Modified LPA.

## Goals for Public Involvement

Community engagement efforts provide extensive, inclusive, and ongoing opportunities for meaningful communication with community members. The goals for public involvement are as follows:

- Seek feedback from a broad range of community members and Program partners.
- Embrace innovation.
- Uplift all voices.
- Demonstrate accountability through transparency and feedback.
- Achieve trust among partner agencies and the community.

## Primary Audiences

The following groups and organizations have been identified as interested parties in the IBR Program. These interested parties may fall into one or multiple audiences:

- Residents of Clark County, Washington, and Multnomah County, Oregon.
- Property and business owners within and adjacent to the Program area.
- People who drive, use transit, and active transportation users in the Program area.
- Future potential users of the Program area.
- The commuter, business, and freight communities.
- Neighborhoods in and adjacent to the Program area. Community members with a range of lived experiences.
- Tribal members.<sup>1</sup>
- Local, state, and federal elected officials in both Oregon and Washington.

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<sup>1</sup> The IBR Program acknowledges that tribes are sovereign nations. The Program consults with federally recognized tribes through a government-to-government consultation process separate and distinct from public and community outreach and comment. Appendix A to this SEIS details the IBR Program's Tribal Consultation.

- Community leaders.
- Community-Based Organizations.
- Media.

## Public Involvement Tools

Public involvement tools and methods used by the IBR Program team are summarized below.

### Website

An IBR Program website has been created and is frequently updated (<https://www.interstatebridge.org/>). The website provides Program information, newsletters, fact sheets, advisory group meeting schedules and materials, and schedules of public events. It also gives the public a means to provide the IBR Program team with feedback. The website has been used to offer web-based surveys and online open house efforts at key Program milestones. The website also provides links to videos that have been produced for the IBR Program, including “Bridge Stories,” described below.

### Accountability Dashboard

The IBR Program’s Accountability Dashboard is a transparency tool designed to share key community engagement metrics, holding the IBR Program accountable to the public. This is a space where the public can learn about what the IBR Program has heard from the community and how the Program is responding. Funding sources, expenditures, and small business participation goals are reported within the Accountability Dashboard. The Accountability Dashboard is available on the Program website and updated quarterly.

### Bridge Stories

“Bridge Stories” is a video series designed to spotlight the broad range of community members who live, work, and congregate in the greater Portland-Vancouver region. The series consists of short videos showcasing real stories of people who use the Interstate Bridge. Participants share what the bridge means to them, how they use the bridge, and how the bridge replacement impacts them. Links to the videos are provided on the Program’s website and are shared on social media.

### Monthly Newsletter

Monthly emails provide regular Program status updates to all those on the IBR Program email list. The IBR Program’s email list, used to encourage participation in public events and involve the broader community, has grown to more than 7,500 contacts. This includes 7,196 subscribers who have signed up to receive monthly newsletters as of October 2025. Interested parties can sign up for monthly email updates through the website (<https://www.interstatebridge.org/contact>).

## Social Media

The IBR Program maintains active accounts across multiple social media platforms to provide Program updates and engage the broader community in a more informal setting. In particular, social media is an important tool to support outreach to young people.

## Office Hours

Office hours provide the opportunity for community members to sign up for an appointment to speak directly to IBR Program team members to ask questions and share their feedback. Office hours timeslots are offered at various times and days of the week and include both in-person and virtual options to be as inclusive and accessible as possible.

## Neighborhood Forums and Open House Events

In-person open house style events provide an opportunity for community members and businesses within the Program area to drop in and speak directly with IBR Program staff. Neighborhood forums were held in May and June 2023 to provide an opportunity for the public to learn about the Program's environmental review process, including what is being analyzed in the study area, the financial plan, design work, and community engagement opportunities. Open house events were also held in October 2024 to support the Draft SEIS public comment period. Additional events will be considered to support outreach during key Program milestones.

## Presentations to Community-Based Organizations, Neighborhood Associations, and Conferences

The IBR Program proactively reaches out to neighborhood associations and CBOs to offer updates on Program activities and regularly responds to requests to provide briefings. The Program also considers speaking opportunities to engage a broad range of audiences at the national, regional, and local levels to share the Program's story, inform audiences of the Program's progress, and address any questions.

## Ensuring Fair Access and Representation

An important component of the public involvement strategy for the IBR Program is outreach and engagement with all communities. To this end, the Program coordinates with local community leaders, liaisons, groups, and CBOs to develop appropriate strategies for outreach to these populations. The Program's advisory groups have also provided valuable feedback to inform the Program's community engagement efforts. The Program has used an assortment of virtual outlets, including social media, a website translation tool, resources to reach all communities, events, and newsletters. The Program has also networked with community leaders, college students, school parent groups, churches and religious institutions, and other organizations.

The Program conducts intentional outreach to ensure fair access and representation for all and uses a number of tools to improve accessibility and inclusion. Examples of outreach efforts the Program has implemented to minimize barriers to engagement and reach all communities include:

- Providing American Sign Language interpreters and closed-captioning in English and Spanish at advisory group meetings, listening sessions, and upon request.

- Providing accessible materials, website, and meetings to anticipate the needs of all community members so they can fully participate in meaningful engagement and make informed decisions. The website allows translation into eight languages, and documents and graphics posted on the website are remediated to Americans with Disabilities Act standards to ensure compatibility with screen reader software.
- Producing three-dimensional physical models to assist blind and low-vision community members.
- Partnering with local CBOs, including small-scale, low-barrier state funded grants that supported logistics that extended the Program's engagement outreach.
- Providing incentives for participation to those facing barriers to engagement in the form of nominal gift cards not exceeding \$35 to compensate for transportation, child care, meals and other expenses.
- Working with multilingual community engagement liaisons who are fluent in languages other than English and deeply connected within their local communities to help spread the word about the Program.
- Translating selected Program documents to support outreach listening sessions and events into Arabic, Chinese, Chuukese, Korean, Somali, Spanish, Russian, Vietnamese, Thai, and Ukrainian. These translated documents were posted on the Program website and were distributed in hard copy form at strategic community locations.
- Providing verbal language interpreters upon request.
- Hosting youth press conferences for high school and college news/media outlets.

## Written Materials

One of the main components of the communications effort for the IBR Program is a range of written materials that are easily identifiable as IBR Program materials and that can be accessed either in print form or electronically via the website. Individuals who are eligible for reasonable accommodations can request written material in alternative formats or sign language interpreters by contacting the Program team. All documents on the IBR Program website are also remediated for accessibility for individuals with visual impairments to comply with Section 508 of the Rehabilitation Act of 1973. Under Section 508, agencies must give disabled employees and members of the public access to information comparable to the access available to others.

The following are examples of the written materials produced:

- **Newsletters.** Monthly newsletters are sent via email and published on the IBR Program website to describe plans and timelines, opportunities for public input, design options and alternatives under consideration, and progress. They also serve as part of the notification system for public meetings and other milestones.
- **Fact Sheets.** Fact sheets have been developed that can be used individually or in packets for specialized audiences. A general background document was created that describes Program need, process, timelines, and benefits and is updated as needed. Additional fact sheets provide information about other topics of public interest, such as the Modified LPA, how the Program centers fair access, cost and funding information, and tolling.
- **Display Boards.** Display boards are created for open houses, booths at fairs and festivals, and miscellaneous presentations.
- **Postcards.** Postcards are mailed to relevant addresses to notify neighbors and other interested parties of upcoming opportunities to review the Program team's work and provide input.

- **Presentation Materials.** Presentation materials are prepared to support open houses; briefings with neighborhood associations, business groups, and community organizations; and meetings with media and elected officials. Materials are tailored to each group and may consist of a combination of slides, illustrations, display boards, and presentation handouts.

## Online Public Meetings, Surveys, Listening Sessions, and Roundtables

Many Program events continue to be conducted online following the 2019 coronavirus (COVID-19) pandemic. In-person events are held in Vancouver and/or Portland for the convenience of the public. The Program will continue to provide virtual and hybrid engagements to provide community members with several options to connect.

Online public meetings, listening sessions, surveys, and roundtables are held to share Program information and gather feedback in coordination with key Program milestones. The Program team provides accessible meeting materials upon request for individuals who require reasonable accommodations, including written materials in alternative formats or sign language interpreters.

## Fairs, Festivals, and Community Events

To connect with a broader range of people, the IBR Program focuses on reaching people where they are, on their terms and their schedules. These efforts include participation in local and regional community events such as fairs, festivals, and farmers markets. These outreach opportunities are designed to provide the general public with an informal opportunity to engage with the team, view Program information, and learn about upcoming milestones and public involvement opportunities. This type of outreach provides the public with increased knowledge of the Program, a broad-based understanding of its goals and schedules, and a convenient means of providing feedback directly to Program staff. Team participation in community events typically involves staffing informational tables and booths.

## Media Support

A media strategy is used to reach a broad audience with accurate and timely information, increase public awareness of the Program, and encourage participation in public events. It includes methods for gaining media coverage at Program milestones and methods to keep the Program in the public eye between milestones, including the following:

- **News releases.** The Program sends news releases to the media distribution list to alert reporters and blog writers about major milestones and public meetings. News releases are also posted on the Program website.
- **Media outreach.** The Program proactively contacts media outlets to offer briefings on key milestones and updates.
- **Media responses.** The Program strives to provide timely and accurate responses to inquiries received from media outlets.
- **Authored content.** The Program identifies opportunities to provide topic-specific columns and opinion pieces to highlight milestones or key messages.
- **Media distribution list.** The Program maintains a media list and distribution systems to ensure that materials are distributed to all relevant and interested news outlets. Neighborhood publications and transportation-related blogs are included on this list.

- **Community calendars.** Dates, times, and locations of community open houses and other public events are submitted to a wide variety of community calendar sections of publications (both inside and outside the Program corridor) to reach a broad regional audience.
- **Media tracking.** All print media stories are collected for reference, distributed via email to key Program team members on a daily basis, and archived.
- **Email messages.** The Program communications team keeps the media informed with emails about the Program.

## Comments, Responses, and Tracking

The public can provide the Program team with comments through a variety of methods, including email, the Program website, voicemail, and public meetings. Public and agency comments gathered across the Program are shared with select Program staff based on phase, issue, and area of responsibility. By attending outreach events, Program staff (including technical staff) also receive comments directly from members of the public.

Each written comment (form, letter, or email), outreach summary, record of telephone conversation with a member of the public, and transcript of testimony at a public hearing is logged into the public comment system so that it may be made available to decision-makers.

After receiving a comment, Program staff determine whether a question or comment requires a response. If a response is required, staff research the answer and respond within approximately one week; complex questions may take additional time to research and respond to. All comments and questions are then categorized by topic. Each comment can address numerous topics. At regular intervals, comments are summarized – along with information about recent outreach events and media coverage – and are distributed internally to help ensure awareness across Program disciplines.

## Communications Coordination

The communications team periodically convenes communications and public information staff from the partner agencies for Program progress updates, to introduce and review communications plans and messages, and track the distribution of Program materials. Meetings are typically held around major Program milestones or as needed.

## Summary of Public Engagement Events

The IBR Program seeks to provide ongoing, accessible, and inclusive engagement opportunities using a variety of methods to meet people where they are. The Program also conducts additional outreach efforts to gather public feedback to inform Program work around key milestones. Below is a high-level summary of engagement efforts broken out by time frame.

### Public Involvement Efforts

From November 2020 to May 2025, Program staff engaged in more than 730 public outreach meetings and events. Table B-3 at the end of this document presents a chronological list of these events. A summary of outreach efforts by time frame is also outlined below, including engagement conducted in fall 2024 in support of the Draft SEIS.

#### Winter and Spring 2021 Public Engagement Efforts

In the first quarter of 2021, the IBR Program conducted intentional community engagement to gather specific public feedback regarding the transportation problems travelers experience with the current Interstate Bridge

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and to understand the community priorities and values that should shape the Program. Feedback received confirmed the previously identified Purpose and Need remained valid. This engagement also identified key community priorities. A comprehensive Community Engagement Report was prepared that details the feedback received (IBR 2021a).

Engagement opportunities included the following:

- Launching the IBR Program website, social media accounts, and e-newsletter.
- Launching three Program steering and advisory groups and began regularly scheduled public meetings (initial kick-off meetings for Executive Steering Group [ESG] held in November 2020; advisory group initial kick-off meetings held in January 2021).
- Holding four online public briefings in February 2021, including one conducted in Spanish, to introduce the community to the Program purpose, workplan, and ways to get involved.
- Holding an online open house and interactive survey from February 16 to 28, 2021 on the IBR website to provide the public with Program information and gather public input to help define priority issues and key problems in the study area. Materials were translated into eight languages and printed for distribution through multilingual community liaisons.
- Reviewing completed community surveys from over 9,100 individuals with over 14,400 comments submitted.
- Hosting four listening sessions to help ensure there was feedback from community members with a broad range of lived experiences considered and to address demographic gaps in survey responses.

Key takeaways included:

- Widespread agreement that the transportation problems previously identified by the CRC project still exist: congestion and travel reliability, safety, earthquake vulnerability, impaired freight movement, inadequate bicycle and pedestrian pathways, and limited public transportation.
- Desire for solutions that consider the natural environment and health of our community and minimize impacts to neighboring communities.
- Congestion and travel reliability were consistently ranked or expressed as the highest concerns, with safety and earthquake vulnerability both ranked second and mentioned frequently.
- Concerns about transportation safety, including earthquake vulnerability and interstate design.
- Support for an improved public transit connection between Portland and Vancouver.
- Concerns regarding tolling and potential impacts on low income and other fair access communities and distribution of the cost burden.
- Value of a cost-effective Program with funding support that builds on previous work.
- Desire for low-barrier engagement options and the opportunity to have meaningful conversations with the Program.

## Summer 2021 Public Engagement Efforts

Community engagement efforts from April through August 2021 were focused on gathering feedback and input to help inform the development of initial design elements and priorities to shape the process.

Engagement opportunities included the following:

- Spring 2021 community engagement demonstrated widespread agreement that the previously identified transportation problems still exist with congestion, seismic resiliency, and safety as top community concerns.
- Fair access and the natural environment and health of our community were clearly identified as important community priorities.
- The community values low-barrier engagement options and the opportunity to have meaningful conversations with the Program.
- Listening session participants shared their desire to see more investment into the local economy, increased opportunities for all communities to get involved, and continued transparent communication from the Program.
- There was significant interest in discussing details of a solution, including the design process. Two video storytelling series launched, “Bridge Stories” and “The Case for IBR,” showcasing how community members use the Interstate Bridge and the benefits a replacement bridge will provide.
- IBR Program summer interns helped launch the Program’s TikTok account and bolster other digital content efforts to better engage with youth.
- Four community working groups (Active Transportation, Multimodal Commuter, Downtown Vancouver, and Hayden Island/Marine Drive) formed to act as Program focus groups with over 90 community participants involved.
- Advisory group input helped shape a definition of fair access specific to the IBR Program, inclusive of both process and outcome representation.
- Advisory groups provided input on the Program’s Resiliency Framework and how natural environment impacts and resiliency goals will be applied to various components of the Program.
- Advisory group input helped develop a summary of community values and priorities to inform Program work.
- Eleven Community-Based Organizations in both Oregon and Washington were awarded small-scale, low-barrier state-funded grants that supported logistics to help reach communities in partnership with the IBR Program.
- Hosted fifteen listening sessions to gather feedback from a broad range of community perspectives, including specific user groups (active transportation, multimodal commuter, freight movement), potential impact concerns (downtown Vancouver, Hayden Island/Marine Drive, and sustainability and resiliency), and community members with a range of lived experiences.

Key takeaways included:

- Feedback demonstrated widespread agreement that the previously identified transportation problems still exist with congestion, seismic resiliency, and safety as top community concerns.
- Fair access and the natural environment and health of our community were clearly identified as important community priorities.
- The community values low-barrier engagement options and the opportunity to have meaningful conversations with the Program.

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- Listening session participants shared their desire to see more investment into the local economy, increased opportunities for all communities to get involved, and continued transparent communication from the Program.
- There was significant interest in discussing details of a solution, including the design process.

## Fall and Winter 2021 Public Engagement Efforts

From September to December 2021, the IBR Program held a second period of intentional community engagement, including surveys, community briefings, listening sessions, advisory groups, and community working groups to gather feedback and input on the design options and weigh in on the priorities that informed elements of the Modified LPA. In addition to public comments provided during briefings, listening sessions, and other events, more than 9,600 survey responses and 1,700 survey comments were received as a result of these efforts. A comprehensive Community Engagement Report for fall and winter of 2021 details feedback received (IBR 2021b).

Engagement opportunities included the following:

- An online open house with detailed information about previous planning efforts, preliminary design options, fair access and resiliency frameworks, the environmental compliance process, and steps to identifying an IBR solution.
- Community input survey with 9,600 participants to gather feedback on preferences and priorities associated with the user experience and design options.
- Two youth press conferences.
- Four community working groups (Active Transportation, Multimodal Commuter, Downtown Vancouver, and Hayden Island/Marine Drive).
- Four listening sessions were held in November 2021 in partnership with 10 CBOs that have established deep connections within our communities. CBO partners act as a trusted facilitator, encouraging participation and spreading awareness of listening sessions among their networks through email blasts, social media posts, texts, posters, phone calls, and authored newsletter articles. The purpose of these sessions was for Program staff to share information on design options with specific communities and solicit feedback in an affinity space. More than 300 community members participated in this series of listening sessions, many of whom reported it as being their first time engaging with the Program.
- Four online community briefings were held to provide an update on the IBR Program's progress. Participants were provided with information on preliminary design options, steps to develop a recommended Modified LPA, and ways to stay informed and get involved along the way. Event participants had the opportunity to ask questions and engage with Program staff.

Key takeaways included:

- Design options and Program elements that improve travel times, relieve congestion, improve safety, and mitigate negative impacts to people and the environment are preferred.
- IBR Program communities rely on transit for a diverse range of needs.
- Trip time is the most influential factor when choosing what form of transportation to take. Ease of trip and avoiding a toll were the second and third most influential factors, respectively.
- While preferences for how to access Hayden Island and Marine Drive are heavily influenced by a respondent's geographic location, when asked to identify the priority for a Hayden Island Interchange design, nearly 70% of all survey respondents agreed that congestion relief on I-5 near Hayden Island is most important.

- Washington residents prefer direct access to Hayden Island from I-5, while Oregon residents prefer to access Hayden Island via Marine Drive and a new arterial bridge.
- The top three preferences for transit station locations are (1) the Vancouver waterfront, (2) near Clark College, and (3) the Expo Center.

## 2022 Public Engagement Efforts

Outreach efforts in 2022 focused on continued engagement to inform the development of the Modified LPA, communicate the elements being recommended by the Program, and seek regional consensus on the Modified LPA and next steps to further analyze it through the SEIS process. Following screening and evaluation of the design options and transit investments, the IBR Program developed recommendations for the key components of the Modified LPA, informed by technical and screening work along with Program partners and community feedback. Together, these key components form a comprehensive multimodal solution that addresses the Program's Purpose and Need, meets fair access and resiliency objectives, and supports regional and local priorities and desired outcomes. From September through December of 2022, the IBR Program shared updates on the NEPA compliance process and path toward publishing a Draft SEIS.

Engagement opportunities included the following:

- Regional consensus to move the Modified LPA into the federal environmental review process in summer 2022. This included endorsement by the board, council or commission of all eight local partner agencies, unanimous consensus from the Program's ESG, and acknowledgment by the Bi-State Legislative Committee to move the Program forward into the next phase of work.
- The Program tabled at six in-person community events, including farmers markets and festivals, with nearly 500 direct conversations through this engagement effort.
- Direct outreach to over 200 neighborhood associations and CBOs resulting in discussions with a wide variety of community members about the Modified LPA, next steps in the environmental review process, and how to provide meaningful input once the Draft SEIS is released.
- Provided informational presentations to approximately 60 organizations, including local partner agency boards, councils, and commissions, neighborhood associations, and CBOs.
- Participated in over 20 speaking opportunities at the national, regional, and local level to engage various members of the public to share the Program's story, inform audiences of the Program's progress, and address any concerns.
- Hosted three virtual community roundtable discussions.
- Hosted 29 public steering and advisory group meetings.
- Coordinated and hosted Program area tours for Program advisory group members.

Key takeaways included the following public comment themes:

- Interest in elements of the Modified LPA and the river crossing design.
- Interest in information about upcoming opportunities for engagement.
- Comments on replacement bridge alternatives (tunnel, third bridge crossing, and retrofitting the current bridge).

## 2023 Engagement Efforts

The Program's outreach in 2023 was primarily focused on an extended effort to conduct both broad and mindful community engagement prior to the release of the Draft SEIS. The purpose of the engagement during

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this time frame was to continue raising awareness about the Program and key milestones, inform community members of the Modified LPA and the elements that are being analyzed in the Draft SEIS, and prepare community members to effectively provide input during the public comment period.

Engagement opportunities included the following:

- Held 18 public steering and advisory group meetings.
- Provided Program updates and presentations to over 60 organizations.
- Held two in-person neighborhood forums.
- Hosted a Small Business/DBE meet-and-greet event.
- Tabled at 17 community events – split between Oregon and Washington – with an emphasis on reaching community members with a broad range of lived experiences. The Program was able to engage with more than 1,250 individuals at a diverse range of events.
- Participated in 16 regional and national conferences.
- Coordinated and conducted over 16 bridge or Program area tours.
- Completed a cultural resources open house.
- Conducted three virtual community roundtables.
- Launched office hours beginning in August 2023, offering the opportunity for community members to sign up for an appointment (in person or virtual) to speak directly to IBR Program team members to ask questions and share their feedback.
- Formed the Community Benefits Advisory Group (CBAG) in September to develop recommendations to leverage the Program’s work to achieve the greatest positive benefit to the communities in the Program area and broader region.
- Offered a second round of small-scale, low-barrier state-funded grants to CBOs to pay for logistics that extended the outreach of the Program.

## 2024 Engagement Efforts

In 2024, the IBR Program focused on preparing the community for the Draft SEIS release and comment period and continued to raise awareness about the Program and key milestones.

Engagement opportunities included the following:

- Holding 34 public steering and advisory group meetings.
- Providing Program updates and presentations to over 100 organizations.
- Conducting four CBO listening sessions.
- Offering IBR office hours, which allowed interested parties to connect directly with key IBR Program technical staff about topics such as Program effects, future construction, and information included in the Draft SEIS.
- Tabling 16 community events split between Oregon and Washington. The Program was able to engage with more than 1,100 individuals at a diverse range of events.
- Coordinating ongoing Program-area tours.
- Completing a Washington State Department of Transportation (WSDOT) DBE Training and Construction Open House.

- Hosting a 2024 Industry Day event, an opportunity for regional and national firms to learn about the Program and potential construction packages.
- Participating in eight regional and national conferences.
- Conducting three virtual community roundtable events.
- Conducting multiple press events, including a youth press conference and tour, a multilingual press conference, and a Draft SEIS press conference.
- Completing engagement for the Draft SEIS, as detailed below.
- Providing mailed and social media notifications about the Draft SEIS to the Portland metro area, which includes rural communities near Vancouver, WA and Portland, OR.

### **2024 Draft SEIS Engagement**

The IBR Program conducted communications and public engagement efforts during the Draft SEIS comment period to ensure compliance with NEPA requirements and state guidelines as well as address community concerns. This engagement gathered valuable public input on the potential community and environmental impacts outlined in the Draft SEIS. The comments collected during the comment period (included in Appendix S, Draft SEIS Public Comment Period Comments and Responses) helped ensure that the IBR Program identified the potential effects of the Modified LPA, as well as the mitigation commitments to address adverse effects and inform the identification of the IBR Program Recommended Design Options.

### **Draft SEIS Public Comment Submission Tools**

The IBR Program provided several public comment submission options to accommodate various communication preferences, language needs, and those with limited access to the internet or technology. For all submission options, comments were accepted in a commenter's native language. Public comment submission options were:

- **IBR Program online comment form:** Available on the IBR Program website.
- **IBR Draft SEIS dedicated email:** [draftseis@interstatebridge.org](mailto:draftseis@interstatebridge.org).
- **IBR general email:** [info@interstatebridge.org](mailto:info@interstatebridge.org).
- **Mail:** Written comments via mail to Interstate Bridge Replacement Program, *Attn:* Draft SEIS Public Comment, 500 Broadway, Suite 200, Vancouver, Washington 98660.
- **Drop-off in person:** Written comments via drop-off at the IBR Program office: 500 Broadway, Suite 200, Vancouver, Washington 98660.
- **Paper comment form:** Paper form was available in English, Spanish, Russian, Vietnamese, Ukrainian, Somali, Traditional Chinese, Simplified Chinese, Tagalog, Korean, and Arabic.
- **In-person public hearings and open houses:** Two public hearings/open house events – one in Vancouver, Washington on October 15, and one in Portland, Oregon, on October 17, 2024. Commenters were invited to give verbal comments to a court reporter.
- **Virtual public hearings:** Two virtual public hearings to collect comments on the Draft SEIS on October 26 and October 30, 2024. Commenters were invited to give verbal comments to a court reporter who transcribed comments live during the hearing.
- **Voicemail:** (866) 427-7347. The Program provided audio instructions on how to use the voicemail in English, Spanish, Russian, Vietnamese, Ukrainian, Somali, Traditional Chinese, Simplified Chinese, and Tagalog. Partway through the comment period, options to respond in Korean and Arabic were added.

## Draft SEIS Public Comment Informational Tools

The Draft SEIS comment period was supported with a variety of informational materials:

- IBR Program website and dedicated Draft SEIS landing page:** A dedicated Draft SEIS web page linked to materials including the Draft SEIS, the executive summary, a fact sheet, technical reports, appendices, and instructions for submitting public comments. The online Draft SEIS included a search function to help readers locate specific information. During the Draft SEIS comment period, a pop-up banner directed visitors to access the Draft SEIS landing page and public comment form.
- Printed Draft SEIS document and executive summaries:** Printed copies of the Draft SEIS were available for review at the IBR Program office in downtown Vancouver, as well as in Vancouver City Hall, the Vancouver Community Library, the Charles Jordan Community Center in North Portland, and the Portland Building. Additionally, printed copies of the executive summary were available for review at these locations in 11 languages: English, Spanish, Russian, Traditional Chinese, Vietnamese, Somali, Simplified Chinese, Ukrainian, Tagalog, Arabic, and Korean.
- Draft SEIS fact sheet:** A reader-friendly resource that included a summary of the Draft SEIS, what is being studied, how to navigate the document, and how to submit public comments. The fact sheet was posted online and printed for in-person events. Content from the fact sheet was also translated into Spanish, Russian, Traditional Chinese, Vietnamese, Somali, Simplified Chinese, Ukrainian, Tagalog, Arabic, and Korean.
- Outreach Toolkits:** The outreach toolkit included body email text, a cover letter with links to the Program website and resources, and PDFs of fact sheets and comment forms. The IBR Program team developed this outreach toolkit as a resource for agencies and organizations to share information about the Program and the public comment opportunity. Emails with these toolkits were sent to partner agencies leading up to and during the public comment period.
- Informational Videos:** The IBR Program produced a total of 10 informational videos, including three long-form Draft SEIS videos and seven Draft SEIS related social videos.

## Draft SEIS Notification Tools

To provide awareness and information about the Draft SEIS comment period, notification tools listed in Table B-1 were used.

Table B-1. Draft SEIS Comment Period Notification Tools

Tactic	Reach
Program mailers	2 mailers 91,000 addresses
Email notifications	6 E-blasts 14,854 opens
Billboard	September 30 to November 18, 2024
Social media - organic	155 posts 4,146 engagements
Social media - paid	4 paid ad campaigns 17,481 engagements

Tactic	Reach
Digital and print advertisements	20 ads, 8 radio stations, C-TRAN buses and TriMet stops 3,213,000+ estimated people reached
Earned media (unpaid mentions in third-party media outlets)	148 stories 2,000,000+ estimated people reached

### Draft SEIS In-Person and Online Engagement Opportunities

The IBR Program provided a variety of opportunities for in-person and online public engagement during the comment period. These activities are listed in Table B-2.

Table B-2. Draft SEIS Public Engagement Activities

Activity	Engagement
Tabling	8 events 491 interactions
Pre-Draft SEIS virtual public briefing and Q&A	2 events 80 live attendees
Draft SEIS virtual public briefing and Q&A	2 events 73 live attendees
In-person public hearings/open houses	2 events 168 total attendees
Virtual public hearings	2 events 55 total live attendees
Advisory Group meetings	11 meetings
Office hours	8 events (48 timeslots) 9 participants
Briefings and presentations	More than 50 presentations 550+ attendees

The IBR Program hosted two in-person public hearings and open house events in October 2024 to engage the community on the Draft SEIS. These events allowed attendees to ask questions, review technical reports, and provide public comments. The open houses featured various stations staffed by IBR Program subject matter experts, each aligned with key aspects of the Draft SEIS. Participants could view three-dimensional river crossing visualizations and access hard copies of the Draft SEIS document and executive summary. Large display boards, fact sheets, and video presentations were available at both venues, as well as dedicated stations for verbal and written public comments.

## Interstate Bridge Replacement Program

- The first event was held on Tuesday, October 15, 2024, 5:30 to 8:00 p.m. at Clark College in Vancouver, Washington, attracting 111 attendees. Three court reporters (two virtual and one in-person) were available to capture verbal statements. Spanish and American Sign Language (ASL) interpreters assisted attendees. A total of 25 written comments were submitted, and 14 evaluation and demographics surveys were completed (5 in-person, 9 electronic).
- The second event took place on Thursday, October 17, 2024, 5:30 to 8:00 p.m. at the Portland Expo Center in Portland, Oregon, with 57 attendees. Similar to the Vancouver event, the open house featured informational displays and video presentations, with subject matter experts available to answer questions. Two court reporters (one virtual, one in-person) facilitated verbal comments, while attendees also had the opportunity to submit written public comments. Spanish and ASL interpreters were on hand for assistance. A total of 18 written comments were submitted, and 11 surveys were completed (6 in-person, 5 electronic).

Two virtual public hearings were hosted in October 2024 to allow participants to share verbal public comment about the Draft SEIS with IBR Program staff and have it recorded by a court reporter. Each meeting included ASL interpretation and closed captioning in both English and Spanish. The events were scheduled to provide opportunities to participate during weekends and weekdays.

During the events, presenters provided a brief overview of the Draft SEIS, including what was studied, where it was located online, and how comments would be collected and addressed. The remainder of the time was reserved for public comment. A court reporter captured testimony, and comments were entered into the official public record.

- There were 16 total live attendees at the October 26 hearing, including 13 virtual participants and three concurrent YouTube viewers. There was also interpretation available. The IBR Program received one comment during this event. Participants included representatives from the Federal Highway Administration (FHWA) and local media outlets TVW (streaming) and KPTV.
- There were 39 total live attendees at the October 30 hearing, including 30 virtual participants and nine concurrent YouTube viewers. There was also interpretation available. The IBR Program received 23 comments during this event. Participants included representatives from the Federal Transit Administration (FTA), FHWA, and local media outlets, TVW (streaming) and KPTV.

## Ensuring Fair Access for All

To support outreach to all community members, the IBR Program team partnered with Community Engagement Liaisons (CELs), who are trusted members of their communities with strong networks and relationships. CELs encouraged community members to engage with the Draft SEIS materials, attend the in-person open house events, and participate in small group discussions (facilitated by the CELs). A total of 46 participants attended the open houses and worked one-on-one with CELs at the events to understand, ask questions, and comment in their preferred language. Additionally, 15 CELs engaged a total of 180 community members in 43 small group discussions during the comment period. At both the open houses and small group discussions, CELs helped approximately 200 community members complete both printed and online engagement surveys.

## 2025 Engagement Efforts

In 2025, IBR Program outreach continued to provide updates about the Program and more information on the Final SEIS as it was developed.

In 2025, the IBR Program:

- Held 11 public steering and advisory group meetings.
- Provided Program updates and presentations at about 140 community meetings, jurisdictional meetings, and briefings.
- Participated in approximately 20 regional and national conferences.
- Coordinated and conducted over 5 bridge or Program area tours.
- Staffed information tables at 19 community events split between Oregon and Washington. The Program was able to engage with more than 1,300 individuals at a diverse range of events.
- Multiple local jurisdiction workshops on design refinements for the Final SEIS.
- Hosted a fall 2025 Industry Day webinar event, an opportunity for regional and national firms to gain updates about the Program and potential construction packages. Similar information was presented at an in-event hosted by Associated General Contractors.
- Ongoing office hours.

## Technical Coordination with Partner Agencies

In developing the Modified LPA, the IBR Program worked with partner agency technical staff through focused technical working groups to develop, evaluate, refine, and identify design concepts and transit investments for consideration by community, steering, and advisory groups. These efforts with partner agencies are briefly described below and are discussed in greater detail in Appendix A, Agency and Tribal Engagement.

### Partner Agency Working Groups and Technical Sessions

The IBR Program's design team worked with technical staff from local partner agencies through focused working groups and technical sessions. These meetings served as a venue for developing a shared understanding of local conditions, needs, and planned transportation improvements that could then be used to engage with interested parties in the community. The technical working groups identified design options for screening, contributed to desired outcomes, developed screening criteria, considered tradeoffs, and were engaged in the process of developing the Modified LPA.

The working groups and technical sessions included technical staff from the IBR Program and the following agencies:

- Oregon Department of Transportation (ODOT).
- Washington State Department of Transportation (WSDOT).
- Local transit agencies: Clark County Public Transportation Benefit Area (C-TRAN) and Tri-County Metropolitan Transportation District (TriMet).
- Regional metropolitan planning organizations: Oregon Metro (Metro) and Southwest Washington Regional Transportation Council (RTC).
- Cities of Portland and Vancouver.
- Ports of Portland and Vancouver.

During development of the Modified LPA, the IBR Program convened several issue-specific working groups with members from the above local partner agencies. These included a Travel Demand Modeling Working Group, a Transit Options Technical Session, and a Climate Technical Working Group. The Agency Working Group and technical session activities are discussed further in Appendix A, Agency and Tribal Engagement.

## Executive Steering Group

The ESG directly supports the IBR Program’s progress. ODOT and WSDOT convened the 12-member group to provide regional leadership support and consensus on key Program issues of importance to the community. The ESG provides recommendations on planning, design, operational approach, and funding of the IBR Program.

The members of the ESG include representatives from the 10 bi-state partner agencies with a direct delivery or operational role in the integrated, multimodal transportation system around the Interstate Bridge, as well as a community representative from each state. Two community representatives serve as co-chairs of the Community Advisory Group.

## Advisory Groups

The Program’s advisory groups were created to ensure ongoing engagement with a broad range of community leaders/groups representing a variety of constituencies and priorities throughout the Program development and design process.

### Joint Advisory Group

The advisory groups were formed in 2021 to provide community-informed insight to inform Program work. Advisory group members bring a variety of community perspectives and lived experience, with balanced representation from both Oregon and Washington. Advisory group members provide input and feedback reflective of the community’s needs and make recommendations to the IBR Program regarding processes, policies, and decisions that may impact the community. In 2025, the advisory groups began meeting jointly to allow for more efficient collaboration as the Program shifts into a different phase of work and gets closer to construction. They formed the Joint Advisory Group, consisting of over 30 members. For more information on the Program’s advisory groups, see the [Program website](#)<sup>2</sup>.

### Community Benefits Advisory Group

The CBAG consisted of 27 members and developed recommendations for community benefit efforts to achieve the greatest positive benefit to the communities in the Program area and broader region from the Program’s work. The CBAG was formed in September 2023 and sunsetted in May 2025. For more information on the CBAG, see the [Program Website](#).<sup>3</sup>

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<sup>2</sup> <https://www.interstatebridge.org/get-involved-folder/advisory-groups/joint-advisory-group/>

<sup>3</sup> <https://www.interstatebridge.org/get-involved-folder/advisory-groups/community-benefits-advisory-group/>

## Engagement with Freight Partners

### Freight Movement Public Listening Session

On May 27, 2021, the IBR Program hosted a freight movement listening session with members of the public. There were 46 participants, including representatives of marine and highway freight interests, ports, industry associations, and the Oregon and Washington legislatures. This engagement provided information regarding the IBR Program and the opportunity to hear the freight community's concerns about the bridge. The key themes and takeaways included the following:

- Inability to use the Interstate Bridge due to height and weight limitations.
- Concerns regarding congestion negatively impacting freight operations around Marine Drive.
- Concerns regarding unreliability, narrow turns, safety, and bridge lifts.
- Desire for more freight capacity on and around the bridge.
- Challenges regarding travel path and turning radius.

### Freight Leadership Meetings

In partnership with the Ports of Vancouver and Portland, the IBR Program hosted two freight engagement sessions in the fall and winter of 2021 with leaders of the regional freight community and IBR Program leadership. Attendees from the freight community included representatives from regional ports, industry associations, freight retail, and the Oregon and Washington legislatures. The key themes and takeaways included the following:

- Unimpaired freight movement is important to the local, regional, national, and international economies.
- Congestion through the I-5 corridor increases freight operational costs and negatively impacts the ability to attract and retain employees.
- Trucks avoid peak travel times if possible (6 a.m. to 9 a.m. and 3 p.m. to 9 p.m.).
- Suggestions for improvement include:
  - Install truck-only lanes.
  - Reduce the number of on/off-ramps.
  - Remove current height restrictions and bridge lifts.
  - It is desirable that road and pathway alignment be designed with consideration for optimal freight movement.
  - High, wide, and heavy freight movement, including bridge and overpass heights, should be considered.
- Interest in learning about impacts to freight connectivity, including on/off-ramp locations and east/west access to Terminal 6 in North Portland.
- Interest in future engagement regarding the alignment and number of lanes through the study area.
- Concern that current exponential freight volume growth may increase congestion connected with Interstate 205.

## Freight Forum

The IBR Program conducted two freight forum events on February 22 and October 16, 2024.

- In the February meeting, staff shared a general Program update and identified existing freight challenges and how the Program intends to engage and support the freight community moving forward.
- In the October meeting, staff shared a Program update, provided an overview of the Draft SEIS, and shared detailed information from the transportation findings of the document, including findings related to freight.

## Engagement with River Users

For the Navigation Impact Report, the IBR Program conducted outreach with known Columbia River users who travel under the existing Interstate Bridge, fishery management groups, and others with an interest in mitigation discussions. Information on the vessels, such as navigation and dimensional features, was collected through an online survey distributed to marina contacts and individual vessel owners in 2021. In addition, the IBR Program sought information from other river users through the placement of notices and advertisements in the U.S. Coast Guard (USCG) Local Notice to Mariners, in local newspapers and specialty maritime publications, and on the Program website and social media accounts. Presentations were also conducted with industry associations, including the Pacific Northwest Waterways Association and the Lower Columbia River Harbor Safety Committee.

Users included commercial tugs, tows, and barges; marine contractors; federal/emergency/maintenance vessels; passenger cruise vessels; and recreational boats. Forty commercial, marine contractor, fabricator, shipyard owner, federal, and passenger cruise users were contacted, of which approximately half responded confirming the vessel data obtained from prior reports and/or providing updated vessel information. Information on recreational users was obtained from recreational marinas in the project vicinity, as well as through responses to the online river user survey. The online survey received 39 responses: 5 surveys were received for commercial vessels, 3 for cruise vessels, 7 for recreational motor vessels, 23 for sailboats, and 1 for a kayak.

The USCG reviewed and conducted further validation of the Navigation Impact Report by publishing USCG Navigation Only Public Notice (NOPN) 02-22, dated March 23, 2022, seeking comments exclusively related to navigation from maritime partners. The primary goal of the NOPN was to receive comments regarding current or future vertical navigation clearance requirements greater than 116 feet to inform the USCG's issuance of a Preliminary Navigation Clearance Determination. The comment period ended on April 25, 2022, and the USCG received 13 comments. Since the end of the comment period, the IBR Program has continued to coordinate with potentially impacted river users.

On July 31, 2023, the IBR Program hosted a Navigation Simulation Workshop in Vancouver, Washington. River pilots and tug captains were invited to provide their thoughts and experiences navigating along the Columbia River. Attendees included pilots and captains from Shaver Transportation, Columbia River Pilots, Foss Maritime Company, Tidewater company, and Combined Forestry and Marine Services, as well as representatives from federal partners and regulatory agencies, such as the USCG and the U.S. Army Corps of Engineers. The workshop included discussions around current navigation conditions and use, such as impacts of the existing bridge on river navigation, and new considerations for navigation with the proposed Columbia River bridges. The feedback provided by the river captains and pilots contributed to the IBR Program's navigation simulation efforts, such as adjusting the simulation inputs including wind factors, visibility, vessel types and characteristics, and possible river system changes.

In the fall of 2024, the IBR Program met with the Port of Vancouver and Port of Portland to understand their current and future uses of the Columbia River, with particular attention to the movement of high, wide, and heavy goods, as well as the movement of vessels during an emergency.

In late winter 2024 through the end of 2025, the IBR Program conducted additional outreach with potentially impacted river users. Engagement during winter 2024 through 2025 included:

- Further engagement with river users who submitted public comments related to navigation on the Draft SEIS.
- Distribution of another river user survey in spring 2025 to marinas known to moor vessels that frequently transit under the bridge, especially regarding potential impacts to recreational navigation.
- Called marinas and yacht clubs in spring 2025 that were contacted in 2021 to confirm current trends and uses data was accurate.
- Contacted river users with vessels that had been recorded in ODOT-recorded Interstate Bridge lift logs through December 2025 that could be potentially impacted. Made calls to verify dimensions of vessels recorded in these logs to check whether they would be impacted.
- Engaged with individual impacted vessel owners to determine mitigation measures. The specific mitigation measures and content of these conversations are confidential.
- Submitted a revised Navigation Impact Report to the USCG in October 2025, capturing updated information from outreach described above and conformance with updated Bridge Program Application Guidelines.
- In December 2025, the USCG issued a 30-day public comment period on the revised Navigation Impact Report, seeking comments related to navigation from maritime partners. The public notice was shared through local mariner public notification, as well as additional notification to partner agencies and stakeholders.
- On January 16, 2026, the USCG issued a revised Preliminary Navigation Clearance Determination for the new Columbia River bridges and set the preliminary vertical navigation clearance at 116 feet or greater.

## Incorporating Community Feedback

The IBR Program strives to offer ongoing opportunities to connect with the Program, proactively share updates and information on Program work, and intentionally hold more intensive engagement efforts to seek feedback on specific topics to inform key Program work. Highlighted below are examples of how community engagement feedback has informed specific elements of Program work. Community feedback described in this appendix was used to:

- Identify themes related to transportation problems and community priorities and values.
  - The IBR Program conducted intentional community engagement to gather specific public feedback regarding the transportation problems travelers experience with the current Interstate Bridge and to understand the community priorities and values that should shape the Program. This feedback helped the Program to confirm that the previously identified Purpose and Need for replacing the Interstate Bridge remain valid: congestion and travel reliability, safety, earthquake vulnerability, impaired freight movement, inadequate bicycle and pedestrian pathways, and limited public transportation. Community feedback also identified fair access and the natural environment and health of our community as key community priorities.
- Ensure current community priorities and changes since the previous planning efforts are reflected as Program decisions are made.

## Interstate Bridge Replacement Program

- Planning work has built upon previous planning efforts accomplished as part of the CRC project. Early planning work defined the physical and contextual changes that have occurred in the Program area since 2013. To address these changes, the IBR Program, in coordination with Program partners and the community, developed design options, desired outcomes, and transit investments, to identify a Modified LPA to be further studied through a Draft SEIS in compliance with NEPA.
- Help inform the IBR Program’s Modified LPA recommendation.
  - The Modified LPA recommendation is based on work completed since 2019, including screening results and modeling data; and input and feedback from partner agencies, Program advisory groups, and the broader community. The Modified LPA recommendation identified key components for further evaluation as part of the multimodal Program corridor investments: transit investments, interchange configuration for Hayden Island/Marine Drive, and the number of auxiliary lanes across the bridge. Community engagement efforts to gather feedback on design options to help inform the recommendation included an online survey with over 9,600 responses, 300+ listening session participants across multiple sessions, four community working groups, over two dozen public meetings and a community opinion survey. Details on the community feedback that informed the Modified LPA is available at:  
[https://www.interstatebridge.org/media/0rjf5bda/ibr\\_lpa\\_memo\\_final.pdf](https://www.interstatebridge.org/media/0rjf5bda/ibr_lpa_memo_final.pdf).
  - Transit: Connect existing transit systems by extending light-rail from Portland to Vancouver to integrate the transit investments in the region, including C-TRAN’s bus rapid transit network and express bus service. Priorities expressed in community feedback included a desire for transit options that improve connectivity across the river and to the regional transit system, ease of access for a variety of users, and transit travel time/reliability. Specific feedback included support for High Capacity Transit options, with many preferring light-rail or a combined light-rail/bus rapid transit option; interest in accessible and dependable transit options, including a desire for multiple transportation options that are efficient, reliable, and user-friendly; and preferences for transit stations located at (or near) Expo Center, Hayden Island, Vancouver Waterfront, Vancouver Library (Evergreen) and Clark College.
  - Hayden Island/Marine Drive Configuration: Partial interchange at Hayden Island and a full interchange at Marine Drive. A partial interchange on Hayden Island recognizes the desire to balance vehicle and freight access, with a preference expressed by the community to minimize the footprint over Hayden Island. Other community feedback taken into consideration is the need to accommodate active transportation safety and access; the desire to prioritize congestion relief on I-5 near Hayden Island,
  - Safe intersections and road improvements, and convenient access to services, shopping, and restaurants; the preference expressed by Washington residents for direct access to Hayden Island; and the preference expressed by Oregon residents for island access via Marine Drive and a local access bridge.
  - Auxiliary lanes: Include one auxiliary lane northbound and one auxiliary lane southbound between Marine Drive and Mill Plain Boulevard. Community engagement feedback has consistently expressed support for the addition of auxiliary lanes, with both travel time and environmental impacts expressed as important considerations. Feedback received from advisory groups and surveys was mixed on the preference for the number of auxiliary lanes.
- Develop fair access and resiliency frameworks that reflect and operationalize the community values.
  - Advisory group input informed the development of a fair access framework that provides Program-specific definitions and performance measures related to mobility and accessibility, physical design, community benefits, workforce readiness, and economic development.

- Advisory group input informed the development of a summary of community values and priorities to help shape design options and guide decision-making. The values and priorities reflect feedback gathered from intentional community engagement efforts.
- Advisory group input informed the development of the Program's resiliency framework and how it will be applied to various components of the Program.
- Inform community engagement efforts and help improve future outreach.
  - Community engagement feedback clearly identified the desire for low-barrier engagement options and the opportunity to have meaningful conversations with the Program.
  - The advisory groups have provided feedback on community engagement efforts, including suggestions on events to attend, groups to reach out to, and tools to consider. Regular updates and feedback from these groups will continue to help shape outreach efforts.

## Public Involvement Efforts: November 2020 through December 2025

Table B-3 presents a chronological list of public involvement efforts from November 2020 through December 2025.

**Table B-3. Public Involvement Events Conducted from November 2020 through May 2025**

Date	Activity/Organization	Location	State	Number of Public Participants
11/6/2020	IBR Executive Steering Group Kick-Off Meeting Part 1	Virtual	OR+WA	*
11/30/2020	IBR Executive Steering Group Kick-Off Meeting Part 2	Virtual	OR+WA	*
12/15/2020	Bi-State Legislative Committee	Virtual	OR+WA	*
1/20/2021	IBR Executive Steering Group	Virtual	OR+WA	70
1/25/2021	IBR Advisory Group Meeting	Virtual	OR+WA	32
1/27/2021	IBR Advisory Group Meeting	Virtual	OR+WA	71
1/30/2021	IBR Advisory Group Orientation	Virtual	OR+WA	*
2/10/2021	IBR Advisory Group Meeting	Virtual	OR+WA	141
2/15/2021	IBR Advisory Group Meeting	Virtual	OR+WA	11
2/16/2021 - 2/28/2021	Open House and Interactive Survey	Virtual	OR+WA	9,155 survey respondents
2/17/2021	IBR Executive Steering Group	Virtual	OR+WA	116
2/18/2021	IBR Community Briefing	Virtual	OR+WA	*
2/23/2021	IBR Community Briefing	Virtual	OR+WA	*
2/24/2021	IBR Advisory Group Meeting	Virtual	OR+WA	68
2/25/2021	IBR Community Briefing	Virtual	OR+WA	*
2/25/2021	Oregon Transportation Commission	Salem	OR	*
2/25/2021	Portland Business Alliance	Portland	OR	*
3/2/2021	Professional Business Development Group	Portland	OR	*
3/3/2021	Woodlawn Neighborhood Association	Portland	OR	25
3/8/2021	IBR Advisory Group Meeting	Virtual	OR+WA	64
3/8/2021	Oregon Transportation Forum	Portland	OR	*
3/10/2021	Getting There Together	Virtual	OR	*
3/10/2021	IBR Advisory Group Meeting	Virtual	OR+WA	88
3/10/2021	Port of Portland Commission Meeting	Virtual	OR	*

\* Attendance was not officially documented.

Date	Activity/Organization	Location	State	Number of Public Participants
3/10/2021	Lower Columbia River Harbor Safety Committee Meeting	Virtual	OR+WA	45
3/11/2021	Hayden Island Resident and Business Community: 2021 Annual Membership Meeting	Virtual	OR	*
3/12/2021	Rogue Valley Area Commission on Transportation	Virtual	OR	*
3/15/2021	SE Uplift Neighborhood Coalition	Virtual	OR	*
3/17/2021	IBR Executive Steering Group	Virtual	OR+WA	85
3/18/2021	WA House Transportation Committee work session	Virtual	WA	*
3/24/2021	IBR Advisory Group Meeting	Virtual	OR+WA	74
3/29/2021	IBR Advisory Group Meeting	Virtual	OR+WA	19
4/5/2021	ODOT Region 1/Area Commission on Transportation	Virtual	OR	*
4/13/2021	Cathedral Park Neighborhood Association	Virtual	OR	3
4/19/2021	IBR Advisory Group Meeting	Virtual	OR+WA	61
4/21/2021	Bike Loud PDX	Virtual	OR	*
4/22/2021	IBR Listening Session	Virtual	OR+WA	68
4/28/2021	Port of Vancouver	Virtual	WA	*
4/28/2021	IBR Advisory Group Meeting	Virtual	OR+WA	72
4/29/2021	IBR Executive Steering Group	Virtual	OR+WA	88
5/11/2021	Nonprofit Network of Southwest Washington	Virtual	WA	7
5/12/2021	Westside Economic Alliance	Virtual	OR	40
5/12/2021	Cascadia High Speed Rail Co.	Virtual	OR+WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
5/17/2021	City of Vancouver Council Meeting	Virtual	WA	*
5/17/2021	IBR Advisory Group Meeting	Virtual	OR+WA	58
5/18/2021	IBR Listening Session	Virtual	OR+WA	37
5/19/2021	East Portland Chamber of Commerce	Virtual	OR	14
5/19/2021	Vernon Neighborhood Association	Virtual	OR	5
5/20/2021	Vancouver Business Journal	Virtual	WA	*
5/20/2021	IBR Executive Steering Group	Virtual	OR+WA	108
5/21/2021	Bi-State Legislative Committee	Virtual	OR+WA	*
5/24/2021	Southeast Portland Rotary Club	Virtual	OR	13
5/26/2021	Southwest Washington Contractors Association	Virtual	WA	*
5/27/2021	IBR Listening Session	Virtual	OR+WA	46
5/27/2021	Camas-Washougal Rotary Club	Virtual	WA	33
6/1/2021	IBR Listening Session	Virtual	OR+WA	29
6/2/2021	Society of American Military Engineers	Virtual	OR	25
6/2/2021	Sabin Neighborhood Association (Land Use and Transportation Committee)	Virtual	OR	*
6/3/2021	IBR Advisory Group Meeting	Virtual	OR	50
6/7/2021	North Portland Neighborhood Services	Virtual	OR	*
6/8/2021	IBR Listening Session	Virtual	OR+WA	16
6/9/2021	Kenton Neighborhood Association	Virtual	OR	*
6/17/2021	IBR Listening Session	Virtual	OR+WA	21

Date	Activity/Organization	Location	State	Number of Public Participants
6/21/2021	IBR Advisory Group Meeting	Virtual	OR+WA	27
7/1/2021	IBR Advisory Group Meeting	Virtual	OR	64
7/15/2021	OPAL Environmental Justice Oregon	Virtual	OR	11
7/15/2021	IBR Executive Steering Group	Virtual	OR+WA	116
7/19/2021	IBR Advisory Group Meeting	Virtual	OR+WA	23
7/20/2021	Portland Pearl Rotary	Virtual	OR	25
8/4/2021	Vancouver Rotary Club	Virtual	WA	7
8/4/2021	IBR Listening Session	Virtual	OR+WA	*
8/5/2021	IBR Advisory Group Meeting	Virtual	OR+WA	65
8/9/2021	IBR Listening Session	Virtual	OR+WA	*
8/11/2021	IBR Listening Session	Virtual	OR+WA	*
8/16/2021	IBR Advisory Group Meeting	Virtual	OR+WA	22
8/17/2021	IBR Listening Session	Virtual	OR+WA	*
8/19/2021	IBR Listening Session	Virtual	OR+WA	*
8/23/2021	IBR Listening Session	Virtual	OR+WA	*
8/24/2021	IBR Listening Session	Virtual	OR+WA	*
8/26/2021	IBR Listening Session	Virtual	OR+WA	*
8/30/2021	IBR Community Working Group Orientation 1	Virtual	OR+WA	*
8/30/2021	IBR Listening Session	Virtual	OR+WA	*
9/1/2021	IBR Community Working Group Orientation 2	Virtual	OR+WA	*
9/2/2021	IBR Advisory Group Meeting	Virtual	OR+WA	61
9/15/2021	IBR Executive Steering Group	Virtual	OR+WA	90
9/17/2021	Bi-State Legislative Committee	Virtual	OR+WA	*
9/20/2021	IBR Advisory Group Meeting	Virtual	OR+WA	21

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
9/23/2021	Active Transportation Working Group	Virtual	OR+WA	19
9/25/2021	Vancouver NAACP	Virtual	WA	23
9/27/2021	Hayden Island/Marine Drive Working Group	Virtual	OR+WA	22
9/28/2021	IBR Event and Tour with FTA	Vancouver	WA	*
9/29/2021	IBR Downtown Vancouver Working Group	Virtual	OR+WA	34
10/4/2021	ODOT Region 1 Area Commission on Transportation	Virtual	OR	*
10/6/2021	BTG National Small Business Leadership Summit	Virtual	OR	*
10/8/2021	Oregon Association of Minority Entrepreneurs	Virtual	OR	*
10/14/2021	IBR Multimodal Commuter Working Group	Virtual	OR+WA	28
10/18/2021	IBR Advisory Group Meeting	Virtual	OR+WA	24
10/19/2021	Pacific Northwest Waterways Association	Virtual	OR+WA	150
10/21/2021	IBR Executive Steering Group	Virtual	OR+WA	105
10/27/2021	Bi-State Legislative Committee	Virtual	OR+WA	*
11/4/2021	IBR Advisory Group Meeting	Virtual	OR+WA	46
11/10/2021	IBR Community Briefing	Virtual	OR+WA	*
11/11/2021	IBR Listening Session	Virtual	OR+WA	*
11/12/2021 - 01/02/2022	Interactive Survey	Virtual	OR+WA	9,600 survey respondents
11/13/2021	IBR Community Briefing	Virtual	OR+WA	*
11/15/2021	IBR Advisory Group Meeting	Virtual	OR+WA	*

Date	Activity/Organization	Location	State	Number of Public Participants
11/16/2021	IBR Multimodal Commuter Working Group	Virtual	OR+WA	21
11/16/2021	Vancouver Neighborhood Traffic Safety Alliance	Virtual	WA	12
11/17/2021	IBR Community Briefing	Virtual	OR+WA	*
11/17/2021	IBR Listening Session	Virtual	OR+WA	*
11/18/2021	IBR Downtown Vancouver Working Group	Virtual	OR+WA	28
11/18/2021	IBR Executive Steering Group	Virtual	OR+WA	16
11/19/2021	IBR Listening Session	Virtual	OR+WA	*
11/22/2021	IBR Community Briefing	Virtual	OR+WA	*
11/23/2021	IBR Active Transportation Working Group	Virtual	OR+WA	17
11/23/2021	IBR Listening Session	Virtual	OR+WA	*
11/23/2021	Bi-State Legislative Committee	Virtual	OR+WA	*
12/2/2021	IBR Advisory Group Meeting	Virtual	OR+WA	37
12/6/2021	Washington County Chamber of Commerce	Virtual	OR	*
12/6/2021	Bi-State Legislative Committee	Virtual	OR+WA	*
12/7/2021	Hayden Island/Marine Drive Working Group	Virtual	OR+WA	15
12/16/2021	IBR Executive Steering Group	Virtual	OR+WA	24
1/4/2022	RTC	Virtual	WA	15
1/6/2022	IBR Advisory Group Meeting	Virtual	OR+WA	74
1/6/2022	Metro Council	Virtual	OR	*
1/10/2022	IBR Advisory Group Meeting	Virtual	OR+WA	19
1/12/2022	Oregon Transportation Commission	Virtual	OR	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
1/13/2022	City of Washougal	Virtual	WA	3
1/13/2022	Hayden Island Neighborhood Network (Hi-NoonN)	Virtual	OR	4
1/13/2022	Oregon Legislature Joint Committee on Transportation	Virtual	OR	*
1/13/2022	City of Camas	Virtual	WA	2
1/19/2022	Washington State Transportation Commission	Virtual	WA	*
1/19/2022	City of Battle Ground	Virtual	WA	3
1/20/2022	Oregon Transportation Commission	Virtual	OR	*
1/20/2022	IBR Executive Steering Group	Virtual	OR+WA	16
1/24/2022	Bi-State Legislative Committee	Virtual	OR+WA	*
2/1/2022	City of Hillsboro	Virtual	OR	5
2/1/2022	City of Ridgefield	Virtual	WA	2
2/3/2022	Portland Freight Committee	Virtual	OR	10
2/8/2022	Seattle Chamber of Commerce	Virtual	WA	3
2/8/2022	Port of Umatilla	Virtual	OR	9
2/11/2022	Vancouver Sunrise Rotary	Virtual	WA	30
2/14/2022	City of Woodland	Virtual	WA	4
2/16/2022	Portland Metropolitan Association of Realtors	Virtual	OR	*
2/21/2022	IBR Advisory Group Meeting	Virtual	OR+WA	39
2/22/2022	Columbia River Economic Development Council I-5 Task Force	Virtual	WA	15

Date	Activity/Organization	Location	State	Number of Public Participants
2/24/2022	IBR Advisory Group Meeting	Virtual	OR+WA	46
2/25/2022	IBR Virtual Roundtable	Virtual	OR+WA	100
3/2/2022	Washington Highway Users Federation	Virtual	WA	3
3/4/2022	Associated General Contractors/ODOT Conference	Virtual	OR	*
3/7/2022	City of Camas	Virtual	WA	40
3/8/2022	Freight Leadership meeting	Virtual	OR+WA	30
3/8/2022	Metro Council Work Session – Climate	Virtual	OR	11
3/10/2022	IBR Advisory Group Meeting	Virtual	OR+WA	50
3/10/2022	Oregon Transportation Commission	Virtual	OR	*
3/14/2022	IBR Advisory Group Meeting	Virtual	OR+WA	22
3/15/2022	Greater Portland Inc. Economic Development Professionals	Virtual	OR	100
3/16/2022	Oregon Business and Industry	Virtual	OR	3
3/16/2022	Rotary Club of Longview	Longview	WA	10
3/17/2022	WA State Freight Mobility Strategic Investment Board	Vancouver	WA	40
3/17/2022	IBR Executive Steering Group	Virtual	OR+WA	18
3/21/2022	Clackamas County	Virtual	OR	1
3/21/2022	Washington County	Virtual	OR	1
3/22/2022	NW Carpenters	Virtual	WA	*
3/22/2022	City of Milwaukie	Virtual	OR	*
3/22/2022	City of Beaverton	Virtual	OR	*
3/23/2022	Bi-State Legislative Committee	Virtual	OR+WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
3/24/2022	IBR Advisory Group Meeting	Virtual	OR+WA	*
3/31/2022	Buena Hayden LLC	Virtual	OR	
3/31/2022	City of Gresham	Virtual	OR	
4/4/2022	IBR Advisory Group Meeting	Virtual	OR+WA	27
4/5/2022	Jubitz	Virtual	OR	4
4/5/2022	Kimco/Summit Strategies	Virtual	OR	4
4/6/2022	International Right of Way Association	Portland	OR	*
4/7/2022	IBR Executive Steering Group	Virtual	OR+WA	23
4/7/2022	Shumway Neighborhood Association	Vancouver	WA	*
4/12/2022	Metro Council Work Session	Virtual	OR	11
4/12/2022	Peninsula Drainage District 2	Portland	OR	*
4/13/2022	IBR Event and Bridge Tour with Sen. Maria Cantwell	Vancouver	WA	*
4/14/2022	IBR Advisory Group Meeting	Virtual	OR+WA	76
4/14/2022	Arnada Neighborhood Association	Vancouver	WA	21
4/14/2022	Hayden Island Neighborhood Network	Portland	OR	15
4/18/2022	IBR Advisory Group Meeting	Virtual	OR+WA	22
4/19/2022	Bridgeton Neighborhood Association	Portland	OR	30
4/19/2022	Neighborhood Briefing at Latte Da Coffee House	Vancouver	WA	30
4/20/2022	Washington State University Vancouver	Vancouver	WA	6
4/21/2022	IBR Executive Steering Group	Virtual	OR+WA	23
4/21/2022	Bi-State Legislative Committee	Virtual	OR+WA	*

Date	Activity/Organization	Location	State	Number of Public Participants
4/27/2022	Lincoln Neighborhood Association	Vancouver	WA	12
4/28/2022	Military Officer's Association of America - Columbia River Chapter	Vancouver	WA	35
4/28/2022	IBR Advisory Group Meeting	Virtual	OR+WA	83
5/3/2022	RTC Board of Directors	Vancouver	WA	*
5/4/2022	Oregon State University/American Society of Civil Engineers	Portland	OR	*
5/5/2022	IBR Executive Steering Group	Virtual	OR+WA	22
5/5/2022	Esther Short Neighborhood Association	Vancouver	WA	30
5/6/2022	Bi-State Legislative Committee	Virtual	OR+WA	
5/10/2022	City of Portland Council Work Session	Portland	OR	*
5/10/2022	TriMet Committee on Accessible Transportation	Portland	OR	*
5/12/2022	Metro Council	Portland	OR	*
5/12/2022	IBR Advisory Group Meeting	Virtual	OR+WA	54
5/12/2022	Oregon Transportation Commission	Virtual	OR	*
5/16/2022	IBR Advisory Group Meeting	Virtual	OR+WA	*
5/16/2022	Vancouver City Council	Vancouver	WA	*
5/16/2022	WA State Transportation Commission	Vancouver	WA	*
5/17/2022	Vancouver Neighborhood Traffic Safety Alliance	Vancouver	WA	35
5/17/2022	ACEC-ODOT Partner Conference	Portland	OR	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
5/17/2022	City of Portland Bicycle and Pedestrian Advisory Committee Joint Meeting	Portland	OR	*
5/17/2022	Associated General Contractors – WA	Vancouver	WA	56
5/17/2022	Washington County Board Work Session	Hillsboro	OR	*
5/18/2022	C4 Metro Committee Clackamas County	Oregon City	OR	*
5/18/2022	Professional Business Development Group	Portland	OR	*
5/19/2022	Metro Joint Policy Advisory Committee on Transportation	Portland	OR	*
5/19/2022	WorkSystems Inc.	Portland	OR	*
5/20/2022	SW WA RTC Regional Transportation Advisory Committee	Virtual	WA	*
5/20/2022	Bi-State Legislative Committee	Virtual	OR+WA	
5/23/2022	City of Portland Landmarks Commission	Portland	OR	*
5/24/2022	Metro Council	Portland	OR	*
5/24/2022	City of Portland Planning and Sustainability Commission	Portland	OR	*
5/24/2022	Oregon Transportation Forum	Portland	OR	*
5/25/2022	TriMet Board of Directors	Portland	OR	*
5/31/2022	Washington County Chamber of Commerce	Hillsboro	OR	*
6/1/2022	Multnomah County Technical Advisory Committee	Portland	OR	*
6/2/2022	City of Portland Design Commission	Portland	OR	*

Date	Activity/Organization	Location	State	Number of Public Participants
6/2/2022	City of Portland Freight Advisory Committee	Portland	OR	*
6/3/2022	Metro Transportation Policy Alternatives Committee	Portland	OR	*
6/3/2022	Washington County Coordinating Committee Transportation Advisory Committee	Portland	OR	*
6/6/2022	City of Vancouver Council Workshop	Vancouver	WA	12
6/6/2022	ODOT Region 1 Area Commission on Transportation	Portland	OR	31
6/7/2022	RTC Board of Directors	Vancouver	WA	30
6/8/2022	Kenton Neighborhood Association	Portland	OR	*
6/8/2022	Port of Portland Board of Commissioners	Portland	OR	*
6/9/2022	TriMet Committee on Accessible Transportation	Portland	OR	*
6/9/2022	ACEC-ODOT Partner Conference	Portland	OR	*
6/13/2022	Washington County Coordinating Committee	Portland	OR	*
6/13/2022	East Multnomah County Transportation Committee	Portland	OR	*
6/14/2022	C-TRAN Board of Directors	Vancouver	WA	*
6/14/2022	Oregon Legislature Joint Committee on Transportation	Salem	OR	*
6/14/2022	Port of Vancouver	Vancouver	WA	*
6/15/2022	IBR Executive Steering Group	Virtual	OR+WA	19
6/16/2022	Metro Joint Policy Advisory Committee on Transportation	Portland	OR	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
6/16/2022	Metro Council Work Session	Portland	OR	*
6/17/2022	Bi-State Legislative Committee	Virtual	OR+WA	*
6/22/2022	TriMet Board of Directors	Portland	OR	*
6/25/2022 - 6/26/2022	Tabling: Good in the Hood	Portland	OR	65
6/28/2022	American Society of Civil Engineers Oregon Chapter	Portland	OR	46
6/29/2022	Lincoln Neighborhood Association	Vancouver	WA	12
7/5/2022	City of Portland Parks and Land Use Group	Portland	OR	*
7/5/2022	RTC Board of Directors	Vancouver	WA	*
7/7/2022	Portland Freight Committee	Portland	OR	*
7/9/2023	Vancouver Pride: Saturday in the Park	Vancouver	WA	180
7/11/2022	Vancouver City Council	Vancouver	WA	*
7/12/2022	C-TRAN Board of Directors	Vancouver	WA	*
7/12/2022	Columbia River Economic Development Council I-5 Task Force	Vancouver	WA	12
7/12/2022	Port of Vancouver Board of Commissioners	Vancouver	WA	*
7/13/2022	Port of Portland Board of Commissioners	Portland	OR	10
7/13/2022	Portland City Council	Portland	OR	*
7/14/2022	RTC Board of Directors	Vancouver	WA	*
7/14/2022	IBR Advisory Group Meeting	Virtual	OR+WA	24
7/14/2022	Metro	Portland	OR	*
7/14/2022	Oregon Transportation Commission	Online	OR	*
7/18/2022	IBR Advisory Group Meeting	Virtual	OR+WA	21

Date	Activity/Organization	Location	State	Number of Public Participants
7/21/2022	IBR Executive Steering Group	Virtual	OR+WA	39
7/21/2022	Bi-State Legislative Committee	Virtual	OR+WA	*
7/26/2022	Rose Village Neighborhood Association	Vancouver	WA	5
7/28/2022	Leadership Clark County	Vancouver	WA	14
7/29/2022	Oregon Association of Minority Entrepreneurs	Portland	OR	*
7/29/2022	Oregon Metropolitan Planning Organization Consortium	Portland	OR	*
8/13/2022	Tabling: Vancouver Farmers' Market	Vancouver	WA	154
8/17/2022	Oregon Trucking Association Convention	Portland	OR	*
8/21/2022	Tabling: King Farmers' Market	Portland	OR	41
9/6/2022	Local Planning Area Group Meeting: Partners In Careers, Washington State Department of Social and Health Services, WorkSource, and Clark College	Vancouver	WA	12
9/7/2022	Tabling: Kenton Farmers' Market	Vancouver	WA	36
9/8/2022	IBR Advisory Group Meeting	Virtual	OR+WA	*
9/14/2022	Swan Island Business Association	Portland	OR	*
9/14/2022	Old Evergreen Highway Neighborhood Association	Vancouver	WA	30
9/14/2022	Oregon Transportation Commission	Salem	OR	*
9/14/2022	Washington State Transportation Commission	Battle Ground	WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
9/15/2022	IBR Executive Steering Group	Virtual	OR+WA	21
9/16/2022	Columbia Corridor Association	Portland	OR	10
9/19/2022	IBR Advisory Group Meeting	Virtual	OR+WA	22
9/21/2022	WSDOT 2022 Regional Contracting Forum	Auburn	WA	*
9/23/2022	Oregon Legislature Joint Committee on Transportation	Salem	OR	*
9/28/2022	IBR Virtual Roundtable	Virtual	OR+WA	21
9/29/2022	Freight Leadership Meeting	Portland	OR	*
9/29/2022	Washington Legislative Staff Academy	Olympia	WA	*
10/4/2022	National Active and Retired Federal Employee Association	Vancouver	WA	8
10/8/2022	League of Women Voters – Clark County	Vancouver	WA	50
10/12/2022	Oregon Freight Advisory Committee	Portland	OR	*
10/13/2022	Pacific Northwest Waterways Association Annual Convention	Vancouver	WA	150
10/13/2022	Arnada Neighborhood Association	Vancouver	WA	21
10/17/2022	IBR Advisory Group Meeting	Virtual	OR+WA	20
10/19/2022	AgForestry Leadership Program	Vancouver	WA	15
10/25/2022	Bridgeton Neighborhood Association	Portland	OR	45
10/29/2022	NAACP – Vancouver	Vancouver	WA	15
10/31/2022	Bi-State Legislative Committee	Virtual	OR+WA	*
11/10/2022	IBR Advisory Group Meeting	Virtual	OR+WA	36

Date	Activity/Organization	Location	State	Number of Public Participants
11/14/2022	St. Johns Neighborhood Association	Portland	OR	22
11/14/2022	Boise Neighborhood Association	Portland	OR	10
11/16/2022	Tidewater	Vancouver	WA	*
11/17/2022	Oregon Transportation Commission	Salem	OR	*
11/18/2022	ACEC-ODOT Liaison Meeting	Portland	OR	6
11/21/2022	IBR Advisory Group Meeting	Virtual	OR+WA	20
12/1/2022	Washington Legislature House Transportation Committee	Olympia	WA	*
12/1/2022	IBR Virtual Roundtable	Virtual	OR+WA	14
12/5/2022	Hayden Island Neighborhood Network (Hi-NooN)	Portland	OR	200
12/6/2022	Vancouver Transportation and Mobility Commission	Vancouver	WA	14
12/12/2022	Bi-State Legislative Committee	Virtual	OR+WA	*
12/13/2022	Oregon Transportation Forum	Portland	OR	150
12/15/2022	American Society of Civil Engineers	Portland	OR	40
12/16/2022	IBR Executive Steering Group	Virtual	OR+WA	50
1/5/2023	AGC –WA	Vancouver	WA	40
1/5/2023	Oregon Business & Industry	Portland	OR	150
1/11/2023	ODOT Legislative Luncheon	Salem	OR	*
1/11/2023	Lower Columbia Region Harbor Safety Committee	Virtual	OR	45
1/12/2023	Oregon Transportation Commission	Virtual	OR	*
1/12/2023	IBR Advisory Group Meeting	Online	OR+WA	33

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
1/18/2023	Washington State Transportation Commission	Virtual	WA	*
1/19/2023	First Place Neighborhood Association	Virtual	WA	30
1/23/2023	IBR Advisory Group Meeting	Virtual	OR+WA	24
2/2/2023	Vancouver iTech Preparatory	Vancouver	WA	25
2/9/2023	IBR Advisory Group Meeting	Virtual	OR+WA	30
2/15/2023	FHWA Winter Conference (Western Federal Lands Highway Division)	Vancouver	WA	150
2/15/2023	Westside Economic Alliance	Wilsonville	OR	100
2/16/2023	West Columbia Gorge Rotary	Virtual	OR	8
2/16/2023	Greater Portland Inc.	Vancouver	WA	100
2/22/2023	Columbia River Economic Development Council	Vancouver	WA	20
3/2/2023	Salem Chamber of Commerce	Salem	OR	*
3/6/2023	North Portland Neighborhood Services	Virtual	OR	13
3/6/2023	WSDOT Professional Engineers Conference	Lake Chelan	WA	*
3/8/2023	Identity Clark County	Vancouver	WA	*
3/8/2023	Just Crossing Alliance	Portland	OR	*
3/9/2023	IBR Advisory Group Meeting	Virtual	OR+WA	28
3/16/2023	Military Officers Association of America Columbia River Chapter	Vancouver	WA	*
3/20/2023	IBR Advisory Group Meeting	Virtual	OR+WA	18
3/21/2023	IBR Executive Steering Group	Virtual	OR+WA	15
3/22/2023	City of Portland Council	Portland	OR	*

Date	Activity/Organization	Location	State	Number of Public Participants
3/23/2023	IBR Virtual Roundtable	Virtual	OR+WA	18
3/29/2023	Oregon AFL-CIO	Portland	OR	*
3/31/2023	League of Oregon Cities- Transportation Policy Committee	Virtual	OR	*
4/5/2023	Oregon Trucking Associations	Salem	OR	150
4/6/2023	Oregon Association of Nurseries	Virtual	OR	10
4/10/2023	Association of Oregon Counties	Virtual	OR	10
4/12/2023	AGC – OR	Portland	OR	50
4/13/2023	Oregon Legislature Joint Committee on Transportation	Salem	OR	25
4/13/2023	IBR Advisory Group Meeting	Virtual	OR+WA	25
4/16/2023–5/17/2023	IBR Cultural Resources Online Open House	Virtual	OR+WA	*
4/17/2023	IBR Advisory Group Meeting	Virtual	OR+WA	21
4/18/2023	Vancouver Neighborhood Traffic Safety Alliance	Vancouver	WA	10
4/20/2023	Oregon Legislature Joint Committee on Transportation	Salem	OR	25
4/27/2023	24th Annual East European Youth Leadership Conference	Clackamas	OR	30
4/27/2023	Oregon Trucking Association	Portland	OR	150
4/28/2023	American Planning Association Conference (Oregon Chapter)	Virtual	OR	150
5/3/2023	Oregon Environmental Council	Portland	OR	10
5/11/2023	IBR Advisory Group Meeting	Virtual	OR+WA	25
5/15/2023	IBR Advisory Group Meeting	Virtual	OR+WA	20

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
5/18/2023	Professional Engineers of Oregon	Eagle Crest	OR	150
5/23/2023	ODOT/ACEC Partnering Conference	Salem	OR	150
5/25/2023	IBR Executive Steering Group	Virtual	OR+WA	20
5/31/2023	IBR Neighborhood Forum	Vancouver	WA	67
6/1/2023	ODOT Surveyors Conference	Virtual	OR	80
6/1/2023	The Columbian Economic Forecast Breakfast	Vancouver	WA	300
6/1/2023	Heritage Study Group	Portland	OR	20
6/3/2023	Tabling: Latino Community Resource Group's Multicultural Resources Fair	Vancouver	WA	104
6/6/2023	IBR Neighborhood Forum	Portland	OR	43
6/7/2023	Society of American Military Engineers (SAME)	Portland	OR	150
6/8/2023	IBR Advisory Group Meeting	Virtual	OR+WA	25
6/13/2023	IBR Virtual Roundtable	Virtual	OR+WA	9
6/14/2023	IBR DBE Meet and Greet	Vancouver	WA	50
6/17/2023–6/18 /2023	Tabling: Juneteenth Festival	Portland	OR	113
6/24–6/25	Tabling: Good in the Hood	Portland	OR	32
6/25/2023	Tabling: Sunday Parkways	Portland	OR	33
6/26/2023	Port of Vancouver Tenant Breakfast	Vancouver	WA	20
6/26/2023	IBR Advisory Group Meeting	Virtual	OR+WA	25
7/8–7/11	Transportation Research Board Transportation Asset Management Conference	Boston	MA	150
7/8/2023	Tabling: Vancouver Pride	Vancouver	WA	144

Date	Activity/Organization	Location	State	Number of Public Participants
7/12/2023	East Columbia Neighborhood Association	Portland	OR	19
7/12/2023	Lower Columbia River Harbor Safety Committee	Astoria	OR+WA	45
7/13/2023	NW Industrial Business Association	Portland	OR	15
7/13/2023	Oregon Transportation Commission	Pendleton	OR	25
7/13/2023	IBR Advisory Group Meeting	Virtual	OR+WA	25
7/17/2023	IBR Advisory Group Meeting	Virtual	OR+WA	*
7/18/2023	Washington State Transportation Commission	Olympia	WA	25
7/18/2023	Downtown Vancouver Stakeholders Forum	Virtual	WA	27
7/22/2023	Tabling: Vancouver Farmers' Market	Vancouver	WA	74
7/23/2023	Tabling: Sunday Concert Series	Vancouver	WA	84
7/24/2023	Washington County Transportation Task Force	Virtual	OR	25
7/28/2023	Bi-State Legislative Committee	Virtual	OR+WA	*
7/28/2023	Tabling: Rae Gordon	Portland	OR	45
7/30/2023	Tabling: We Outside	Portland	OR	9
7/31/2023	IBR Workshop with Maritime Users	Vancouver	WA	*
8/1/2023	Tabling: Eastside Community Picnic, Fircrest Neighborhood Association	Vancouver	WA	67
8/1/2023	Vancouver Transportation and Mobility Commission	Vancouver	WA	20
8/2/2023	Tabling: Kenton Farmers' Market	Portland	OR	37
8/2/2023	IBR Office Hours	Vancouver, Hybrid	OR+WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
8/3/2023	Esther Short Neighborhood Association	Vancouver	WA	26
8/7/2023	IBR Office Hours	Vancouver, Hybrid	OR+WA	1
8/7/2023	North Portland Neighborhood Association Chairs Meeting	Portland, Hybrid	OR	26
8/8/2023	Bridgeton Neighborhood Association	Virtual	OR	11
8/9/2023	East Columbia Neighborhood Association	Portland	OR	5
8/9/2023	Kenton Neighborhood Association	Portland, Hybrid	OR	27
8/10/2023	IBR Advisory Group Meeting	Virtual	OR+WA	25
8/10/2023	Hayden Island Neighborhood Network	Portland	OR	25
8/10/2023	Tabling: Vancouver Waterfront Concert Series	Vancouver	WA	95
8/12/2023	Tabling: Bridgeton Neighborhood Association Annual Summer Picnic	Portland	OR	30
8/13/2023	Tabling: Sunday Concert Series	Vancouver	WA	12
8/13/2023	Tabling: Providence Bridge Pedal	Portland	OR	71
8/14/2023	Washington State Transit Association	Vancouver	WA	25
8/14-8/16	Tabling: Oregon Trucking Association Annual Convention	Bend	OR	26
8/15/2023	Institute of Transportation Engineers	Portland	OR	150
8/16/2023	Old Evergreen Highway Neighborhood Association	Vancouver	WA	37
8/17/2023	IBR Office Hours	Vancouver, Hybrid	OR+WA	4
8/21/2023	IBR Advisory Group Meeting	Virtual	OR+WA	20
8/26/2023	IBR Office Hours	Virtual	OR+WA	4

Date	Activity/Organization	Location	State	Number of Public Participants
9/6/2023	East Portland Chamber of Commerce	Portland	OR	27
9/6/2023	Western Bridge Engineers Seminar	Phoenix	AZ	150
9/6/2023	IBR Office Hours	Vancouver, Hybrid	OR+WA	2
9/7/2023	Shumway Neighborhood Association	Virtual	WA	16
9/8/2023	Oregon Association Minority Entrepreneurs	Portland	OR	53
9/9/2023	Tabling: Vancouver Peace & Justice Fair	Vancouver	WA	120
9/11/2023	IBR Office Hours	Vancouver, Hybrid	WA	2
9/13/2023	Hazel Dell / Salmon Creek Business Association	Vancouver	WA	26
9/13/2023	Kenton Neighborhood Association	Portland, Hybrid	OR	16
9/14/2023	WA Transportation Commission Program Area and Bridge Tour	Portland, Vancouver	OR+WA	20
9/14/2023	Arnada Neighborhood Association	Vancouver	WA	19
9/16/2023	Tabling: MLK Dream Run	Portland	OR	11
9/19/2023	Vancouver Neighborhood Traffic Safety Alliance	Vancouver	WA	35
9/25/2023	Tabling: Vancouver Community Forum	Vancouver	WA	22
9/26/2023	Oregon State Building and Construction Trades Convention	Klamath Falls	OR	150
9/26/2023	Clark Communities Bicycle and Pedestrian Committee	Virtual	WA	17
9/27/2023	IBR Advisory Group Meeting	Vancouver, Hybrid	OR+WA	74
9/28/2023	WA Legislature Joint Transportation Committee Briefing and Tour	Vancouver	WA	35

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
9/28/2023	Oregon State Board of Examiners for Engineering & Land Surveying	Virtual	OR	863
9/28/2023	Annual Oregon Construction Law Seminar	Portland	OR	150
9/30/2023	IBR Office Hours	Vancouver, Hybrid	OR+WA	0
10/2/2023	ODOT Region 1 ACT	Virtual	OR	50
10/3/2023	Vancouver Transportation & Mobility Commission	Vancouver	WA	22
10/4/2023	AGC	Portland	OR	150
10/5/2023	City of Portland Freight Advisory Committee	Portland	OR	*
10/5/2023	IBR Office Hours	Virtual	OR+WA	0
10/5/2023	IBR Virtual Roundtable	Virtual	OR+WA	127
10/10/2023	IBR Office Hours	Virtual	OR+WA	0
10/11/2023	East Columbia Neighborhood Association	Portland	OR	20
10/12/2023	Pacific NW Waterways Association	Vancouver	WA	125
10/12/2023	IBR Advisory Group Meeting	Virtual	OR+WA	22
10/12/2023	HiNooN	Portland	OR	27
10/16/2023	COMTO	Virtual	OR+WA	*
10/16/2023	IBR Advisory Group Meeting	Virtual	R+WA	*
10/17/2023	Bridgeton Neighborhood Association	Portland	OR	39
10/18/2023	IBR Executive Steering Group	Virtual	OR+WA	18
10/19/2023	IBR Office Hours	Virtual	OR+WA	0
10/19/2023	City of Portland Historic Landmarks and Design Committee	Portland	OR	*
10/21/2023	Tabling: Vancouver Farmer's Market	Vancouver	WA	59

Date	Activity/Organization	Location	State	Number of Public Participants
10/26/2023	IBR Advisory Group Meeting	Portland, Hybrid	OR+WA	52
10/28/2023	IBR Office Hours	Virtual	OR+WA	0
11/2/2023	IBR Office Hours	Virtual	OR+WA	1
11/2/2023	PSU Traffic & Transportation Class	Portland	OR	*
11/2/2023	Shumway NA	Virtual	WA	21
11/3/2023	Bi-State Legislative Committee	Virtual	OR+WA	*
11/6/2023	IBR Office Hours	Virtual	OR+WA	0
11/6/2023	North Portland Neighborhood Chairs	Portland, Hybrid	OR	*
11/8/2023	AgForestry Leadership	Vancouver, Hybrid	WA	25
11/8/2023	SBE/DBE Meet & Greet	Portland, Hybrid	OR	55
11/9/2023	IBR Advisory Group Meeting	Virtual	OR+WA	24
11/9/2023	Arnada NA	Vancouver	WA	31
11/14/2023	City of Portland Bike Advisory Committee	Portland	OR	*
11/16/2024	IBR Advisory Group Meeting	Vancouver, Hybrid	OR+WA	59
11/16/2023	Metropolitan Mayor's Consortium	Portland	OR	*
11/16/2023	IBR Office Hours	Virtual	OR+WA	3
11/16/2023	C-TRAN's Citizen Advisory Committee	Vancouver	WA	*
11/18/2023	IBR Office Hours	Virtual	OR+WA	1
11/20/2023	IBR Advisory Group Meeting	Virtual	OR+WA	*
11/21/2023	Urban Design Panel	Virtual	OR	60
11/27/2023	Tabling: Vancouver City Council Forum	Vancouver	WA	42
11/28/2023	Bi-State Legislative Committee	Virtual	OR+WA	*
12/4/2023	ODOT Region 1 ACT	Portland	OR	*

**Interstate Bridge Replacement Program**

<b>Date</b>	<b>Activity/Organization</b>	<b>Location</b>	<b>State</b>	<b>Number of Public Participants</b>
12/6/2023	Washington Public Ports Association Annual Meeting	Vancouver	WA	*
12/6/2023	IBR Office Hours	Virtual	OR+WA	3
12/7/2023	IBR Virtual Public Briefing	Virtual	OR+WA	*
12/11/2023	IBR Office Hours	Virtual	OR+WA	4
12/13/2023	IBR CBO Listening Session	Virtual	OR+WA	43
12/14/2023	IBR Advisory Group Meeting	Portland, Hybrid	OR+WA	56
12/14/2023	IBR Advisory Group Meeting	Virtual	OR+WA	30
12/15/2023	Bi State Legislative Committee	Virtual	OR+WA	*
12/18/2023	IBR Advisory Group Meeting	Virtual	OR+WA	*
12/21/2023	IBR Office Hours	Virtual	OR+WA	0
1/3/2024	Yakama Tribal Council	Vancouver	WA	*
1/4/2024	East Portland Rotary	Portland	OR	45
1/9/2024	IBR CBO Listening Session	Virtual	OR+WA	45
1/10/2024	IBR CBO Listening Session )	Vancouver	WA	21
1/10/2024	IBR CBO Listening Session )	Portland	OR	12
1/11/2024	IBR Advisory Group Meeting	Virtual	OR+WA	27
1/11/2024	IBR CBO Listening Session	Virtual	OR+WA	46
1/16/2024	Vancouver Neighborhood Traffic Safety Alliance	Virtual	WA	*
1/16/2024	Oregon Transportation Commission	Salem	OR	*
1/18/2024	City Center Redevelopment Authority	Vancouver	WA	12
1/18/2024	IBR Office Hours	Virtual	OR+WA	2
1/22/2024	IBR Office Hours	Vancouver	WA	2
1/23/2024	Small Business Roundtable Event	Virtual	OR+WA	*

Date	Activity/Organization	Location	State	Number of Public Participants
1/23/2024	Clark College Executive Cabinet	Vancouver	WA	*
1/23/2024	Apex/CREDC	Vancouver, Hybrid	WA	56
1/24/2024	WSDOT DBE Training & Construction Open House	Vancouver	WA	50
1/25/2024	IBR Advisory Group Meeting	Vancouver, Hybrid	WA	67
1/27/2024	IBR Office Hours	Virtual	OR+WA	0
1/29/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	0
1/30/2024	Vancouver Innovation, Technology, and Art (VITA) School	Vancouver	WA	46
2/6/2024	IBR Office Hours	Vancouver	WA	0
2/7/2024	IBR Virtual Roundtable	Virtual	OR+WA	103
2/8/2024	COMTO	Virtual	OR+WA	*
2/8/2024	IBR Advisory Group Meeting	Virtual	OR+WA	28
2/9/2024	AGC/ODOT Annual Meeting	Portland	OR	*
2/10/2024	IBR Office Hours	Vancouver	WA	0
2/15/2024	IBR Youth Press Tour	Portland, Vancouver	OR+WA	*
2/15/2024	IBR Office Hours	Vancouver	WA	0
2/20/2024	IBR Youth Press Conference	Virtual	OR+WA	*
2/20/2024	IBR Office Hours	Vancouver	WA	1
2/21/2024	TriMet Committee on Accessible Transportation	Virtual	OR+WA	33
2/21/2024	SCCNW Community Forum	Portland	OR	40
2/22/2024	IBR Advisory Group Meeting	Portland, Hybrid	OR+WA	55
2/22/2024	IBR Freight Forum	Virtual	OR+WA	*
2/22/2024	IBR CBO Community Forum	Vancouver	WA	27
2/23/2024	Bi-State Tolling Subcommittee	Virtual	OR+WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
2/26/2024	IBR Advisory Group Meeting	Virtual	OR, WA	25
2/26/2024	Oregon APEX Accelerator	Portland	OR	*
2/27/2024	IBR CBO Listening Session	Vancouver	WA	23
2/28/2024	SWR Design Construction Conference	Virtual	OR+WA	*
2/28/2024	IBR CBO Listening Session	Portland	OR	13
2/29/2024	SWCA Executive Summit	Vancouver	WA	39
3/1/2024	Young Contractor Forum - Lunch with Contractors	Vancouver	WA	*
3/5/2024	IBR Executive Steering Group	Virtual	OR+WA	20
3/5/2024	RTC	Vancouver	WA	*
3/6/2024	NW Transportation Conference	Corvallis	OR	*
3/7/2024	Vancouver Execs Meeting	Vancouver	WA	*
3/8/2024	IBR Office Hours	Virtual	OR+WA	0
3/12/2024	IBR Multilingual Press Conference	Virtual	OR+WA	*
3/12/2024	IBR Office Hours	Virtual	OR+WA	0
3/14/2024	IBR Advisory Group Meeting	Virtual	OR+WA	30
3/15/2024	Bi-State Tolling Subcommittee	Virtual	OR+WA	*
3/18/2024	IBR Office Hours	Virtual	OR+WA	0
3/18/2024	IBR Advisory Group Meeting	Virtual	OR+WA	29
3/20/2024	TriMet Committee on Accessible Transportation	Virtual	OR+WA	12
3/20/2024	City of Vancouver Parks & Rec Advisory Commission	Vancouver	WA	19
3/23/2024	IBR Office Hours	Virtual	OR+WA	0
3/28/2024	IBR Advisory Group Meeting	Vancouver, Hybrid	WA	64
4/2/2024	IBR Office Hours	Virtual	OR+WA	0

Date	Activity/Organization	Location	State	Number of Public Participants
4/10/2024	Port of Vancouver Spring Tenant Event	Vancouver	WA	28
4/12/2024	IBR Office Hours	Virtual	OR+WA	5
4/15/2024	IBR Advisory Group Meeting	Virtual	OR+WA	25
4/18/2024	HINOON	Portland	OR	30
4/19/2024	Bi-State Tolling Subcommittee	Virtual	OR+WA	*
4/20/2024	IBR Office Hours	Virtual	OR+WA	0
4/23/2024	Rose Village Neighborhood Association	Vancouver	WA	22
4/25/2024	IBR Advisory Group Meeting	Vancouver, Hybrid	OR+WA	48
4/25/2024	IBR Office Hours	Virtual	OR+WA	5
4/25/2024	Bridgeton Neighborhood Association	Portland	OR	53
4/25/2024	Vancouver Heights Neighborhood Association	Vancouver	WA	16
5/2/2024	OAME Tradeshow	Portland	OR	*
5/2/2024	IBR Office Hours	Virtual	OR+WA	0
5/3/2024	Vancouver iTech Prep	Vancouver	WA	250
5/6/2024	IBR Industry Day	Portland	OR+WA	300
5/9/2024	IBR Advisory Group Meeting	Virtual	OR+WA	25
5/10/2024	IBR Office Hours	Virtual	OR+WA	5
5/15/2024	Washington State Transportation Commission	Vancouver	WA	*
5/16/2024	Arbor Lodge Neighborhood Association	Portland, Hybrid	WA	4
5/18/2024	IBR Office Hours	Virtual	OR+WA	0
5/20/2024	IBR Advisory Group Meeting	Virtual	OR+WA	26
5/21/2024	ACEC/ODOT Partnering Conference	Salem	OR	*
5/21/2024	IBR Virtual Roundtable	Virtual	OR+WA	145

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
5/22/2024	IBR Office Hours	Virtual	OR+WA	3
5/23/2024	IBR Advisory Group Meeting	Portland, Hybrid	OR+WA	33
5/23/2024	Bi-State Tolling Subcommittee	Vancouver	WA	*
6/1/2024	Tabling: LCRG Multicultural Resource Fair	Vancouver	WA	52
6/4/2024	IBR Office Hours	Virtual	OR+WA	4
6/5/2024	IBR Office Hours	Virtual	OR+WA	0
6/10/2024	Bi-State Legislative Committee	Virtual	OR+WA	*
6/13/2024	Westside Economic Alliance	Virtual	OR	*
6/13/2024	IBR Advisory Group Meeting	Virtual	OR+WA	28
6/13/2024	SMPS-Oregon Market Mixer	Portland	OR	*
6/14/2024	IBR Office Hours	Virtual	OR+WA	3
6/15/2024	Tabling: Juneteenth (Vancouver)	Vancouver	WA	108
6/16/2024	Tabling: Portland Sunday Parkways - NE Cully	Portland	OR	63
6/16/2024	ASCE ICTD 2024 Conference	Atlanta	GA	*
6/17/2024	Business Leaders Regional Transportation Summit (Presenting & Tabling)	Portland	OR	*
6/17/2024	IBR Advisory Group Meeting	Virtual	OR+WA	24
6/20/2024	IBR Tour - AWC	Vancouver	WA	15
6/21/2024	Bi-State Tolling Subcommittee	Virtual	OR+WA	*
6/22/2024	IBR Office Hours	Virtual	OR+WA	0
6/25/2024	Esther Short Neighborhood Association	Vancouver	WA	42
6/25/2024	Asphalt Producers Association of Oregon	Virtual	OR	1
6/27/2024	IBR Advisory Group Meeting	Portland, Hybrid	OR+WA	39

Date	Activity/Organization	Location	State	Number of Public Participants
7/2/2024	IBR Office Hours	Virtual	OR+WA	5
7/10/2024	IBR Walking Tour	Vancouver	WA	20
7/10/2024	Association of Women & Minority Businesses (WA)	Virtual	WA	35
7/12/2024	Tabling: Picante	Portland	OR	24
7/13/2024	Tabling: Saturday in the Park (Vancouver USA Pride)	Vancouver	WA	176
7/13/2024	Tabling: Mississippi Street Fair	Portland	OR+WA	130
7/15/2024	IBR Advisory Group Meeting	Virtual	OR+WA	11
7/17/2024	City of Vancouver Urban Forestry Commission	Vancouver	WA	15
7/18/2024	City of Vancouver Downtown Redevelopment Authority	Vancouver	WA	12
7/18/2024	Hough Neighborhood Association	Vancouver	WA	27
7/19/2024	Bi-State Tolling Subcommittee	Virtual	OR+WA	*
7/19/2024	IBR Office Hours	Virtual	OR+WA	0
7/22/2024	IBR Office Hours	Virtual	OR+WA	2
7/23/2024	City of Vancouver Planning Commission	Vancouver	WA	27
7/23/2024	Cycle Vancouver	Vancouver	WA	14
7/24/2024	IBR Office Hours	Virtual	OR+WA	0
7/25/2024	IBR Advisory Group Meeting	Vancouver, Hybrid	OR+WA	11
7/28/2024	Tabling: Vancouver Farmers Market	Vancouver	WA	54
8/1/2024	IBR Office Hours	Vancouver, Hybrid	WA	2
8/1/2024	Oregon Transportation Commission	Salem, Hybrid	OR	*
8/8/2024	City of Vancouver Culture, Arts & Heritage Commission	Vancouver	WA	19

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
8/8/2024	IBR Advisory Group Meeting	Virtual	OR+WA	15
8/9/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	2
8/10/2024	Tabling: Bridgeton NA Annual Picnic	Portland	OR	21
8/11/2024	Tabling: Providence Bridge Pedal	Portland	OR	72
8/12/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	5
8/13/2024	C-TRAN Board	Vancouver, Hybrid	WA	*
8/14/2024	City of Vancouver Parking Advisory Committee	Vancouver	WA	16
8/15/2024	Presentation at HDR Cocktail + Connect	Vancouver	WA	*
8/15/2024	Tabling: Waterfront Concert Series - Sabroso	Vancouver	WA	167
8/15/2024	Tabling: Yankl Falk's Carpathian Pacific Express	Portland	OR	14
8/20/2024	IBR Virtual Public Briefing (Draft SEIS)	Virtual	OR+WA	37
8/21/2024	Tabling: Kenton Farmers Market	Portland	OR	39
8/22/2024	IBR Advisory Group Meeting	Portland, Hybrid	OR+WA	6
8/22/2024	AASHTO Design Committee Meeting	Portland	OR	*
8/23/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	3
8/24/2024	IBR Virtual Public Briefing (Draft SEIS)	Virtual	OR+WA	37
8/24/2024	Tabling: Celebrating Black Arts & Culture	Portland	OR	16
8/26/2024	Constructing Hope	Portland	OR	*
8/27/2024	Greater Vancouver Chamber, G&PA Committee	Vancouver	WA	17
8/30/2024	Washington Aggregates and Concrete Association	Virtual	WA	*
9/3/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	0

Date	Activity/Organization	Location	State	Number of Public Participants
9/5/2024	City of Portland all Bureau Technical Advisory Committee	Portland	OR	*
9/5/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	2
9/10/2024	TriMet Exec Team	Portland	OR	*
9/10/2024	IBR Virtual Roundtable	Virtual	OR+WA	8
9/12/2024	IBR Advisory Group Meeting	Virtual	OR+WA	21
9/13/2024	Oregon Concrete & Aggregate Producers Association	Vancouver	OR	4
9/14/2024	Tabling: Vietnamese Community of Clark County Moon Festival	Vancouver	WA	35
9/16/2024	IBR Advisory Group Meeting	Virtual	OR+WA	8
9/20/2024 - 11/18/2024	IBR Draft SEIS Public Comment Period	Vancouver, Portland and Virtual	OR+WA	*
9/21/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	0
9/25/2024	TriMet Board	Portland	OR	*
9/25/2024	MERC	Portland	OR	*
9/26/2024	IBR Advisory Group Meeting	Vancouver, Hybrid	OR+WA	17
9/30/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	3
9/30/2024	WA County Chamber of Commerce	Portland	WA	18
9/30/2024	CalPortland	Virtual	OR	*
10/1/2024	RTC Board	Vancouver	WA	*
10/1/2024	IBR Virtual Draft SEIS Public Briefing	Virtual	OR+WA	24
10/3/2024	City of Portland Freight Committee	Virtual	OR	*
10/3/2024	Portland Metropolitan Chamber of Commerce	Portland, Hybrid	OR	*
10/3/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	2

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
10/5/2024	Tabling: St. Johns Farmers Market	Portland	OR	79
10/8/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	2
10/8/2024	City of Vancouver Planning Commission	Vancouver, Hybrid	WA	*
10/8/2024	City of Portland Bicycle Advisory Committee	Virtual	OR	*
10/8/2024	Lincoln Neighborhood Association	Vancouver	WA	33
10/9/2024	Identity Clark County Board	Vancouver	WA	20-25 in person
10/9/2024	Rep. Gluesenkamp Perez Congressional Roundtable	Vancouver	WA	*
10/9/2024	City of Vancouver Parking Advisory Committee	Vancouver, Hybrid	WA	*
10/9/2024	IBR Virtual Draft SEIS Public Briefing	Virtual	OR+WA	29
10/10/2024	Westside Economic Alliance	Portland	OR	35
10/10/2024	IBR Advisory Group Meeting	Virtual	OR+WA	14
10/10/2024	Clark County	Virtual	WA	*
10/11/2024	OAME	Portland	OR	*
10/14/2024	Bi-State Legislative Committee	Virtual	OR+WA	*
10/15/2024	Downtown Stakeholders Forum	Vancouver	WA	53
10/15/2024	IBR DSEIS Public Hearing / Open House	Vancouver	WA	111
10/15/2024	Tabling: Bridgeton Neighborhood Association Annual Meeting	Portland	OR	37
10/15/2024	Institute of Transportation Engineers (ITE)	Portland	WA	*
10/16/2024	City of Vancouver Parks and Recreation Advisory Commission	Vancouver, Hybrid	WA	*

Date	Activity/Organization	Location	State	Number of Public Participants
10/16/2024	Professional Business Development Group	Portland	OR	*
10/17/2024	City of Vancouver City Center Redevelopment Authority	Vancouver, Hybrid	WA	*
10/17/2024	JPACT	Virtual	OR	*
10/17/2024	City of Portland Design Commission	Virtual	OR	*
10/17/2024	IBR DSEIS Public Hearing / Open House	Portland	OR	57
10/18/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	0
10/18/2024 - 11/18/2024	Section 106 Online Open House and Comment Period	Virtual	OR+WA	*
10/19/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	0
10/19/2024	Tabling: Dia de los Muertos	Vancouver	WA	111
10/21/2024	IBR Executive Steering Group	Virtual	OR+WA	20
10/21/2024	Association of General Contractors (OR)	Virtual	OR	18
10/21/2024	Esther Short Neighborhood Association	Vancouver	WA	28
10/21/2024	SE Uplift Neighborhood Coalition: Land Use & Transportation Committee	Portland, Hybrid	OR	15
10/21/2024	IBR Advisory Group Meeting	Virtual	OR+WA	33
10/22/2024	Oregon + Washington Building Trades	Virtual	OR+WA	*
10/22/2024	Washington APEX Accelerator Advising Contractor Meet & Greet	Vancouver	WA	*
10/22/2024	City of Vancouver Planning Commission	Vancouver, Hybrid	WA	*
10/22/2024	Rose Village Neighborhood Association	Vancouver	WA	15

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
10/23/2024	Clackamas County Business Alliance	Virtual	OR	45
10/23/2024	City of Vancouver Aviation Advisory Committee	Vancouver, Hybrid	WA	*
10/24/2024	IBR Advisory Group Meeting	Portland, Hybrid	OR+WA	50
10/24/2024	Vancouver Heights Neighborhood Association	Vancouver	WA	15
10/25/2024	League of Oregon Cities + Association of Oregon Counties	Virtual	OR	*
10/26/2024	Tabling: Vancouver Farmers Market	Vancouver	WA	28
10/26/2024	IBR DSEIS Virtual Public Hearing	Virtual	OR+WA	17
10/28/2024	Governor's Marketplace	Portland	OR	*
10/28/2024	City of Portland Historic Landmarks Commission	Virtual	OR	*
10/28/2024	Columbia River Economic Development Council	Vancouver	WA	15
10/29/2024	City of Vancouver Transportation and Mobility	Vancouver	WA	*
10/29/2024	AgForestry Leadership Program	Vancouver	WA	21
10/29/2024	North Portland Land Use & Transportation Group, plus UPNA and NECN	Portland, Hybrid	OR	6
10/30/2024	Clark County Board of Commissioners	Vancouver	WA	*
10/30/2024	NAMC (OR)	Virtual	OR	41
10/30/2024	IBR DSEIS Virtual Public Hearing	Virtual	OR+WA	3
11/4/2024	Smith Tower Visit	Vancouver	WA	3
11/5/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
11/5/2024	Shumway Neighborhood Association	Vancouver, Hybrid	WA	25

Date	Activity/Organization	Location	State	Number of Public Participants
11/5/2024	Fircrest Neighborhood Association	Virtual	WA	13
11/6/2024	Clark County Developmental Disabilities Advisory Board	Vancouver, Hybrid	WA	13
11/7/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
11/7/2024	City of Vancouver Culture, Arts & Heritage Commission	Vancouver	WA	19
11/8/2024	IBR Freight Forum	Virtual	OR+WA	40
11/12/2024	C-TRAN Board Meeting	Vancouver, Hybrid	WA	21
11/13/2024	Vancouver Neighborhood Alliance	Virtual	WA	22
11/14/2024	IBR Advisory Group Meeting	Vancouver, Hybrid	OR+WA	42
11/14/2024	IBR Advisory Group Meeting	Virtual	OR+WA	33
11/14/2024	Arnada Neighborhood Association	Vancouver, Hybrid	WA	37
11/15/2024	East Vancouver Business Association - November Networking Event	Vancouver	WA	34
11/15/2024	Bi-State Tolling Subcommittee	Virtual	OR+WA	*
11/18/2024	IBR Advisory Group Meeting	Virtual	OR+WA	20
11/21/2024	Metropolitan Mayors' Consortium	Virtual	OR	18-20
11/22/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
11/23/2024	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
11/26/2024	Portland Harbor Contracting Best Practices Discussion	Virtual	OR	12
12/5/2024	Concrete Reinforcing Steel Institute - CRSI	Washougal	WA	32
12/6/2024	Leadership Clark County	Vancouver	WA	*
12/10/2024	C-TRAN Board Meeting	Virtual	WA	20

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
12/12/2024	IBR Advisory Group Meeting	Vancouver, Hybrid	OR+WA	23
12/16/2024	IBR Advisory Group Meeting	Virtual	OR+WA	33
12/17/2024	Bi-State Legislative Committee	Virtual	OR+WA	*
12/18/2024	2024 WSDOT & Industry Design-Build Forum	Bremerton	WA	*
12/19/2024	IBR Advisory Group Meeting	Portland, Hybrid	OR+WA	42
1/7/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
1/9/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
1/14/2025	C-TRAN Board Meeting	Vancouver	WA	30
1/15/2025	TriMet Committee on Accessible Transportation	Virtual	OR	*
1/16/2025	New York Department of Transportation	New York	NY	*
1/16/2025	Professional Land Surveyors of Oregon Conference 2025	Virtual	OR	*
1/21/2025	Camas City Council Workshop	Virtual	WA	17
1/22/2025	Clark Regional Emergency Services Agency Local Emergency Planning Committee	Vancouver	WA	20
1/23/2025	IBR Advisory Group Meeting	Vancouver, Hybrid	OR+WA	47
1/24/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
1/25/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
1/31/2025	City of Camas	Virtual	WA	*
2/3/2025 - 2/6/2025	American Association of State Highway and Transportation Officials (AASHTO) Fly-In	Washington	D.C.	*
2/3/2025	Camas City Council Workshop	Camas	WA	25
2/4/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*

Date	Activity/Organization	Location	State	Number of Public Participants
2/6/2025	Western Federal Lands (FHWA) Winter Conference	Vancouver	WA	250
2/6/2025	City of La Center	La Center	WA	*
2/6/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
2/10/2025	Washougal City Council	Washougal	WA	*
2/11/2025	City of Washougal	Virtual	WA	*
2/13/2025	La Center City Council	La Center	WA	*
2/18/2025	Battle Ground City Council	Battle Ground	WA	*
2/19/2025	SWCA Executive Summit	Vancouver	WA	40
2/21/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
2/21/2025	Tabling: East County Youth Summit	Portland	OR	108
2/22/2025	Tabling: McDaniel High School Infrastructure Fair	Portland	OR	36
2/22/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
2/25/2025	IBR Middle School Bridge Walking Tour	Vancouver	OR	*
2/26/2025	Clark County Council	Virtual	WA	*
2/26/2025	Doing Business with IBR Training - Oregon APEX Accelerator	Portland	OR	*
2/26/2025	La Center City Council	La Center	WA	*
2/27/2025	IBR Advisory Group Meeting	Virtual	OR+WA	53
3/4/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
3/3/2025 - 3/6/2025	Oregon Legislature Joint Ways & Means Subcommittee	Salem	OR	*
3/6/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
3/6/2025	IBR Executive Steering Group	Virtual	OR+WA	19
3/12/25	Identity Clark County	Vancouver	WA	25

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
3/13/2025	WSDOT Southwest Region Design & Construction Conference	Vancouver	WA	*
3/21/2025	Oregon Business & Industry	Portland	OR	55
3/21/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
3/22/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
3/24/2025	Northwest Native Chamber -APEX Accelerator	Virtual	OR+WA	*
3/26/2025	Bridge Building Blocks 2025 Series	Virtual	OR+WA	*
4/1/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
4/3/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
4/8/2025	Transportation Research Board (TRB) Webinar	Virtual	OR/WA/National	45
4/9/2025	Meet the Agencies with Columbia River Economic Development Council (CREDC) and APEX Accelerator	Vancouver	WA	*
4/9/2025	Construction Management Association of America, Oregon Chapter	Portland	OR	46
4/10/2025	City of Portland Committee on Labor and Workforce Development	Portland	OR	35
4/10/2025	BESThq Business Expo West STEAM Pathways Summit	Portland	OR	*
4/10/2025	Hayden Island Neighborhood Network (HINooN)	Portland	OR	10
4/11/2025	Safe From Hate Summit - Oregon Tradeswomen	Portland	OR	*
4/17/2025	Westside Economic Alliance	Portland	OR	*
4/18/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*

Date	Activity/Organization	Location	State	Number of Public Participants
4/19/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
4/21/2025	Joint IBR Advisory Group Meeting	Virtual	OR+WA	42
4/23/2025	LatinoBuilt Quarterly Membership Meeting	Portland	OR	*
4/24/2025	Bridge Building Blocks 2025 Series	Virtual	OR+WA	*
4/26/2025	Tabor 100 Meeting	Virtual	WA	*
5/5/2025	NAMC-Oregon General Meeting	Portland	OR	*
5/6/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
5/8/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
5/8/2025	Oregon Transportation Commission	Virtual	OR	*
5/8/2025	Oregon Association of Minority Entrepreneurs (OAME) Tradeshow	Portland	OR	*
5/9/2025	CSI Industry Forum 2025	Portland	OR	250+
5/13/2025	Contractor Connection	Virtual	WA	*
5/13/2025	ODOT-ACEC Partnering Conference	Portland	OR	*
5/13/2025	Networking with Purpose - STEAM Pathways Coalition	Portland	OR	*
5/16/2025	Bi-State Tolling Subcommittee	Virtual	OR+WA	*
5/16/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
5/17/2025	IBR Office Hours	Vancouver, Hybrid	OR+WA	*
5/21/2025	Bridge Building Blocks 2025 Series	Vancouver	OR+WA	*
5/22/2025	Community Benefits Advisory Group	Washington	OR+WA	*
5/30/2025	Tabling: Clark County Bicycle & Pedestrian Advisory Committee (BPAC) Event	Vancouver	WA	12

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
5/31/2025	Tabling: Latino Community Resource Group (LCRG) Multicultural Resource Fair	Vancouver	WA	72
6/2/2025	American Society of Civil Engineers (ASCE) Oregon Section	Vancouver	OR	32
6/3/2025	Office Hours	Hybrid	OR+WA	*
6/5/2025	Office Hours	Hybrid	OR+WA	*
6/5/2025	Cowlitz County Local Emergency Planning Committee Meeting	Hybrid	WA	22
6/6/2025	Metro Transportation Policy Alternatives Committee (TPAC)	Portland	OR	*
6/10/2025	C-TRAN Board	Vancouver	WA	*
6/11/2025	Association of Women & Minority Businesses (AWMB)	Virtual	OR+WA	*
6/12/2025	Bridge Building Blocks 2025 Series	Vancouver	OR+WA	*
6/12/2025	OAME Contractors & AEPT Meeting	Vancouver	OR	*
6/14/2025	Tabling: Free Speech Corner	Vancouver	WA	35
6/14/2025	Tabling: CoV Juneteenth	Vancouver	WA	107
6/16/2025	Goal Setting Process Information Session	Virtual	OR+WA	*
6/16/2025	Joint Advisory Group meeting	Virtual	WA	47
6/17/2025	Columbia Willamette Regional Workforce Collaborative	Portland	OR+WA	34
6/18/2025	PBDG Meeting	Portland	OR	*
6/21/2025	Tabling: Portland Juneteenth	Portland	OR	56
6/24/2025	Metro Joint Policy Advisory Committee on Transportation	Portland	OR	*
6/24/2025	Worksource Vancouver Staff & Job Seekers Presentation	Vancouver	WA	34

Date	Activity/Organization	Location	State	Number of Public Participants
6/24/2025	Metro Council	Portland	OR	50
6/26/2025	IBR Bridge Tour with Interns	Vancouver	OR+WA	*
6/26/2025	Metro Joint Policy Advisory Committee on Transportation (JPACT)	Portland	OR	60
6/27/2025	Office Hours	Virtual	OR+WA	*
6/28/2025	Office Hours	Virtual	OR+WA	*
6/28/2025	Tabor 100 Meeting	Tukwila	WA	*
6/29/2025	Tabling: NE Cully Sunday Parkways	Portland	OR	50
6/29/2025	American Public Transportation Association (APTA) Rail Conference	San Francisco	CA	*
6/30/2025	2025 Institute of Transportation Engineers (ITE) Western District Annual Meeting	Long Beach	CA	*
7/1/2025	RTC Meeting	Hybrid	WA	*
7/3/2025	NAMC-Washington Membership Meeting	Virtual	WA	*
7/11/2025	Metro Transportation Policy Alternatives Advisory Committee (TPAC)	Virtual	OR	*
7/12/2025	Tabling: Bridgeton Neighborhood Association (BNA) Annual Summer Picnic	Portland	OR	50
7/12/2025	Tabling: Saturday in the Park Pride	Vancouver	WA	189
7/15/2025	2025 Conference of Minority Transportation Officials (COMTO) National Meeting	New York City	NY	*
7/15/2025	NW Small Business Transportation Resource Center (NWSBTRC) - BEP Bonding Education Course for Small Business	Vancouver	WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
7/16/2025	PBDG Professional Business Development Group Meeting	Portland	OR	*
7/16/2025	Clackamas County Coordinating Committee	Virtual	OR	*
7/17/2025	Metro - -- Joint Policy Advisory Committee on Transportation (JPACT) Meeting	Portland	OR	55
7/17/2025	Northwest WMinority Builders Alliance (NWMBA)	Virtual	OR+WA	*
7/18/2025	Bi-State Tolling Subcommittee	Virtual	OR+WA	*
7/19/2025	Tabling: Portland Pride	Portland	OR	*
7/20/2025	Tabing: Portland Pride	Portland	OR	*
7/21/2025	Joint Advisory Group Meeting	Virtual	OR+WA	80
7/23/2025	LatinoBuilt Quarterly Membership Meeting	Portland	OR	*
7/24/2025	Metro Council	Portland	OR	
7/24/2025	Event BDI Business Matchmaking Event and Regional Showcase	Portland	OR	*
7/26/2025	Tabling: Family Fun Day	Vancouver	WA	70
8/5/2025	Tabling: Eastside Community Picnic and National Night Out	Vancouver	WA	60
8/6/2025	NAMC-Oregon General Meeting	Portland	OR	*
8/7/2025	IBR SBO WG & Tabor 100 - Gallery Walk & Tour	Vancouver	OR	*
8/10/2025	Tabling: Providence Bridge Pedal	Portland	OR	133
8/11/2025	City of Portland Transportation and Infrastructure Committee	Portland	OR	*
8/13/2025	iUrbanteen Summit	Oregon City	OR	49
8/13/2025	CWP Contractors	Virtual	OR	*
8/13/2025	AWMB Meeting	Virtual	OR	*
8/14/2025	City of Portland	Portland	OR	11

Date	Activity/Organization	Location	State	Number of Public Participants
8/14/2025	Tabling: Vancouver Open House Ministries Block Party	Vancouver	WA	95
8/23/2025	Tabor 100 Meeting	Tukwila	WA	*
8/27/2025	Tabling: Kenton Farmers Market	Portland	OR	42
8/27/2025	Joint Advisory Committee	Vancouver	OR+WA	75
8/27/2025	Planes, Trains, and Automobiles Event	Seattle	WA	*
8/27/2025	2025 Mid America Association of State Transportation Officials (MAASTO) Annual Meeting	Minneapolis	MN	*
8/28/2025 - 8/29/2025	NWSBTRC W Small Business Transportation Resource Center (NWSBTRC) - BEP Bonding Education Course for Small Business	Vancouver	WA	*
8/29/2025	Tabling: Concert in the Park, LaRhonda Steele & Friends	Portland	OR	88
9/3/2025	2025 Western Bridge Engineers' Seminar	Tacoma	WA	*
9/4/2025	NAMC-Washington Membership Meeting	Virtual	WA	*
9/6/2025	Tabling: NAYA Neerchokikoo Powwow	Portland	OR	88
9/8/2025	IBR Industry Webinar	Virtual	OR+WA	343
9/9/2025	C-TRAN Board Meeting	Vancouver	WA	25
9/9/2025	Longview Early Edition Rotary	Kelso	WA	*
9/14/2025	Tabling: El Grito Portland	Portland	OR	78
9/15/2025	Tabling: El Grito Portland	Portland	OR	*
9/15/2025	Bi-State Legislative Committee	Virtual	OR+WA	*
9/16/2025	City of Portland IBR Program Area Tour	Portland	OR	25
9/17/2025	2025 Regional Contracting Forum	Auburn	WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
9/17/2025	Professional Business Development Group (PBDG)PBDG Meeting	Portland	OR	*
9/18/2025	NWMBBA (Northwest Minority Builders Alliance (NWMBBA)	Virtual	WA	*
9/25/2025	Executive Steering Group	Virtual	OR+WA	*
9/25/2025	Conferece of OMinority Transportation Officials (COMTO) Washington State	Virtual	WA	*
9/26/2025	Central Regional Contracting Forum	Yakima	WA	*
9/27/2025	Tabling: Vietnamese Community of Clark County Moon Festival	Vancouver	WA	33
10/2/2025	IBR Program Area Tour	Portland	OR	13
10/3/2025	14th Annual Clark County Latino Youth Leadership Conference	Vancouver	WA	40
10/3/2025-10/54/2025	Dozer Days Clark County (Career Fair)	Vancouver	WA	410
10/4/2025	Tabling: Old Apple Tree Festival	Vancouver	WA	79
10/7/2025	Clark County Meet the Contractors	Vancouver	WA	71
10/8/2025	Oregon Freight Advisory Committee	Virtual	OR	18
10/8/2025	East Portland Chamber	Hybrid	OR	25
10/9/2025	Oregon American Concrete Institute, Oregon Chapter (OACI)	Portland	OR	26
10/9/2025	Westside Economic Alliance	Portland	OR	35
10/10/2025	Oregon Association of Minority Entrepreneurs (OAME) Contractors & AEPT Meeting	Portland	OR	*
10/11/2025	PacTrans Conference	Portland	OR	*
10/13/2025	Washington Trucking Association Board	Virtual	WA	11
10/14/2025	Contractor Connection	TBDn/a	WA	*

Date	Activity/Organization	Location	State	Number of Public Participants
10/14/2025	C-TRAN Board Meeting	Vancouver	WA	25
10/14/2025	Construction Inclusion Event	n/a	OR+WA	
10/16/2025	PNW Construction Expo	Portland	OR	*
10/18/2025	Tabling: Dia de los Muertos	Vancouver	WA	76
10/20/2025	ENR Seattle Infrastructure Forum	Seattle	WA	*
10/21/2025	CBRE	Portland	OR	30
10/21/2025	Downtown Vancouver Stakeholders Forum	Vancouver	WA	42
10/23/2025	Tabling: Meet the Buyers	Clackamas	OR	52
10/25/2025	Tabling: St. Johns Farmers Market	Portland	OR	*
10/27/2025	Washington County Chamber of Commerce	Virtual	OR	*
10/27/2025	Oregon Transportation Commission	Salem	OR	*
10/28/2025	MPACT Mobile Workshop	Portland	OR	*
10/29/2025	MPACT Session	Portland	OR	*
11/5/2025	NAMC-Oregon General Meeting	Portland	OR	*
11/6/2025	Kimco Realty	Virtual	OR	*
11/11/2025	Bridgeton Neighborhood Association Board Meeting	Virtual	OR	8
11/12/2025	Identity Clark County	Vancouver	WA	25
11/12/2025	Portland Metro Chamber	Virtual	OR	*
11/12/2025	Association of Women & Minority Businesses (AWMB)	Virtual	WA	*
11/13/2025	Hayden Island Neighborhood NetworkiNooN	Virtual	OR	17
11/18/2025	Jantzen Beach Moorage Inc	Portland	OR	19
11/18/2025	Washington Trucking Association Board	Virtual	WA	24
11/18/2025	Urban Design Panel	Virtual	OR	57

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Date	Activity/Organization	Location	State	Number of Public Participants
11/18/2025	Conference of Minority Transportation Officials (COMTO) Washington ChapterA & COMTO Oregon and SW Washington	Vancouver	OR+WA	*
11/18/2025	Joint Interim Committee on Transportation Oversight	Salem	OR	*
11/20/2025	Active Transportation Meeting	Virtual	OR+WA	12
11/20/2025	Construction Suicide Prevention Partnership	TBD	OR	*
11/20/2025	Northwest Minority Builders Alliance (NWMBBA)	Virtual	WA	*
11/21/2025	Columbia Corridor Association &/ Swan Island Business Association.	Virtual	OR	25
12/4/2025	NAMC-Washington Membership Meeting	Virtual	WA	*
12/10/2025	Oregon Trucking Association Board	Portland	OR	*
12/11/2025	Three Ports (Vancouver, Camas-Washougal, Ridgefield)	Vancouver	WA	*
12/15/2025	Bi-State Legislative Committee meeting	Virtual	OR+WA	*
12/17/2025	Joint Advisory Group meeting	Virtual	OR+WA	*

\* Attendance was not officially documented.

ACEC = American Council of Engineering Companies; AFL-CIO = American Federation of Labor and Congress of Industrial Organizations; AGC = Associated General Contractors;; BTG = Business Transformation Group; C4 = Clackamas County Coordinating Committee; CBO = Community Benefits Organization; COMTO = Conference of Minority Transportation Officials; CREDC = Columbia River Economic Development Council C-TRAN = Clark County Public Transit Benefit Area; ESG = Executive Steering Committee; FHWA = Federal Highway Administration; I-5 = Interstate 5; Metro = Oregon Metro; NAACP = National Association for the Advancement of Colored People; NW = northwest; ODOT = Oregon Department of Transportation; OPAL = Organizing People Activating Leaders; OR = Oregon; Oregon Association Minority Entrepreneurs = OAME; OTC = Oregon Transportation Commission; PDX = Portland; RTC = Southwest Washington Regional Transportation Council; SAME = Society of American Military Engineers; SCCNW = Slavic Community Center of Northwest; SWCA = Southwest Washington Contractors Association; SWR = Southwest Region; TriMet = Tri-County Metropolitan Transportation District of Oregon; WA = Washington; WSDOT = Washington State Department of Transportation; WSTC = Washington State Transportation Commission