

Appendix B

PUBLIC INVOLVEMENT

This appendix describes the overall public involvement activities for the Interstate Bridge Replacement (IBR) Program. It includes a general description of public involvement activities and specific public outreach efforts conducted during preparation of the Draft Supplemental Environmental Impact Statement (SEIS) from January 2021 through September 2023. Extensive public involvement efforts were undertaken as part of the Columbia River Crossing (CRC) Environmental Impact Statement (EIS) process from publication of the Notice of Intent to prepare an EIS in September 2005 through publication of the Final EIS in 2011 (CRC 2011). Public comments on the Draft EIS for the CRC project are described in Chapter 6 of the CRC Final EIS, and the overall public involvement program for the CRC project is summarized in Appendix B of the Final EIS. The IBR public involvement efforts build on the work done during CRC by incorporating the feedback, best practices, and lessons learned from past work with new tools and opportunities. This appendix documents the public involvement conducted for the IBR Program and includes the IBR Program's goals for public involvement, a description of the primary audiences identified for outreach, and the tools used to communicate with these interested parties.

The IBR Program has engaged with partner agencies, tribal governments, and community-based organizations (CBOs) since late 2020 and has been conducting more formal intentional community engagement since January 2021. This engagement has shaped the communications strategy and implementation, the environmental review process, the Modified Locally Preferred Alternative (LPA), and the design options that are part of the Modified LPA.

The IBR Program strives to minimize barriers to engagement and frequently offers ongoing opportunities for input. Engagement includes a range of online, hybrid, and in-person options, as detailed in the Public Involvement Tools section.

The IBR Program is complying with and exceeding National Environmental Policy Act (NEPA) requirements for public involvement and is fully complying with Executive Order (EO) 12898 (as amended by EO 12948), which requires each federal agency to make achieving environmental justice (EJ) part of its mission "by identifying and addressing, as appropriate, disproportionately high and adverse human health or environmental effects of its programs, policies, and activities on minority populations and low-income populations" (White House 1995). In compliance with EO 12948, the IBR Program has identified Black, Indigenous, and People of Color (BIPOC), people whose incomes are below the federal poverty threshold, and limited English proficiency (LEP) populations within the study area to inform the outreach and engagement approach. In addition to these groups, the IBR Program has identified people with disabilities, people experiencing homelessness, immigrants and refugees, young people (25 and under) and older adults (65 and older) as equity priority communities. The IBR Program has also established an Equity Advisory Group (EAG) to better solicit feedback and center equity. For more information on the IBR Program's Equity Commitment, see the [IBR website](https://www.interstatebridge.org/equity).¹

In 2023, EO 14096, Revitalizing Our Nation's Commitment to Environmental Justice for All, was signed by the Biden administration. EO 14096 directs the federal government to strengthen its commitment to deliver EJ through an updated definition of EJ, a change in the standard for what constitutes as an EJ effect, and an expansion of EJ communities. Although formal guidance on how to apply EO 14096 to NEPA projects has yet to be published, the IBR Program has sought to meet the intent of the rule through a robust EJ analysis, coordinated with an equity analysis completed as part of the Equity Technical Report.

¹ <https://www.interstatebridge.org/equity>

Outreach efforts have resulted in approximately 40,000 engagements with community members since 2021. Additionally, the IBR Program has significant interaction through a dedicated website and is active on multiple social media channels. The IBR Program has been featured in over 900 media stories, op-eds, and reader stories through the third quarter of 2023. This engagement provides important input that the IBR Program will continue to consider and integrate throughout the planning and design process. Appendix D, Design Option Development and Screening Report, details how feedback shaped the development of the Purpose and Need, Desired Outcomes, and the Modified LPA.

Goals for Public Involvement

Community engagement efforts provide extensive, inclusive, and ongoing opportunities for meaningful communication with community members that prioritize equity, diversity, accessibility, transparency, and inclusion. The goals for public involvement are as follows:

- Seek feedback from a diverse range of partners.
- Engage equity priority communities.
- Embrace innovation.
- Uplift all voices.
- Demonstrate accountability through transparency and feedback.
- Achieve trust among partner agencies and the community.

Primary Audiences

The following groups and organizations have been identified as interested parties in the IBR Program. These parties are the primary focus of outreach:

- Program-defined equity priority communities: people whose incomes are below the federal poverty threshold, individuals and families experiencing houselessness, people with LEP, BIPOC, immigrants and refugees, people with disabilities, young people, and older adults.
- Residents of Clark County, Washington, and Multnomah County, Oregon.
- Property and business owners within and adjacent to the Program area.
- People who drive, use transit, and active transportation users in the Program area.
- Future potential users of the Program area.
- The commuter, business, and freight communities.
- Media.
- Neighborhoods in and adjacent to the Program area.
- CBOs.
- Tribal members.²
- Local, state, and federal elected officials in both Oregon and Washington.
- Community leaders.

² The IBR Program acknowledges that tribes are sovereign nations. The Program consults with federally recognized tribes through a government-to-government consultation process separate and distinct from public and community outreach and comment. Appendix A to this SEIS details the IBR Program's Tribal Consultation.

Public Involvement Tools

Public involvement tools and methods used by the IBR Program team are summarized below.

Website

An IBR Program website has been created and is regularly updated (<https://www.interstatebridge.org/>). The website provides Program information, newsletters, fact sheets, advisory group meeting schedules and materials, and schedules of public events. It also gives the public a means to provide the IBR Program team with feedback. The website has been used to offer web-based surveys and online open house efforts at key Program milestones. The website also provides links to videos that have been produced for the IBR Program, including “Bridge Stories,” described below.

Accountability Dashboard

The IBR Program’s accountability dashboard is a transparency tool designed to share key community engagement metrics, holding the IBR Program accountable to the public. This is a space where the public can learn about what the IBR Program has heard from the community and how the Program is responding. Funding sources, expenditures, and disadvantaged business enterprise (DBE) participation goals are reported within the accountability dashboard. The accountability dashboard is available on the Program website and updated quarterly.

Bridge Stories

“Bridge Stories” is a campaign designed to spotlight diverse community members who live, work, and congregate in the greater Portland-Vancouver region. The campaign consists of a series of short videos showcasing real stories of people who use the Interstate Bridge. Participants share what the bridge means to them, how they use the bridge, and how the bridge replacement impacts them. Links to the videos are provided on the Program’s website and are shared on social media.

Monthly Newsletter Monthly emails provide regular Program status updates to all those on the IBR Program email list. The IBR Program’s email list, used to encourage participation in public events and involve the broader community, has grown to more than 7,500 contacts. This includes 7,082 subscribers who have signed up to receive monthly newsletters. Interested parties can sign up for monthly email updates through the website (<https://www.interstatebridge.org/contact>).

Social Media

The IBR Program maintains active accounts across multiple social media platforms to provide Program updates and engage the broader community in a more informal setting. In particular, social media is an important tool to support outreach to young people.

Office Hours

Office hours provide the opportunity for community members to sign up for an appointment to speak directly to IBR Program team members to ask questions and share their feedback. Office hours timeslots are offered at various times and days of the week and include both in-person and virtual options to make them as inclusive and accessible as possible.

Neighborhood Forums and Open House Events

In-person open house style events provide an opportunity for community members and businesses within the Program area to drop in and speak directly with IBR Program staff. Neighborhood forums were held in May and June 2023 to provide an opportunity for the public to learn about the Program's environmental review process, including what is being analyzed in the study area, the financial plan, design work, and community engagement opportunities. Additional events will be considered to support outreach during key Program milestones.

Presentations to Community-Based Organizations, Neighborhood Associations, and Conferences

The IBR Program proactively reaches out to neighborhood associations and CBOs to offer updates on Program activities and respond to requests to provide briefings. The Program also searches for speaking opportunities to engage a broad range of audiences at the national, regional, and local levels to share the Program's story, inform audiences of the Program's progress, and address any questions.

Outreach to Equity Priority Communities

An important component of the public involvement strategy for the IBR Program is outreach and engagement with equity priority communities. To this end, the Program coordinates with local community leaders, liaisons, groups, and CBOs to develop appropriate strategies for outreach to these populations. The EAG and the Community Advisory Group (CAG) have also provided valuable feedback on outreach to equity priority communities. The Program has used an assortment of virtual outlets, including social media, a website translation tool, resources to reach LEP communities, events, and newsletters. The Program has also networked with community leaders, college students, school parent groups, churches and religious institutions, and other organizations.

The Program conducts intentional outreach to equity priority communities and uses a number of tools to improve accessibility and inclusion. Examples of outreach efforts the Program has implemented to minimize barriers to engagement and reach equity priority communities include:

- Providing American Sign Language interpreters and closed-captioning in English and Spanish at advisory group meetings, listening sessions, and upon request.
- Providing accessible materials, website, and meetings and anticipating the needs of equity priority community members so they can fully participate in meaningful engagement and make informed decisions. The website allows translation into eight languages and documents and graphics posted on the website are remediated to Americans with Disabilities Act standards to ensure compatibility with screen reader software.
- Producing three-dimensional physical models to assist blind and low-vision community members.
- Partnering with CBOs serving equity priority communities, including small-scale, low-barrier grants to extend the Program's engagement outreach.
- Providing incentives for participation to equity priority participants.
- Working with multilingual community engagement liaisons who are fluent in languages other than English and deeply connected within their local communities to help spread the word about the Program and connect with those with LEP, immigrants, and refugees.

- Translating selected Program documents to support outreach listening sessions and events into Arabic, Chinese, Chuukese, Korean, Somali, Spanish, Russian, Vietnamese, Thai, and Ukrainian. These translated documents were posted on the Program website and were distributed in hard copy form at strategic community locations.
- Providing verbal language interpreters upon request for affinity listening sessions.
- Hosting youth press conferences for high school and college news/media outlets to give them space to ask questions in an affinity setting.

Written Materials

One of the main components of the communications effort for the IBR Program is a range of written materials that are easily identifiable as IBR Program materials and that can be accessed either in print form or electronically via the website. Individuals who require reasonable accommodations can request written material in alternative formats or sign language interpreters by contacting the Program team. All documents on the IBR Program website are also remediated for accessibility for individuals with visual impairments to comply with Section 508 of the Rehabilitation Act of 1973. Under Section 508, agencies must give disabled employees and members of the public access to information comparable to the access available to others.

The following are examples of the written materials produced:

- **Newsletters.** Monthly newsletters are sent via email and published on the IBR Program website to describe plans and timelines, opportunities for public input, options and alternatives under consideration, and progress. They also serve as part of the notification system for public meetings and other milestones.
- **Fact Sheets.** Fact sheets have been developed that can be used individually or in packets for specialized audiences. A general background document was created that describes Program need, process, timelines, and benefits and is updated as needed. Additional fact sheets provide information about other topics of public interest, such as the Modified LPA, how the Program centers equity, cost and funding information, and tolling.
- **Display Boards.** Display boards are created for open houses, booths at fairs and festivals, and miscellaneous presentations.
- **Postcards.** Postcards are mailed to relevant addresses to notify neighbors and other interested parties of upcoming opportunities to review the Program team's work and provide input.
- **Presentation Materials.** Presentation materials are prepared to support open houses; briefings with neighborhood associations, business groups, and community organizations; and meetings with media and elected officials. Materials are tailored to each group and may consist of a combination of slides, illustrations, display boards, and presentation handouts.

Online Public Meetings, Surveys, Listening Sessions, and Roundtables

Due to the 2019 coronavirus (COVID-19) pandemic, most of the events held during 2021 and in 2022 were conducted online. As the IBR Program begins to offer more in-person events, these in-person events will be held in both Vancouver and Portland for the convenience of the public. The Program will continue to provide virtual and hybrid engagements to provide communities members with several options to connect.

Online public meetings, listening sessions, surveys, and roundtables have been held to share Program information and gather feedback in coordination with key Program milestones. The Program team has provided accessible meeting materials upon request for individuals who require reasonable accommodations, including written materials in alternative formats or sign language interpreters.

Fairs, Festivals, and Community Events

To connect with a broader range of people, the IBR Program focuses on reaching people where they are, on their terms and schedules. These efforts include participation in local and regional community events such as fairs, festivals, and farmers' markets. These outreach opportunities are designed to provide the general public with an informal opportunity to engage with the team, view Program information, and learn about upcoming milestones and public involvement opportunities. This type of outreach provides the public with increased knowledge of the Program, a broad-based understanding of its goals and schedules, and a convenient means of providing feedback directly to Program staff. Team participation in community events typically involves staffing informational tables and booths.

Media Support

A media strategy is used to reach a broad audience with accurate and timely information, increase public awareness of the Program, and encourage participation in public events. It includes methods for gaining media coverage at Program milestones and methods to keep the Program in the public eye between milestones, including the following:

- **News releases.** The Program sends news releases to the media distribution list to alert reporters and blog writers about major milestones and public meetings. News releases are also posted on the Program website.
- **Media outreach.** The Program proactively contacts media outlets to offer briefings at key milestones and updates.
- **Media responses.** The Program strives to provide timely and accurate responses to inquiries received from media outlets.
- **Authored content.** The Program identifies opportunities to provide topic-specific columns and opinion pieces to highlight milestones or key messages.
- **BIPOC and small press.** Minority-owned and neighborhood-based media are included in the distribution of press materials. The Program team has provided translated versions of press releases.
- **Media distribution list.** The Program maintains a media list and distribution systems to ensure that materials are distributed to all relevant and interested news outlets. Neighborhood publications and transportation-related blogs are included on this list.
- **Community calendars.** Dates, times, and locations of community open houses and other public events are submitted to a wide variety of community calendar sections of publications (both inside and outside the Program corridor) to reach a broad regional audience.
- **Media tracking.** All print media stories are collected for reference, distributed via email to key Program team members on a daily basis, and archived.
- **Email messages.** The Program communications team keeps the media informed with monthly emails about the Program.

Comments, Responses, and Tracking

The public can provide the Program team with comments through a variety of methods, including email, the Program website, voicemail, and public meetings. Public and agency comments gathered over the course of the Program are shared with selected Program staff based on phase, issue, and area of responsibility. By attending outreach events, Program staff (including technical staff) also receive comments directly from members of the public.

Each written comment (form, letter, or email), outreach summary, record of telephone conversation with a member of the public, and transcript of testimony at a public hearing is logged into the public comment system so that it may be made available to decision-makers.

After receiving a comment, Program staff determine whether a question or comment requires a response. If a response is required, staff research the answer and respond within approximately one week; complex questions may take additional time to research and respond to. All comments and questions are then categorized by topic. Each comment can address numerous topics. At regular intervals, comments are summarized, along with information about recent outreach events and media coverage, and are distributed internally to help ensure awareness across Program disciplines.

Communications Coordination

The communications team periodically convenes communications staff from the partner agencies for Program progress updates, to introduce and review communications plans and messages, and track the distribution of Program materials. Meetings are typically held around major Program milestones or as needed.

Summary of Public Engagement Events

The IBR Program seeks to provide ongoing, accessible, and inclusive engagement opportunities using a variety of methods to meet people where they are. The Program also conducts additional outreach efforts to gather public feedback to inform Program work around key milestones. Below is a high-level summary of engagement efforts broken out by timeframe.

Public Involvement Efforts

From November 2020 to September 2023, Program staff engaged in over 400 public outreach meetings and events. Table B-1 at the end of this document presents a chronological list of these events. A summary of outreach efforts by timeframe is also included below. Additional public involvement events are currently planned for 2023 and 2024 prior to publication of the Draft SEIS.

Winter and Spring 2021 Public Engagement Efforts

In the first quarter of 2021, the IBR Program conducted intentional community engagement to gather specific public feedback regarding the transportation problems travelers experience with the current Interstate Bridge and to understand the community priorities and values that should shape the Program. This feedback helped the Program to confirm that the previously identified Purpose and Need and Vision and Values for replacing the Interstate Bridge remain valid and identified equity and climate change as key community priorities. A comprehensive Community Engagement Report was prepared that details the feedback received (IBR 2021a).

Engagement activities included the following:

- Launching Program website, social media accounts, and e-newsletter.
- Launching three Program advisory groups and began regularly scheduled public meetings (initial kick-off meetings for Executive Steering Group [ESG] held in November 2020).
- Holding four online public briefings in February 2021, including one conducted in Spanish, to introduce the community to the Program purpose, workplan, ways to get involved
- Holding an online open house and interactive survey from February 16 to 28, 2021 on the IBR website to provide the public with Program information and gather public input to help define priority issues and key

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problems in the study area. Materials were translated into eight languages and printed for distribution through multilingual community liaisons.

- Reviewing completed community surveys from over 9,100 individuals with over 14,400 comments submitted.
- Hosting four listening sessions for youth and equity priority communities, including BIPOC, people experiencing houselessness, and people with disabilities in an effort to elevate historically excluded voices and address demographic gaps in survey responses.

Key takeaways included:

- Widespread agreement that the transportation problems previously identified by the CRC project still exist: congestion and travel reliability, safety, earthquake vulnerability, impaired freight movement, inadequate bicycle and pedestrian pathways, and limited public transportation.
- Desire for solutions that consider climate change, minimize impacts to neighboring communities, impacts to equity priority communities.
- Congestion and travel reliability were consistently ranked or expressed as the highest concerns, with safety and earthquake vulnerability both ranked second and mentioned frequently.
- Concerns about transportation safety, including earthquake vulnerability and interstate design.
- Support for an improved public transit connection between Portland and Vancouver.
- Concerns regarding tolling and potential impacts on equity priority communities and distribution of the cost burden.
- Value of a cost-effective Program with funding support that builds on previous work.
- Desire for low-barrier engagement options and the opportunity to have meaningful conversations with the Program.

Summer 2021 Public Engagement Efforts

Community engagement efforts from April through August 2021 were focused on gathering feedback and input to help inform the development of initial design elements and priorities to shape the process.

Engagement opportunities included the following:

- equity-focused communities, with Key Takeaways
- Spring 2021 community engagement demonstrated widespread agreement that the previously identified transportation problems still exist with congestion, seismic resiliency, and safety as top community concerns.
- Equity and climate change considerations were clearly identified as important community priorities.
- The community values low-barrier engagement options and the opportunity to have meaningful conversations with the Program.
- Listening session participants shared their desire to see more investment into the local economy, increased opportunities for equity priority communities to get involved, and continued transparent communication from the Program.
- Significant interest in discussing details of a solution, including the design process. Two video storytelling series launched, “Bridge Stories” and “The Case for IBR,” showcasing how community members use the Interstate Bridge and the benefits a replacement bridge will provide.

- IBR Program summer interns help launch the Program’s TikTok account and bolster other digital content efforts to better engage with youth.
- Four community working groups (Active Transportation, Multimodal Commuter, Downtown Vancouver, and Hayden Island/Marine Drive) formed to act as Program focus groups with over 90 community participants involved.
- The EAG adopted a definition of equity specific to the IBR Program, inclusive of both process and outcome equity, and began development of the Equity Framework.
- Advisory groups provided input on the Program’s Climate Framework and how climate change goals will be applied to various components of the Program.
- The CAG developed a summary of community values and priorities to inform Program work.
- Eleven CBOs in both Oregon and Washington were awarded small-scale, low-barrier grants to help reach equity priority communities in partnership with the IBR Program.
- Hosted six listening sessions for specific user groups (active transportation, multimodal commuter, freight movement), potential impact concerns (downtown Vancouver, Hayden Island/Marine Drive, and sustainability and climate change), and eight equity-focused communities:
 - Multimodal commuter listening session to gather feedback on issues that are important to automobile, transit, and bicycle commuters who use the Interstate Bridge.
 - Active transportation listening session for community members who bicycle, walk, roll, or use other forms of active transportation to move through the study area (or would like to do so in the future).
 - Downtown Vancouver listening session to gather insights from community members who live, work, play, or represent organizations within downtown Vancouver.
 - Listening session regarding sustainability and climate considerations to gather insights from community members regarding climate change concerns.
 - Listening sessions with people living with disabilities to gather insights from community members with disabilities, whose views have historically been excluded from large transportation programs and projects.
 - BIPOC listening sessions to gather insights BIPOC communities, whose views have historically been excluded from large transportation programs and projects.
 - A listening session with people and families experiencing houselessness and CBOs that work with people experiencing houselessness to gather insights from this community, whose views have historically been excluded from large transportation programs and projects.
 - Listening sessions with older adults, whose views have historically been excluded from large transportation programs and projects.
 - Multilingual listening sessions with individuals with LEP in their respective native languages to provide information and gather insights from those whose views have been historically excluded from large transportation projects and programs.

Key takeaways included:

- Feedback demonstrated widespread agreement that the previously identified transportation problems still exist with congestion, seismic resiliency, and safety as top community concerns.
- Equity and climate change considerations were clearly identified as important community priorities.

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- The community values low-barrier engagement options and the opportunity to have meaningful conversations with the Program.
- Listening session participants shared their desire to see more investment into the local economy, increased opportunities for equity priority communities to get involved, and continued transparent communication from the Program.
- Significant interest in discussing details of a solution, including the design process.

Fall and Winter 2021 Public Engagement Efforts

From September to December 2021, the IBR Program held a second period of intentional community engagement, including surveys, community briefings, listening sessions, advisory groups, community working groups to gather feedback and input on the design options and weigh in on the priorities that informed elements of the Modified LPA. In addition to public comments provided during briefings, listening sessions, and other events, more than 9,600 survey responses and 1,700 survey comments were received as a result of these efforts. A comprehensive Community Engagement Report for fall and winter of 2021 details feedback received (IBR 2021b).

Engagement opportunities included the following:

- An online open house with detailed information about previous planning efforts, preliminary design options, equity and climate frameworks, the environmental compliance process, and steps to identifying an IBR solution.
- Community input survey with 9,600 participants to gather feedback on preferences and priorities associated with the user experience and design options.
- Two youth press conferences hosted by the Program administrator.
- Four community working groups (Active Transportation, Multimodal Commuter, Downtown Vancouver, and Hayden Island/Marine Drive).
- Four community-specific listening sessions were held in November 2021 in partnership with 10 CBOs that have established deep connections within equity priority communities. CBO partners act as a trusted facilitator, encouraging participation and spreading awareness of listening sessions among their networks through email blasts, social media posts, texts, posters, phone calls, and authored newsletter articles. The purpose of these sessions was for Program staff to share information on design options with equity priority communities and solicit feedback in an affinity space. More than 300 community members participated in this series of listening sessions (see Table B-2), many of whom reported it as being their first time engaging with the Program.
- Four online community briefings were held to provide an update on the IBR Program's progress. Participants were provided with information on preliminary design options, draft equity and climate frameworks, steps to develop a recommended Modified LPA, and ways to stay informed and get involved along the way. Event participants had the opportunity to ask questions and engage with Program staff.

Key takeaways included:

- Design options and Program elements that improve travel times, relieve congestion, improve safety, and mitigate negative impacts to people and the environment are preferred.
- Equity priority communities rely on transit for a diverse range of needs.
- Trip time is the most influential factor when choosing what form of transportation to take. Ease of trip and avoiding a toll were the second and third most influential factors, respectively.

- While preferences for how to access Hayden Island and Marine Drive are heavily influenced by a respondent’s geographic location, when asked to identify the priority for a Hayden Island Interchange design, nearly 70% of all survey respondents agreed that congestion relief on I-5 near Hayden Island is most important.
- Washington residents prefer direct access to Hayden Island from I-5, while Oregon residents prefer to access Hayden Island via Marine Drive and a new arterial bridge.
- The top three preferences for transit station locations are (1) the Vancouver waterfront, (2) near Clark College, and (3) the Expo Center.

2022 Public Engagement Efforts

Outreach efforts in 2022 focused on continued engagement to inform the development of the Modified LPA, communicate the elements being recommended by the Program, and seek regional consensus on the Modified LPA and next steps to further analyze it through the SEIS process. Following screening and evaluation of the design options and transit investments, the IBR Program developed recommendations for the key components of the Modified LPA, informed by technical and screening work along with Program partners and community feedback. Together, these key components form a comprehensive multimodal solution that addresses the Program’s Purpose and Need, meets equity and climate change objectives, and supports regional and local priorities and desired outcomes. From September through December of 2022, the IBR Program shared updates on the NEPA compliance process and path toward publishing a Draft SEIS.

Highlight of 2022 community engagement efforts:

- Regional consensus to move the Modified LPA into the federal environmental review process in summer 2022. This included endorsement by the board, council or commission of all eight local partner agencies, unanimous consensus from the Program’s ESG, and acknowledgment by the Bi-State Legislative Committee to move the Program forward into the next phase of work.
- The Program tabled at six in-person community events, including farmers’ markets and festivals, and had direct conversations with nearly 500 people through this engagement effort.
- Direct outreach to over 200 neighborhood associations and CBOs resulted in discussions with a wide variety of community members about the Modified LPA, next steps in the environmental review process, and how to provide meaningful input once the Draft SEIS is released.
- Provided informational presentations to approximately 60 organizations, including local partner agency boards, councils, and commissions, neighborhood associations, and CBOs.
- Participated in over 20 speaking opportunities at the national, regional, and local level to engage various members of the public to share the Program’s story, inform audiences of the Program’s progress, and address any concerns.
- Hosted three equity roundtable discussions: “Black Communities and their Relationships with Infrastructure,” “Why Equity Matters in Infrastructure,” and “Accessibility through Infrastructure.”
- Hosted 29 public steering and advisory group meetings, including the ESG, EAG, and CAG.
- Coordinated and hosted Program area tours for Program advisory group members

Key public comment themes during this effort included:

- Interest in elements of the Modified LPA and the river crossing design.
- Interest in information about upcoming opportunities for engagement.

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- Comments on replacement bridge alternatives (tunnel, third bridge crossing, and retrofitting the current bridge).

2023 Engagement Efforts

The Program’s outreach in 2023 was primarily focused on an extended effort to conduct both broad and mindful community engagement prior to the release of the Draft SEIS. The purpose of the engagement during this timeframe was to continue raising awareness about the Program and key milestones, inform community members of the Modified LPA and the elements that are being analyzed in the Draft SEIS, and prepare community members to effectively provide input during the public comment period.

Highlight of community engagement efforts from January to September 2023:

- Held 18 public steering and advisory group meetings.
- Provided Program updates and presentations to over 60 organizations.
- Held two in-person neighborhood forums.
- Hosted a DBE meet-and-greet event.
- Tabled at 17 community events, split between Oregon and Washington, approximately 50% of which were centered on equity priority communities. The Program was able to engage with more than 1,250 individuals at a diverse range of events.
- Participated in 16 regional and national conferences.
- Coordinated and conducted over 16 bridge or Program area tours.
- Completed a cultural resources open house.
- Conducted three equity roundtables: “Women Paving the Way,” “The Intersection of Multimodal Transportation and Equity,” and “Road to Prosperity: A Conversation About Workforce Diversity and Disadvantaged Business Enterprises.”
- Launched office hours beginning in August 2023, offering the opportunity for community members to sign up for an appointment (in person or virtual) to speak directly to IBR Program team members to ask questions and share their feedback.
- Formed the Community Benefits Advisory Group (CBAG) in September to develop recommendations to leverage the Program’s work to achieve the greatest positive benefit to the communities in the Program area and broader region, in alignment with the Program’s equity framework and community priorities.
- Offered a second round of small-scale, low-barrier grants to CBOs serving equity priority communities to extend the outreach of the Program.

Technical Coordination with Partner Agencies

In developing the Modified LPA, the IBR Program worked with partner agency technical staff through focused technical working groups to develop, evaluate, refine, and identify design concepts and transit investments for consideration by community, steering, and advisory groups. These efforts with partner agencies are briefly described below and are discussed in greater detail in Appendix A, Agency and Tribal Engagement.

Partner Agency Working Groups and Technical Sessions

The IBR Program’s design team worked with technical staff from local agency partners through focused working groups and technical sessions. These meetings served as a venue for developing a shared

understanding of local conditions, needs, and planned transportation improvements that could then be used to engage with interested parties in the community. The technical working groups identified design options for screening, contributed to desired outcomes, developed screening criteria, considered tradeoffs, and were engaged in the process of developing the Modified LPA.

The working groups and technical sessions included technical staff from the IBR Program and the following agencies:

- Oregon Department of Transportation (ODOT).
- Washington State Department of Transportation (WSDOT).
- Local transit agencies: Clark County Public Transportation Benefit Area (C-TRAN) and Tri-County Metropolitan Transportation District (TriMet).
- Regional metropolitan planning organizations Oregon Metro (Metro) and Southwest Washington Regional Transportation Council (RTC).
- Cities of Portland and Vancouver.
- Ports of Portland and Vancouver.

During development of the Modified LPA, the IBR Program convened several issue-specific working groups with members from the above local partner agencies. These included a Travel Demand Modeling Working Group, a Transit Options Technical Session, and a Climate Technical Working Group. The Agency Working Group and technical session activities are discussed further in Appendix A, Agency and Tribal Engagement.

Executive Steering Group

The ESG directly supports the IBR Program's progress. ODOT and WSDOT convened the 12-member group to provide regional leadership support and consensus on key Program issues of importance to the community. The ESG provides recommendations on planning, design, operational approach, and funding of the IBR Program.

The following members of the ESG include representatives from the 10 bi-state partner agencies with direct delivery or operational roles in the integrated, multimodal transportation system around the Interstate Bridge, as well as a community representative from each state. The two community representatives serve as co-chairs of the CAG.

- CAG Co-chair (Washington): Lynn Valenter
- CAG Co-chair (Oregon): Ed Washington
- ODOT: Kris Strickler, Director
- WSDOT: Roger Millar, Secretary
- TriMet: Sam Desue, Jr., General Manager
- C-TRAN: Shawn Donaghy, CEO
- Oregon Metro: Lynn Peterson, Council President
- RTC: Matt Ransom, Executive Director
- City of Portland: Mingus Mapps, Commissioner
- City of Vancouver: Anne McEnery-Ogle, Mayor
- Port of Portland: Curtis Robinhold, Executive Director

- Port of Vancouver USA: Julianna Marler, CEO

Advisory Groups

The Program’s advisory groups were created to ensure ongoing engagement with a broad range of community leaders/groups representing a variety of constituencies and priorities throughout the Program development and design process. The EAG and CAG are direct pathways to the community to help ensure that the IBR Program remains centered on equity and that the Program outcomes reflect community needs, issues, and concerns. The Program uses both advisory groups to provide community-informed insight to inform Program work. This includes soliciting input on outreach strategies and regularly providing updates on concerns voiced by the community.

Community Advisory Group

The CAG is composed of community members from both Oregon and Washington. The IBR Program shares information with CAG, which then discusses and provides input in a public forum to help ensure that Program outcomes reflect community needs, issues, and concerns. CAG members and the Program team engage in dialogue with a commitment to meaningful, two-way feedback. The CAG generally meets monthly. Two co-chairs, one representing each state, lead the group’s diverse and inclusive membership. These co-chairs also sit on the ESG. For more information on the CAG, see the [Program website](#).³

Co-Chairs as of September 2023:

- Lynn Valenter, Vice President of Finance, Reed College (former Vice Chancellor, Washington State University, Vancouver)
- Ed Washington, Director of Outreach and Community Engagement in Global Diversity and Inclusion, Portland State University

Members as of September 2023:

- Jay Clark, Director of Government Affairs, Portland Metro Chamber
- Bill Prows, Director of Business Development / Events, Oregon Association of Minority Entrepreneurs
- Darcy Hoffman, Workforce Southwest Washington
- Dena Horton, Governmental Relations Manager, Pacific Northwest Waterways Association
- Irina Phillips, Community member
- Jana Jarvis, President / CEO, Oregon Trucking Association
- Javier Navarro, Owner, State Farm Insurance; President, League of United Latin American Citizens (LULAC) Southwest Washington
- Jeffery Temple, Director of Corporate Affairs, Fred Meyer
- Julie Doumbia, Community member
- Dr. Karin Edwards, President, Clark College
- Marcus Mundy, Executive Director, Coalition of Communities of Color
- Mark Riker, Executive Secretary, Washington State Building and Construction Trades Council

³ <https://www.interstatebridge.org/advisory-groups/community-advisory-group/>.

- Martha Wiley, Public transit representative, Washington
- Michael Kelly, Director of Transportation, Human Services Council
- Michelle Brewer, Vice President, Human Resources + Facilities, Zoominfo, Columbia River Economic Development Council
- Mikaela Williams, Community member
- Randali Desantos-Benromdhane, Community member
- Robert Camarillo, Oregon State Building and Construction Trades Council
- Robin Jay Richardson, Community member
- Ryan Webb, Project Manager, The Confederated Tribes of Grand Ronde
- Sam Kim, Community member
- Sheri Call, Executive Vice President, Washington Trucking Association
- TBD, Tribal Council Representative, Cowlitz Indian Tribe
- Tom Hickey, Bridgeton Neighborhood Association
- Victor Caesar, Public Transit Representative, Oregon
- Yolanda Frazier, President, NAACP – Vancouver
- Zachary Lauritzen, Oregon Walks

Equity Advisory Group

The EAG helps ensure that the IBR Program remains centered on equity. The EAG has been responsible for defining equity and equity priority communities and developing an equity framework to deliver on this commitment. The group refined equity-focused screening criteria and has made recommendations to IBR Program leadership regarding the components of the Modified LPA, evaluating options through an equity lens to advance the Program’s equity objectives. They are currently in the process of developing equity key performance indicators for the IBR Program to track its advancement of equitable processes and outcomes. The EAG meets monthly. For more information on the EAG, see the [Program website](#).⁴ The members as of September 2023 are listed below:

- Aidan Gronauer, WSDOT
- Albert Lee, NAACP – Portland
- Alicia Sojourner, City of Vancouver
- Barbara Alexander, Port of Portland
- Bianca Kolle, Washington State Department of Services for the Blind
- Erika McCalpine, ODOT
- Hai That Ho Ton, Community member
- Jennifer Campos, RTC
- John Gardner, TriMet

⁴ <https://www.interstatebridge.org/advisory-groups/equity-advisory-group/>

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- Jonathan Eder, Port of Vancouver USA
- Karyn Kameroff, Community member
- Megan Marie Johnson, Community member
- Miriam Halliday, Workforce Southwest Washington
- Obie Ford III, Washington State University Vancouver
- Pat Daniels, Constructing Hope
- Sebrina Owens-Wilson, Metro
- Shane Valle, Portland Bureau of Transportation
- Shona Carter, Community member
- Sokho Eath – IRCO
- Vicki Nakashima, Community member

Community Benefits Advisory Group

The CBAG will develop recommendations for community benefit efforts to achieve the greatest positive benefit to the communities in the Program area and broader region from the Program’s work, in alignment with the Program’s equity framework and community priorities. For more information on the CBAG, see the [Program Website](#).⁵ The members as of September 2023 are listed below:

- Greg Johnson, IBR Program Administrator
- Commissioner Mapps, City of Portland
- Mayor McEnery-Ogle, City of Vancouver
- Darcy Hoffman, Workforce SW Washington
- Kelly Haines, Worksystems, Inc.
- Victor Caesar, Vancouver Housing Authority
- Nate McCoy, National Association of Minority Contractors Oregon
- Marcus Mundy, Coalition for Communities of Color
- Nicole Davison Leon, Hispanic Metropolitan Chamber
- Javier Navarro, President, LULAC, Southwest Washington
- Scott McCallum, Superintendent, Washington School for the Blind
- Peter Fels, Alliance for Community Engagement
- Jessica Green, Portland Parks Foundation
- Holly Williams, Vancouver resident
- Michael Strahs, Kimco Realty
- Corky Collier, Columbia Corridor Association
- Jasmin Tolbert, YWCA Clark County

⁵ <https://www.interstatebridge.org/get-involved-folder/advisory-groups/community-benefits-advisory-group/>

- Farleigh Winters, LSW Architects
- Rian Windsheimer, ODOT
- Carley Francis, Washington Department of Transportation
- Ben Jacobsen, Jane’s Forum
- Ernesto Fonseca, Hacienda Community Development Corporation

Engagement with Freight Partners

Freight Movement Public Listening Session

On May 27, 2021, the IBR Program hosted a freight movement listening session with members of the public. There were 46 participants, including representatives of marine and highway freight interests, ports, industry associations, and the Oregon and Washington legislatures. This engagement provided information regarding the IBR Program and the opportunity to hear the freight community’s concerns about the bridge. The key themes and takeaways included the following:

- Inability to use the Interstate Bridge due to height and weight limitations.
- Concerns regarding congestion negatively impacting freight operations around Marine Drive.
- Concerns regarding unreliability, narrow turns, safety, and bridge lifts.
- Desire for more freight capacity on and around the bridge.
- Challenges regarding travel path and turning radius.

Freight Leadership Meetings

In partnership with the Ports of Vancouver and Portland, the IBR Program hosted two freight engagement sessions in the fall and winter of 2021 with leaders of the regional freight community and IBR Program leadership. Attendees from the freight community included representatives from regional ports, industry associations, freight retail, and the Oregon and Washington legislatures. The key themes and takeaways included the following:

- Unimpaired freight movement is important to the local, regional, national, and international economies.
- Congestion through the I-5 corridor increases freight operational costs and negatively impacts the ability to attract and retain employees.
- Trucks avoid peak travel times if possible (6 a.m. to 9 a.m. and 3 p.m. to 9 p.m.).
- Suggestions for improvement include:
 - Install truck-only lanes.
 - Reduce the number of on/off-ramps.
 - Remove current height restrictions and bridge lifts.
- It is desirable that road and pathway alignment be designed with consideration for optimal freight movement.
- High, wide, and heavy freight movement, including bridge and overpass heights, should be considered.
- Interest in learning about impacts to freight connectivity, including on/off-ramp locations and east/west access to Terminal 6 in North Portland.

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- Interest in future engagement regarding the alignment and number of lanes through the study area.
- Concern that current exponential freight volume growth may increase congestion connected with Interstate 205.

Engagement with Affected Users of the River

For the Navigation Impact Report, the IBR Program conducted outreach with known Columbia River users who travel under the existing Interstate Bridge, fishery management groups, and others with an interest in mitigation discussions. Information on the vessels, such as navigation and dimensional features, was collected through an online survey, marina contacts, and individual vessel owners. In addition, the IBR Program sought information from other river users through the placement of notices and advertisements in the U.S. Coast Guard (USCG) Local Notice to Mariners, in local newspapers and specialty maritime publications, and on the Program website and social media accounts. Presentations were also conducted with industry associations, including the Pacific Northwest Waterways Association and the Lower Columbia River Harbor Safety Committee.

Users included commercial tugs, tows, and barges; marine contractors; federal/emergency/maintenance vessels; passenger cruise vessels; and recreational boats. Forty commercial, marine contractor, fabricator, shipyard owner, federal, and passenger cruise users were contacted, of which approximately half responded confirming the vessel data obtained from prior reports and/or providing updated vessel information. Information on recreational users was obtained from recreational marinas in the project vicinity, as well as through responses to the online river user survey. The online survey received 39 responses: 5 surveys were received for commercial vessels, 3 for cruise vessels, 7 for recreational motor vessels, 23 for sailboats, and 1 for a kayak.

The USCG reviewed and conducted further validation of the Navigation Impact Report by publishing USCG Navigation Only Public Notice (NOPN) 02-22, dated March 23, 2022, seeking comments exclusively related to navigation from maritime partners. The primary goal of the NOPN was to receive comments regarding current or future vertical navigation clearance requirements greater than 116 feet to inform the USCG's issuance of a Preliminary Navigation Clearance Determination. The comment period ended on April 25, 2022, and the USCG received 13 comments. Since the end of the comment period, both the USCG and the IBR Program have continued to coordinate with potentially affected river users.

On July 31, 2023, the IBR Program hosted a Navigation Simulation Workshop in Vancouver, Washington. River pilots and tug captains were invited to provide their thoughts and experiences navigating along the Columbia River. Attendees included pilots and captains from Shaver Transportation, Columbia River Pilots, Foss Maritime Company, Tidewater company, and Combined Forestry and Marine Services, as well as representatives from federal partners and regulatory agencies, such as the USCG and the U.S. Army Corps of Engineers. The workshop included discussions around current navigation conditions and use, such as impacts of the existing bridge on river navigation, and new considerations for navigation with the proposed Columbia River bridges. The feedback provided by the river captains and pilots contributed to the IBR Program's navigation simulation efforts, such as adjusting the simulation inputs including wind factors, visibility, vessel types and characteristics, and possible river system changes.

Incorporating Community Feedback

The IBR Program strives to offer ongoing opportunities to connect with the Program, proactively share updates and information on Program work, and intentionally hold more intensive engagement efforts to seek feedback on specific topics to inform key Program work. Highlighted below are examples of how community

engagement feedback has informed specific elements of Program work. Community feedback described in this appendix was used to:

- Identify themes related to transportation problems and community priorities and values.
 - The IBR Program conducted intentional community engagement to gather specific public feedback regarding the transportation problems travelers experience with the current Interstate Bridge and to understand the community priorities and values that should shape the Program. This feedback helped the Program to confirm that the previously identified Purpose and Need and Vision and Values for replacing the Interstate Bridge remain valid: congestion and travel reliability, safety, earthquake vulnerability, impaired freight movement, inadequate bicycle and pedestrian pathways, and limited public transportation. Community feedback also identified equity and climate change as key community priorities.
- Ensure current community priorities and changes since the previous planning efforts are reflected as Program decisions are made.
 - Planning work has built upon previous planning efforts accomplished as part of the CRC project. Early planning work defined the physical and contextual changes that have occurred in the Program area since 2013. To address these changes, the IBR Program, in coordination with Program partners and the community, developed design options, desired outcomes, and transit investments, to identify a Modified LPA to be further studied through a Draft SEIS in compliance with NEPA.
- Help inform the IBR Program’s Modified LPA recommendation.
 - The Modified LPA recommendation is based on work completed since 2019, including climate and equity frameworks; screening results and modeling data; and input and feedback from partner agencies, Program advisory groups, and the broader community. The Modified LPA recommendation identified key components for further evaluation as part of the multimodal Program corridor investments: transit investments, interchange configuration for Hayden Island/Marine Drive, and the number of auxiliary lanes across the bridge. Community engagement efforts to gather feedback on design options to help inform the recommendation included an online survey with over 9,600 responses, 300+ listening session participants across multiple sessions, four community working groups, over two dozen public meetings and a community opinion survey. Details on the community feedback that informed the Modified LPA is available at: https://www.interstatebridge.org/media/0rjf5bda/ibr_lpa_memo_final.pdf.
 - Transit: Connect existing transit systems by extending light-rail from Portland to Vancouver to integrate the transit investments in the region, including C-TRAN’s bus rapid transit network and express bus service. Priorities expressed in community feedback included a desire for transit options that improve connectivity across the river and to the regional transit system, ease of access for a variety of users, and transit travel time/reliability. Specific feedback included support for High Capacity Transit options, with many preferring light-rail or a combined light-rail/bus rapid transit option; interest in accessible and dependable transit options expressed by equity priority communities, including a desire for multiple transportation options that are efficient, reliable, and user-friendly; and preferences for transit stations located at (or near) Expo Center, Hayden Island, Vancouver Waterfront, Vancouver Library (Evergreen) and Clark College.
 - Hayden Island/Marine Drive Configuration: Partial interchange at Hayden Island and a full interchange at Marine Drive. A partial interchange on Hayden Island recognizes the desire to balance vehicle and freight access, with a preference expressed by the community to minimize the footprint over Hayden Island. Other community feedback taken into consideration is the need to accommodate active transportation safety and access; the desire to prioritize congestion relief on I-5 near Hayden Island,

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- safe intersections and road improvements, and convenient access to services, shopping, and restaurants; the preference expressed by Washington residents for direct access to Hayden Island; and the preference expressed by Oregon residents for island access via Marine Drive and a local access bridge.
- Auxiliary lanes: Include one auxiliary lane northbound and one auxiliary lane southbound between Marine Drive and Mill Plain Boulevard. Community engagement feedback has consistently expressed support for the addition of auxiliary lanes, with both travel time and environmental impacts expressed as important considerations. Feedback received from advisory groups and surveys was mixed on the preference for the number of auxiliary lanes.
- Develop the equity and climate frameworks, as well as establishing community values that will be used along with the climate and equity lens.
 - As part of the IBR Program’s commitment to centering equity, the EAG helped to develop a definition of equity specific to the Program, inclusive of both process and outcome equity. The EAG also informed the development of an equity framework—the lens through which the Program is grounded in historical context and includes a core set of values focused on diversity, equity, and inclusion.
 - The CAG informed the development of a summary of community values and priorities to help shape design options and guide decision-making. The values and priorities reflect feedback gathered from intentional community engagement efforts.
 - Both advisory groups provided input on the Program’s climate framework and how climate change goals will be applied to various components of the Program.
- Inform community engagement efforts and help improve future outreach.
 - Community engagement feedback clearly identified the desire for low-barrier engagement options and the opportunity to have meaningful conversations with the Program.
 - Both the CAG and EAG have provided feedback on community engagement efforts, including suggestions on events to attend, groups to reach out to, and tools to consider. Regular updates and feedback from these groups will continue to help shape outreach efforts.

Public Involvement Efforts: November 2020 through July 2024

Table B-1 presents a chronological list of public involvement efforts from November 2020 through September 2023.

Table B-1. Public Involvement Events Conducted from November 2020 through September 2023

Date	Activity/Organization	Location	State	Number of Public Participants
11/6/2020	ESG Kick-Off Meeting Part 1	Virtual	Both	*
11/30/2020	ESG Kick-Off Meeting Part 2	Virtual	Both	*
12/15/2020	Bi-State Legislative Committee	Virtual	Both	*
1/20/2021	ESG	Virtual	Both	70
1/25/2021	EAG	Virtual	Both	32
1/27/2021	CAG	Virtual	Both	71

Date	Activity/Organization	Location	State	Number of Public Participants
2/10/2021	CAG	Virtual	Both	141
2/15/2021	EAG	Virtual	Both	11
2/16/2021 - 2/28/2021	Open House and Interactive Survey	Virtual	Both	9155 survey respondents
2/17/2021	ESG	Virtual	Both	116
2/18/2021	IBR Community Briefing	Virtual	Both	*
2/23/2021	IBR Community Briefing	Virtual	Both	*
2/24/2021	CAG	Virtual	Both	*
2/25/2021	IBR Community Briefing	Virtual	Both	*
2/25/2021	Oregon Transportation Commission	Salem	OR	*
2/25/2021	Portland Business Alliance	Portland	OR	*
3/2/2021	Professional Business Development Group	Portland	OR	*
3/3/2021	Woodlawn Neighborhood Association	Portland	OR	25
3/8/2021	EAG	Virtual	Both	64
3/8/2021	Oregon Transportation Forum	Portland	OR	*
3/10/2021	Getting There Together	Virtual	OR	*
3/10/2021	CAG	Virtual	OR	88
3/10/2021	Port of Portland Commission Meeting	Virtual	OR	*
3/10/2021	Lower Columbia River Harbor Safety Committee Meeting	Virtual	Both	*
3/11/2021	Hayden Island Resident and Business Community: 2021 Annual Membership Meeting	Virtual	OR	*
3/12/2021	Rogue Valley Area Commission on Transportation	Virtual	OR	*
3/15/2021	SE Uplift Neighborhood Coalition	Virtual	OR	*
3/17/2021	ESG	Virtual	Both	85
3/18/2021	WA House Transportation Committee work session	Virtual	WA	*
3/24/2021	CAG	Virtual	Both	*
3/29/2021	EAG	Virtual	Both	*

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Date	Activity/Organization	Location	State	Number of Public Participants
4/5/2021	ODOT Region 1/Area Commission on Transportation	Virtual	OR	*
4/13/2021	Cathedral Park Neighborhood Association	Virtual	OR	3
4/19/2021	EAG	Virtual	Both	61
4/21/2021	Bike Loud PDX	Virtual	OR	*
4/22/2021	Multimodal Commuter Listening Session	Virtual	Both	68
4/28/2021	Port of Vancouver	Virtual	WA	*
4/28/2021	CAG	Virtual	Both	72
4/29/2021	ESG	Virtual	Both	88
5/11/2021	Nonprofit Network of Southwest Washington	Virtual	WA	7
5/12/2021	Westside Economic Alliance	Virtual	OR	*
5/12/2021	Cascadia High Speed Rail Co.	Virtual	Both	*
5/17/2021	City of Vancouver Council Meeting	Virtual	WA	*
5/17/2021	EAG	Virtual	Both	58
5/18/2021	Listening Session: Hayden Island	Virtual	Both	37
5/19/2021	East Portland Chamber of Commerce	Virtual	OR	14
5/19/2021	Vernon Neighborhood Association	Virtual	OR	5
5/20/2021	Vancouver Business Journal	Virtual	WA	*
5/20/2021	ESG	Virtual	Both	108
5/21/2021	Bi-State Legislative Committee	Virtual	Both	*
5/24/2021	Southeast Portland Rotary Club	Virtual	OR	13
5/26/2021	Southwest Washington Contractors Association	Virtual	WA	*
5/27/2021	Listening Session: Freight Movement	Virtual	Both	46
5/27/2021	Camas-Washougal Rotary Club	Virtual	WA	33
6/1/2021	Downtown Vancouver Listening Session	Virtual	Both	29
6/2/2021	Society of American Military Engineers	Virtual	OR	25
6/2/2021	Sabin Neighborhood Association (Land Use and Transportation Committee)	Virtual	OR	*

Date	Activity/Organization	Location	State	Number of Public Participants
6/3/2021	CAG	Virtual	OR	50
6/7/2021	North Portland Neighborhood Services	Virtual	OR	*
6/8/2021	Listening Session: Active Transportation	Virtual	Both	16
6/9/2021	Kenton Neighborhood Association	Virtual	OR	*
6/17/2021	Listening Session: Sustainability and Climate	Virtual	-	21
6/21/2021	EAG	Virtual	Both	27
7/1/2021	CAG	Virtual	OR	64
7/15/2021	OPAL Environmental Justice Oregon	Virtual	OR	11
7/15/2021	ESG	Virtual	Both	116
7/19/2021	EAG	Virtual	Both	23
7/20/2021	Portland Pearl Rotary	Virtual	OR	25
8/4/2021	Vancouver Rotary Club	Virtual	WA	*
8/4/2021	Listening Session: People Living with a Disability	Virtual	Both	*
8/5/2021	CAG	Virtual	Both	65
8/9/2021	Listening Session: BIPOC Session 1	Virtual	Both	*
8/11/2021	Listening Session: BIPOC Session 2	Virtual	Both	*
8/16/2021	EAG	Virtual	Both	22
8/17/2021	Listening Session: Houseless Individuals and Families	Virtual	Both	*
8/19/2021	Listening Session: Older Adults	Virtual	Both	*
8/23/2021	Listening Session: Vietnamese Community	Virtual	Both	*
8/24/2021	Listening Session: Chinese Community	Virtual	Both	*
8/26/2021	Listening Session: Somali Community	Virtual	Both	*
8/30/2021	Community Working Group Orientation 1	Virtual	Both	*
8/30/2021	Listening Session: Russian/Ukrainian Community	Virtual	Both	*
9/1/2021	Community Working Group Orientation 2	Virtual	Both	*
9/2/2021	CAG	Virtual	Both	61

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Date	Activity/Organization	Location	State	Number of Public Participants
9/15/2021	ESG	Virtual	Both	90
9/17/2021	Bi-State Legislative Committee	Virtual	Both	*
9/20/2021	EAG	Virtual	Both	21
9/23/2021	Active Transportation Working Group	Virtual	Both	19
9/25/2021	Vancouver NAACP	Virtual	WA	23
9/27/2021	Hayden Island/Marine Drive Working Group	Virtual	Both	22
9/28/2021	IBR Event and Tour with FTA	Vancouver	WA	*
9/29/2021	Downtown Vancouver Working Group	Virtual	Both	34
10/4/2021	ODOT Region 1 Area Commission on Transportation	Virtual	OR	*
10/6/2021	BTG National Small Business Leadership Summit	Virtual	OR	*
10/8/2021	Oregon Association of Minority Entrepreneurs	Virtual	OR	*
10/14/2021	Multimodal Commuter Working Group	Virtual	Both	28
10/18/2021	EAG	Virtual	Both	24
10/19/2021	Pacific Northwest Waterways Association	Virtual	Both	*
10/21/2021	ESG	Virtual	Both	105
10/27/2021	Bi-State Legislative Committee	Virtual	Both	*
11/4/2021	CAG	Virtual	Both	46
11/10/2021	IBR Community Briefing	Virtual	Both	*
11/11/2021	Listening Session: Multilingual	Virtual	Both	*
11/12/2021-01/02/2022	Interactive Survey	Virtual	Both	9,600 survey respondents
11/13/2021	IBR Community Briefing	Virtual	Both	*
11/15/2021	EAG	Virtual	Both	*
11/16/2021	Multimodal Commuter Working Group	Virtual	Both	21
11/16/2021	Vancouver Neighborhood Traffic Safety Alliance	Virtual	WA	12
11/17/2021	IBR Community Briefing	Virtual	Both	*

Date	Activity/Organization	Location	State	Number of Public Participants
11/17/2021	Listening Session: BIPOC	Virtual	Both	*
11/18/2021	Downtown Vancouver Working Group	Virtual	Both	28
11/18/2021	ESG	Virtual	Both	*
11/19/2021	Listening Session: People Living with Disabilities	Virtual	Both	*
11/22/2021	IBR Community Briefing	Virtual	Both	*
11/22/2021	Active Transportation Working Group	Virtual	Both	17
11/22/2021	Listening Session: Youth and People with Lower Income	Virtual	Both	*
11/23/2021	Bi-State Legislative Committee	Virtual	Both	*
12/2/2021	CAG	Virtual	Both	37
12/6/2021	Washington County Chamber of Commerce	Virtual	OR	*
12/6/2021	Bi-State Legislative Committee	Virtual	Both	*
12/7/2021	Hayden Island/Marine Drive Working Group	Virtual	Both	15
12/16/2021	ESG	Virtual	Both	*
1/4/2022	RTC	Virtual	WA	*
1/6/2022	CAG	Virtual	Both	74
1/6/2022	Metro Council	Virtual	OR	*
1/10/2022	EAG	Virtual	Both	11
1/12/2022	Oregon Transportation Commission	Virtual	OR	*
1/13/2022	Hayden Island Neighborhood Network (Hi-Noon)	Virtual	OR	4
1/13/2022	Oregon Legislature Joint Committee on Transportation	Virtual	OR	*
1/13/2022	City of Camas	Virtual	WA	*
1/19/2022	Washington State Transportation Commission	Virtual	WA	*
1/20/2022	Oregon Transportation Commission	Virtual	OR	*
1/20/2022	ESG	Virtual	Both	16
1/24/2022	Bi-State Legislative Committee	Virtual	Both	*

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Date	Activity/Organization	Location	State	Number of Public Participants
2/3/2022	Portland Freight Committee	Virtual	OR	*
2/8/2022	Seattle Chamber of Commerce	Virtual	WA	*
2/11/2022	Vancouver Sunrise Rotary	Virtual	WA	30
2/16/2022	Portland Metropolitan Association of Realtors	Virtual	OR	*
2/21/2022	EAG	Virtual	Both	13
2/22/2022	Columbia River Economic Development Council I-5 Task Force	Virtual	WA	15
2/24/2022	CAG	Virtual	Both	46
2/25/2022	Equity Roundtable: Black Communities and their Relationships with Infrastructure	Virtual	Both	100
3/2/2022	Washington Highway Users Federation	Virtual	WA	*
3/4/2022	Associated General Contractors/ODOT Conference	Virtual	OR	*
3/8/2022	Metro Council Work Session – Climate	Virtual	OR	*
3/10/2022	CAG	Virtual	Both	*
3/10/2022	Oregon Transportation Commission	Virtual	OR	*
3/14/2022	EAG	Virtual	Both	22
3/15/2022	Greater Portland Inc. Economic Development Professionals	Virtual	OR	*
3/16/2022	Oregon Business and Industry	Virtual	OR	*
3/16/2022	Rotary Club of Longview	Longview	WA	*
3/17/2022	WA State Freight Mobility Strategic Investment Board	Vancouver	WA	*
3/17/2022	ESG	Virtual	Both	*
3/22/2022	NW Carpenters	Virtual	WA	*
3/23/2022	Bi-State Legislative Committee	Virtual	Both	*
3/24/2022	CAG	Virtual	Both	*
4/4/2022	EAG	Virtual	Both	27
4/6/2022	International Right of Way Association	Portland	OR	*
4/7/2022	ESG	Virtual	Both	13

Date	Activity/Organization	Location	State	Number of Public Participants
4/7/2022	Shumway Neighborhood Association	Vancouver	WA	*
4/12/2022	Peninsula Drainage District 2	Portland	OR	*
4/13/2022	IBR Event and Bridge Tour with Sen. Maria Cantwell	Vancouver	WA	*
4/14/2022	Community Advisory Group	Virtual	Both	76
4/14/2022	Arnada Neighborhood Association	Vancouver	WA	12
4/14/2022	Hayden Island Neighborhood Network	Portland	OR	15
4/18/2022	Equity Advisory Group	Virtual	Both	*
4/19/2022	Bridgeton Neighborhood Association	Portland	OR	30
4/19/2022	Neighborhood Briefing at Latte Da Coffee House	Vancouver	WA	30
4/20/2022	Washington State University Vancouver	Vancouver	WA	*
4/21/2022	ESG	Virtual	Both	*
4/21/2022	Bi-State Legislative Committee	Virtual	Both	*
4/27/2022	Lincoln Neighborhood Association	Vancouver	WA	12
4/28/2022	Military Officer's Association of America - Columbia River Chapter	Vancouver	WA	35
4/28/2022	CAG	Virtual	Both	*
5/3/2022	RTC Board of Directors	Vancouver	WA	*
5/4/2022	Oregon State University/American Society of Civil Engineers	Portland	OR	*
5/5/2022	ESG	Virtual	Both	12
5/5/2022	Esther Short Neighborhood Association	Vancouver	WA	30
5/6/2022	Bi-State Legislative Committee	Virtual	Both	*
5/10/2022	City of Portland Council Work Session	Portland	OR	*
5/10/2022	TriMet Transit Equity Advisory Committee	Portland	OR	*
5/12/2022	Metro Council	Portland	OR	*
5/12/2022	CAG	Virtual	Both	54
5/12/2022	Oregon Transportation Commission	Virtual	OR	*

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Date	Activity/Organization	Location	State	Number of Public Participants
5/16/2022	EAG	Virtual	Both	*
5/16/2022	Vancouver City Council	Vancouver	WA	*
5/16/2022	WA State Transportation Commission	Vancouver	WA	*
5/17/2022	Vancouver Neighborhood Traffic Safety Alliance	Vancouver	WA	35
5/17/2022	ACEC-ODOT Partner Conference	Portland	OR	*
5/17/2022	City of Portland Bicycle and Pedestrian Advisory Committee Joint Meeting	Portland	OR	*
5/17/2022	Associated General Contractors – WA	Vancouver	WA	56
5/17/2022	Washington County Board Work Session	Hillsboro	OR	*
5/18/2022	C4 Metro Committee Clackamas County	Oregon City	OR	*
5/18/2022	Professional Business Development Group	Portland	OR	*
5/19/2022	Metro Joint Policy Advisory Committee on Transportation	Portland	OR	*
5/19/2022	WorkSystems Inc.	Portland	OR	*
5/20/2022	SW WA RTC Regional Transportation Advisory Committee	Virtual	WA	*
5/20/2022	Bi-State Legislative Committee	Virtual	Both	*
5/23/2022	City of Portland Landmarks Commission	Portland	OR	*
5/24/2022	Metro Council	Portland	OR	*
5/24/2022	City of Portland Planning and Sustainability Commission	Portland	OR	*
5/24/2022	Oregon Transportation Forum	Portland	OR	*
5/25/2022	TriMet Board of Directors	Portland	OR	*
5/31/2022	Washington County Chamber of Commerce	Hillsboro	OR	*
6/1/2022	Multnomah County Technical Advisory Committee	Portland	OR	*
6/2/2022	City of Portland Design Commission	Portland	OR	*
6/2/2022	City of Portland Freight Advisory Committee	Portland	OR	*
6/3/2022	Metro Transportation Policy Alternatives Committee	Portland	OR	*

Date	Activity/Organization	Location	State	Number of Public Participants
6/3/2022	Washington County Coordinating Committee Transportation Advisory Committee	Portland	OR	*
6/6/2022	City of Vancouver Council Workshop	Vancouver	WA	12
6/6/2022	ODOT Region 1 Area Commission on Transportation	Portland	OR	*
6/7/2022	RTC Board of Directors	Vancouver	WA	30
6/8/2022	Kenton Neighborhood Association	Portland	OR	*
6/8/2022	Port of Portland Board of Commissioners	Portland	OR	*
6/9/2022	TriMet Committee on Accessible Transportation	Portland	OR	*
6/9/2022	ACEC-ODOT Partner Conference	Portland	OR	*
6/13/2022	Washington County Coordinating Committee	Portland	OR	*
6/13/2022	East Multnomah County Transportation Committee	Portland	OR	*
6/14/2022	C-TRAN Board of Directors	Vancouver	WA	*
6/14/2022	Oregon Legislature Joint Committee on Transportation	Salem	OR	*
6/14/2022	Port of Vancouver	Vancouver	WA	*
6/15/2022	ESG	Virtual	Both	*
6/16/2022	Metro Joint Policy Advisory Committee on Transportation	Portland	OR	*
6/16/2022	Metro Council Work Session	Portland	OR	*
6/15/2022	ESG	Virtual	Both	12
6/17/2022	Bi-State Legislative Committee	Virtual	Both	*
6/22/2022	TriMet Board of Directors	Portland	OR	*
6/25-6/26/2022	Tabling: Good in the Hood	Portland	OR	65
6/28/2022	American Society of Civil Engineers Oregon Chapter	Portland	OR	46
6/29/2022	Lincoln Neighborhood Association	Vancouver	WA	12

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
7/5/2022	City of Portland Parks and Land Use Group	Portland	OR	*
7/5/2022	RTC Board of Directors	Vancouver	WA	*
7/7/2022	Portland Freight Committee	Portland	OR	*
7/9/2023	Vancouver Pride: Saturday in the Park	Vancouver	WA	180
7/11/2022	Vancouver City Council	Vancouver	WA	*
7/12/2022	C-TRAN Board of Directors	Vancouver	WA	*
7/12/2022	Columbia River Economic Development Council I-5 Task Force	Vancouver	WA	12
7/12/2022	Port of Vancouver Board of Commissioners	Vancouver	WA	*
7/13/2022	Port of Portland Board of Commissioners	Portland	OR	10
7/13/2022	Portland City Council	Portland	OR	*
7/14/2022	RTC Board of Directors	Vancouver	WA	*
7/14/2022	CAG	Virtual	Both	24
7/14/2022	Metro	Portland	OR	*
7/14/2022	Oregon Transportation Commission	Online	OR	*
7/18/2022	EAG	Virtual	Both	21
7/21/2022	ESG	Virtual	Both	39
7/21/2022	Bi-State Legislative Committee	Virtual	Both	*
7/26/2022	Rose Village Neighborhood Association	Vancouver	WA	5
7/28/2022	Leadership Clark County	Vancouver	WA	14
7/29/2022	Oregon Association of Minority Entrepreneurs	Portland	OR	*
7/29/2022	Oregon Metropolitan Planning Organization Consortium	Portland	OR	*
8/13/2022	Tabling: Vancouver Farmers' Market	Vancouver	WA	154
8/17/2022	Oregon Trucking Association Convention	Portland	OR	*
8/21/2022	Tabling: King Farmers' Market	Portland	OR	41
9/6/2022	Local Planning Area Group Meeting: Partners In Careers, Washington State Department of Social and Health Services, WorkSource, and Clark College	Vancouver	WA	12

Date	Activity/Organization	Location	State	Number of Public Participants
9/7/2022	Tabling: Kenton Farmers' Market	Vancouver	WA	36
9/8/2022	CAG	Virtual	Both	*
9/14/2022	Swan Island Business Association	Portland	OR	*
9/14/2022	Old Evergreen Highway Neighborhood Association	Vancouver	WA	30
9/14/2022	Oregon Transportation Commission	Salem	OR	*
9/14/2022	Washington State Transportation Commission	Battle Ground	WA	*
9/15/2022	ESG	Virtual	Both	*
9/16/2022	Columbia Corridor Association	Portland	OR	10
9/19/2022	EAG	Virtual	Both	*
9/21/2022	WSDOT 2022 Regional Contracting Forum	Auburn	WA	*
9/23/2022	Oregon Legislature Joint Committee on Transportation	Salem	OR	*
9/28/2022	Equity Roundtable: Why Equity Matters in Infrastructure	Virtual	Both	21
9/29/2022	Freight Leadership Meeting	Portland	OR	*
9/29/2022	Washington Legislative Staff Academy	Olympia	WA	*
10/4/2022	National Active and Retired Federal Employee Association	Vancouver	WA	8
10/8/2022	League of Women Voters – Clark County	Vancouver	WA	50
10/12/2022	Oregon Freight Advisory Committee	Portland	OR	*
10/13/2022	Pacific Northwest Waterways Association Annual Convention	Vancouver	WA	150
10/13/2022	Arnada Neighborhood Association	Vancouver	WA	21
10/17/2022	EAG	Virtual	Both	20
10/19/2022	AgForestry Leadership Program	Vancouver	WA	15
10/25/2022	Bridgeton Neighborhood Association	Portland	OR	45
10/29/2022	NAACP – Vancouver	Vancouver	WA	15
10/31/2022	Bi-State Legislative Committee	Virtual	Both	*
11/10/2022	CAG	Virtual	Both	36

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
11/14/2022	St. Johns Neighborhood Association	Portland	OR	22
11/14/2022	Boise Neighborhood Association	Portland	OR	*
11/17/2022	Oregon Transportation Commission	Salem	OR	*
11/18/2022	ACEC-ODOT Liaison Meeting	Portland	OR	6
11/21/2022	EAG	Virtual	Both	20
12/1/2022	Washington Legislature House Transportation Committee	Olympia	WA	*
12/1/2022	Equity Roundtable: Accessibility through Infrastructure	Virtual	Both	14
12/5/2022	Hayden Island Neighborhood Network (Hi-NooN)	Portland	OR	200
12/6/2022	Vancouver Transportation and Mobility Commission	Vancouver	WA	14
12/12/2022	Bi-State Legislative Committee	Virtual	Both	*
12/13/2022	Oregon Transportation Forum	Portland	OR	*
12/15/2022	American Society of Civil Engineers	Portland	OR	*
12/16/2022	ESG	Virtual	Both	50
1/5/2023	AGC –WA	Vancouver	WA	40
1/5/2023	Oregon Business & Industry	Portland	OR	150
1/11/2023	ODOT Legislative Luncheon	Salem	OR	*
1/11/2023	Lower Columbia Region Harbor Safety Committee	Virtual	OR	45
1/12/2023	Oregon Transportation Commission	Virtual	OR	*
1/12/2023	Community Advisory Group	Online	Both	33
1/18/2023	Washington State Transportation Commission	Virtual	WA	*
1/19/2023	First Place Neighborhood Association	Virtual	WA	30
1/23/2023	Equity Advisory Group	Online	Both	24
2/2/2023	Vancouver iTech Preparatory	Vancouver	WA	25
2/9/2023	CAG	Online	Both	30

Date	Activity/Organization	Location	State	Number of Public Participants
2/15/2023	FHWA Winter Conference (Western Federal Lands Highway Division)	Vancouver	WA	150
2/15/2023	Westside Economic Alliance	Wilsonville	OR	*
2/16/2023	West Columbia Gorge Rotary	Virtual	OR	8
2/16/2023	Greater Portland Inc.	Vancouver	WA	100
2/22/2023	Columbia River Economic Development Council	Vancouver	WA	20
3/2/2023	Salem Chamber of Commerce	Salem	OR	*
3/6/2023	North Portland Neighborhood Services	Virtual	OR	13
3/8/2023	Identity Clark County	Vancouver	WA	*
3/9/2023	CAG	Online	Both	28
3/16/2023	Just Crossing Alliance	Portland	OR	*
3/20/2023	Equity Advisory Group	Online	Both	18
3/21/2023	ESG	Online	Both	15
3/22/2023	City of Portland Council	Portland	OR	*
3/23/2023	Equity Roundtable: Women Paving the Way	Online	Both	18
3/29/2023	Oregon AFL-CIO	Portland	OR	*
3/31/2023	League of Oregon Cities-Transportation Policy Committee	Virtual	OR	*
4/5/2023	Oregon Trucking Associations	Salem	OR	*
4/6/2023	Oregon Association of Nurseries	Virtual	OR	*
4/10/2023	Association of Oregon Counties	Virtual	OR	*
4/12/2023	AGC – OR	Portland	OR	*
4/13/2023	Oregon Legislature Joint Committee on Transportation	Salem	OR	*
4/13/2023	CAG	Virtual	Both	25
4/16/2023– 5/17/2023	Cultural Resources Open House	Virtual	Both	*
4/17/2023	EAG	Virtual	Both	21
4/18/2023	Vancouver Neighborhood Traffic Safety Alliance	Vancouver	WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
4/20/2023	Oregon Legislature Joint Committee on Transportation	Salem	OR	*
4/27/2023	24th Annual East European Youth Leadership Conference	Clackamas	OR	*
4/27/2023	Oregon Trucking Association	Portland	OR	*
4/28/2023	American Planning Association Conference (Oregon Chapter)	Virtual	OR	*
5/3/2023	Oregon Environmental Council	Portland	OR	10
5/11/2023	CAG	Virtual	Both	25
5/15/2023	EAG	Virtual	Both	20
5/18/2023	Professional Engineers of Oregon	Eagle Crest	OR	150
5/23/2023	ODOT/ACEC Partnering Conference	Salem	OR	150
5/25/2023	ESG	Virtual	Both	20
5/31/2023	IBR Neighborhood Forum	Vancouver	WA	67
6/1/2023	ODOT Surveyors Conference	Virtual	OR	80
6/1/2023	The Columbian Economic Forecast Breakfast	Vancouver	WA	300
6/1/2023	Heritage Study Group	Portland	OR	20
6/3/2023	Tabling: Latino Community Resource Group's Multicultural Resources Fair	Vancouver	WA	104
6/6/2023	IBR Neighborhood Forum	Portland	OR	43
6/7/2023	SAME	Portland	OR	150
6/8/2023	CAG	Virtual	Both	25
6/13/2023	Equity Roundtable: The Intersection of Multimodal Transportation and Equity	Virtual	Both	9
6/14/2023	IBR DBE Meet and Greet	Vancouver	WA	65
6/17/2023– 6/18 /2023	Tabling: Juneteenth Festival	Portland	OR	113
6/24–6/25	Tabling: Good in the Hood	Portland	OR	32
6/25/2023	Tabling: Sunday Parkways	Portland	OR	33
6/26/2023	Port of Vancouver Tenant Breakfast	Vancouver	WA	20

Date	Activity/Organization	Location	State	Number of Public Participants
6/26/2023	EAG	Virtual	Both	25
7/8-7/11	Transportation Research Board Transportation Asset Management Conference	Boston	MA	150
7/8/2023	Tabling: Vancouver Pride	Vancouver	WA	144
7/12/2023	East Columbia Neighborhood Association	Portland	OR	19
7/12/2023	Lower Columbia River Harbor Safety Committee	Astoria	OR/WA	45
7/13/2023	NW Industrial Business Association	Portland	OR	15
7/13/2023	OTC	Pendleton	OR	25
7/13/2023	CAG	Virtual	Both	25
7/18/2023	WSTC	Olympia	WA	25
7/18/2023	Downtown Vancouver Stakeholders Forum	Virtual	WA	27
7/22/2023	Tabling: Vancouver Farmers' Market	Vancouver	WA	74
7/23/2023	Tabling: Sunday Concert Series	Vancouver	WA	84
7/24/2023	Washington County Transportation Task Force	Virtual	OR	25
7/28/2023	Bi-State Legislative Committee	Virtual	Both	*
7/28/2023	Tabling: Rae Gordon	Portland	OR	45
7/30/2023	Tabling: We Outside	Portland	OR	9
7/31/2023	IBR Workshop with Maritime Users	Vancouver	WA	*
8/1/2023	Tabling: Eastside Community Picnic, Fircrest Neighborhood Association	Vancouver	WA	67
8/1/2023	Vancouver Transportation and Mobility Commission	Vancouver	WA	20
8/2/2023	Tabling: Kenton Farmers' Market	Portland	OR	37
8/2/2023	IBR Office Hours	Vancouver, Hybrid	WA	*
8/3/2023	Esther Short Neighborhood Association	Vancouver	WA	26
8/7/2023	North Portland Neighborhood Association Chairs Meeting	Portland, Hybrid	OR	26

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
8/8/2023	Bridgeton Neighborhood Association	Virtual	OR	11
8/9/2023	East Columbia Neighborhood Association	Portland	OR	5
8/9/2023	Kenton Neighborhood Association	Portland, Hybrid	OR	27
8/10/2023	CAG	Virtual	Both	25
8/10/2023	Hayden Island Neighborhood Network	Portland	OR	25
8/10/2023	Tabling: Vancouver Waterfront Concert Series	Vancouver	WA	95
8/12/2023	Tabling: Bridgeton Neighborhood Association Annual Summer Picnic	Portland	OR	30
8/13/2023	Tabling: Sunday Concert Series	Vancouver	WA	12
8/13/2023	Tabling: Providence Bridge Pedal	Portland	OR	71
8/14/2023	Washington State Transit Association	Vancouver	WA	25
8/14-8/16	Tabling: Oregon Trucking Association Annual Convention	Bend	OR	26
8/15/2023	Institute of Transportation Engineers	Portland	OR	150
8/16/2023	Old Evergreen Highway Neighborhood Association	Vancouver	WA	37
8/21/2023	EAG	Virtual	Both	20
8/26/2023	IBR Office Hours	Virtual	Both	*
9/6/2023	East Portland Chamber of Commerce	Portland	OR	27
9/6/2023	Western Bridge Engineers Seminar	Phoenix	AZ	150
9/7/2023	Shumway Neighborhood Association	Virtual	WA	16
9/8/2023	Oregon Association Minority Entrepreneurs	Portland	OR	53
9/9/2023	Tabling: Vancouver Peace & Justice Fair	Vancouver	WA	120
9/11/2023	IBR Office Hours	Vancouver, Hybrid	WA	*
9/13/2023	Hazel Dell / Salmon Creek Business Association	Vancouver	WA	26
9/13/2023	Kenton Neighborhood Association	Portland, Hybrid	OR	16
9/14/2023	WA Transportation Commission Program Area and Bridge Tour	Vancouver, Portland	WA, OR	20

Date	Activity/Organization	Location	State	Number of Public Participants
9/14/2023	Arnada Neighborhood Association	Vancouver	WA	19
9/16/2023	Tabling: MLK Dream Run	Portland	OR	11
9/19/2023	Vancouver Neighborhood Traffic Safety Alliance	Vancouver	WA	35
9/25/2023	Tabling: Vancouver Community Forum	Vancouver	WA	22
9/26/2023	Oregon State Building and Construction Trades Convention	Klamath Falls	OR	150
9/26/2023	Clark Communities Bicycle and Pedestrian Committee	Virtual	WA	17
9/27/2023	Community Benefits Advisory Committee	Vancouver, Hybrid	WA	*
9/28/2023	WA Legislature Joint Transportation Committee Briefing and Tour	Vancouver	WA	35
9/28/2023	Oregon State Board of Examiners for Engineering & Land Surveying	Virtual	OR	863
9/28/2023	Annual Oregon Construction Law Seminar	Portland	OR	150
9/30/2023	IBR Office Hours	Virtual	Both	*
10/2/2023	ODOT Region 1 ACT	Virtual	OR	50
10/3/2023	Vancouver Transportation & Mobility Commission	Vancouver	WA	22
10/4/2023	AGC	Portland	OR	150
10/5/2023	CoP Freight Advisory Committee	Portland	OR	*
10/5/2023	Office Hours	Virtual	OR, WA	0
10/5/2023	Equity Roundtable: Road to Prosperity	Virtual	OR, WA	*
10/10/2023	IBR Office Hours	Virtual	OR, WA	0
10/11/2023	East Columbia NA	Portland	OR	20
10/12/2023	Pacific NW Waterways Association	Vancouver	WA	125
10/12/2023	CAG	Virtual	OR, WA	*
10/12/2023	HiNooN	Portland	OR	27
10/16/2023	COMTO	Virtual	OR, WA	*
10/16/2023	EAG	Virtual	OR, WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
10/17/2023	Bridgeton NA	Portland	OR	39
10/18/2023	ESG	Virtual	OR, WA	*
10/19/2023	IBR Office Hours	Virtual	OR, WA	*
10/19/2023	CoP Historic Landmarks and Design Committee	Portland	OR	*
10/21/2023	Tabling: Vancouver Farmer's Market	Vancouver	WA	59
10/26/2023	CBAG	Vancouver, Hybrid	WA	*
10/28/2023	IBR Office Hours	Virtual	OR, WA	0
11/2/2023	IBR Office Hours	Virtual	OR, WA	1
11/2/2023	PSU Traffic & Transportation Class	Portland	OR	*
11/2/2023	Shumway NA	Virtual	WA	21
11/3/2023	Bi State Legislative Committee	Virtual	OR, WA	*
11/6/2023	IBR Office Hours	Virtual	OR, WA	*
11/6/2023	North Portland Neighborhood Chairs	Portland, Hybrid	OR	*
11/8/2023	AgForestry Leadership	Vancouver, Hybrid	WA	25
11/8/2023	DBE Meet & Greet	Portland, Hybrid	OR	55
11/9/2023	CAG	Virtual	OR, WA	*
11/9/2023	Arnada NA	Vancouver	WA	31
11/14/2023	CoP Bike Advisory Committee	Portland	OR	*
11/16/2024	CBAG	Vancouver, Hybrid	WA	*
11/16/2023	Metropolitan Mayor's Consortium	Portland	OR	*
11/16/2023	Office Hours	Virtual	OR, WA	3
11/16/2023	C-TRAN's Citizen Advisory Committee	Vancouver	WA	*
11/18/2023	IBR Office Hours	Virtual	OR, WA	1
11/20/2023	EAG	Virtual	Both	*
11/21/2023	Urban Design Panel	Virtual	OR	60
11/27/2023	Tabling: Vancouver City Council Forum	Vancouver	WA	42

Date	Activity/Organization	Location	State	Number of Public Participants
11/28/2023	Bi State Legislative Committee	Virtual	OR, WA	*
12/4/2023	ODOT Region 1 ACT	Portland	OR	*
12/6/2023	Washington Public Ports Association Annual Meeting	Vancouver	WA	*
12/6/2023	IBR Office Hours	Virtual	OR, WA	3
12/7/2023	IBR Virtual Public Briefing	Virtual	OR, WA	*
12/11/2023	IBR Office Hours	Virtual	OR, WA	4
12/13/2023	CBO Listening Session - Multilingual	Virtual	OR, WA	43
12/14/2023	CBAG	Vancouver, Hybrid	OR, WA	*
12/14/2023	CAG	Virtual	OR, WA	*
12/15/2023	Bi State Legislative Committee	Virtual	OR, WA	*
12/18/2023	EAG	Virtual	OR, WA	*
12/21/2023	IBR Office Hours	Virtual	OR, WA	0
1/3/2024	Yakama Tribal Council	Vancouver	WA	*
1/4/2024	East Portland Rotary	Portland	OR	45
1/9/2024	CBO Listening Session - People Living with Disabilities	Virtual	OR, WA	45
1/10/2024	CBO Listening Session - BIPOC & Economic Opportunities (PIC)	Vancouver	WA	21
1/10/2024	CBO Listening Session - BIPOC & Economic Opportunities (SDBA)	Portland	OR	12
1/11/2024	CAG	Virtual	OR, WA	*
1/11/2024	CBO Listening Session - Youth	Virtual	OR, WA	46
1/16/2024	Vancouver NTSA	Virtual	WA	*
1/18/2024	City Center Redevelopment Authority	Vancouver	WA	12
1/18/2024	IBR Office Hours	Virtual	OR, WA	2
1/22/2024	IBR Office Hours	Vancouver	WA	2
1/23/2024	Small Business Roundtable Event	Virtual	OR, WA	*
1/23/2024	Clark College Executive Cabinet	Vancouver	WA	*

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Date	Activity/Organization	Location	State	Number of Public Participants
1/23/2024	Apex/CREDC	Vancouver, Hybrid	WA	56
1/24/2024	WSDOT DBE Training & Construction Open House	Vancouver	WA	50
1/25/2023	AGC Tour	Vancouver	WA	*
1/25/2024	CBAG	Vancouver, Hybrid	WA	*
1/27/2024	Office Hours	Virtual	OR, WA	*
1/29/2024	Office Hours	Vancouver	WA	0
1/30/2024	Vancouver Innovation, Technology, and Art (VITA) School	Vancouver	WA	46
2/6/2024	IBR Office Hours	Vancouver	WA	0
2/7/2024	Equity Roundtable	Virtual	OR, WA	103
2/8/2024	COMTO	Virtual	OR, WA	*
2/8/2024	CAG	Virtual	OR, WA	*
2/9/2024	AGC/ODOT Annual Meeting	Portland	OR	*
2/10/2024	Office Hours	Vancouver	WA	*
2/15/2024	Youth Press Tour	Portland, Vancouver	OR, WA	*
2/15/2024	IBR Office Hours	Vancouver	WA	0
2/20/2024	Youth Press Conference	Virtual	Both	*
2/20/2024	IBR Office Hours	Vancouver	WA	1
2/21/2024	TriMet Committee on Accessible Transportation	Virtual	OR, WA	33
2/21/2024	SCCNW Community Forum	Portland	OR	40
2/22/2024	CBAG	Vancouver, Hybrid	WA	*
2/22/2024	Freight Forum	Virtual	OR, WA	*
2/22/2024	Odyssey Community Forum	Vancouver	WA	27
2/23/2024	Bi-State Tolling Subcommittee	Virtual	OR, WA	*
2/26/2024	EAG	Virtual	OR, WA	*

Date	Activity/Organization	Location	State	Number of Public Participants
2/27/2024	Odyssey Listening Session	Vancouver	WA	23
2/28/2024	SWR Design Construction Conference	Virtual	OR, WA	*
2/28/2024	SCCNW Listening Session	Portland	OR	13
2/29/2024	SWCA Executive Summit	Vancouver	WA	39
3/1/2024	Young Contractor Forum - Lunch with Contractors	Vancouver	WA	*
3/5/2024	ESG	Virtual	OR, WA	*
3/5/2024	RTC	Vancouver	WA	*
3/6/2024	NW Transportation Conference	Corvallis	OR	*
3/7/2024	Vancouver Execs Meeting	Vancouver	WA	*
3/8/2024	IBR Office Hours	Virtual	OR, WA	0
3/12/2024	Multilingual Press Conference	Virtual	OR, WA	*
3/12/2024	IBR Office Hours	Virtual	OR, WA	0
3/14/2024	CAG	Virtual	OR, WA	*
3/15/2024	Bi-State Tolling Subcommittee	Virtual	OR, WA	*
3/18/2024	Office Hours	Virtual	OR, WA	0
3/18/2024	EAG	Virtual	OR, WA	*
3/20/2024	TriMet Committee on Accessible Transportation (TBD)	Virtual	OR, WA	12
3/20/2024	CoV Parks & Rec Advisory Commission	Vancouver	WA	19
3/23/2024	IBR Office Hours	Virtual	OR, WA	0
3/28/2024	CBAG	Vancouver, Hybrid	WA	*
4/2/2024	IBR Office Hours	Virtual	OR, WA	0
4/10/2024	PoV Spring Tenant Event	Vancouver	WA	28
4/12/2024	IBR Office Hours	Virtual	OR, WA	5
4/15/2024	EAG	Virtual	OR, WA	*
4/18/2024	HINOON	Portland	OR	30
4/19/2024	Bi-State Tolling Subcommittee	Virtual	OR, WA	*

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Date	Activity/Organization	Location	State	Number of Public Participants
4/20/2024	IBR Office Hours	Virtual	OR, WA	0
4/23/2024	Rose Village NA	Vancouver	WA	22
4/25/2024	CBAG	Vancouver, Hybrid	OR, WA	*
4/25/2024	IBR Office Hours	Virtual	OR, WA	5
4/25/2024	Bridgeton NA	Portland	OR	53
4/25/2024	Vancouver Heights NA	Vancouver	WA	16
5/2/2024	IBR Office Hours	Virtual	OR, WA	0
5/3/2024	Vancouver iTech Prep	Vancouver	WA	250
5/9/2024	CAG	Virtual	OR, WA	*
5/10/2024	IBR Office Hours	Virtual	OR, WA	5
5/15/2024	Washington State Transportation Commission	Vancouver	WA	*
5/16/2024	Arbor Lodge NA	Portland, Hybrid	WA	*
5/18/2024	IBR Office Hours	Virtual	OR, WA	*
5/20/2024	EAG	Virtual	OR, WA	*
5/21/2024	ACEC/ODOT Partnering Conference	Salem	OR	*
5/21/2024	Equity Roundtable	Salem	OR	*
5/22/2024	IBR Office Hours	Virtual	OR, WA	*
5/23/2024	CBAG	Vancouver, Hybrid	OR, WA	*
5/23/2024	Bi-State Tolling Subcommittee	Vancouver	WA	*
6/1/2024	Tabling: LCRG Multicultural Resource Fair	Vancouver	WA	52
6/4/2024	Office Hours	Virtual	OR+WA	4
6/5/2024	Office Hours	Virtual	OR+WA	*
6/10/2024	Bi-State Legislative Committee	Virtual	OR+WA	*
6/13/2024	Westside Economic Alliance	Virtual	OR	*
6/13/2024	CAG	Virtual	OR+WA	*
6/13/2024	SMPS-Oregon Market Mixer	Portland	OR	*

Date	Activity/Organization	Location	State	Number of Public Participants
6/14/2024	Office Hours	Virtual	OR+WA	3
6/15/2024	Tabling: Juneteenth (Vancouver)	Vancouver	WA	108
6/16/2024	Tabling: Portland Sunday Parkways - NE Cully	Portland	OR	63
6/16/2024	ASCE ICTD 2024 Conference	Atlanta	GA	*
6/17/2024	Business Leaders Regional Transportation Summit (Presenting & Tabling)	Portland	OR	*
6/17/2024	EAG	Virtual	OR+WA	*
6/20/2024	AWC Tour	Vancouver	WA	*
6/21/2024	Bi-State Tolling Subcommittee	Virtual	OR+WA	*
6/22/2024	Office Hours	Virtual	OR+WA	0
6/25/2024	Esther Short NA	Vancouver	WA	42
6/27/2024	CBAG	Virtual	OR+WA	*
7/2/2024	Office Hours	Virtual	OR+WA	*
7/10/2024	IBR Walking Tour	Vancouver	WA	*
7/10/2024	Association of Women & Minority Businesses (WA)	Virtual	WA	*
7/12/2024	Tabling: Picante	Portland	OR	*
7/13/2024	Tabling: Saturday in the Park (Vancouver USA Pride)	Vancouver	WA	109
7/13/2024	Tabling: Mississippi Street Fair	Portland	OR+WA	*
7/15/2024	EAG	Virtual	OR+WA	*
7/17/2024	CoV Urban Forestry Commission	Vancouver	WA	*
7/18/2024	CoV Downtown Redevelopment Authority	Vancouver	WA	*
7/18/2024	Hough NA	Vancouver	WA	*
7/19/2024	Bi-State Tolling Subcommittee	Virtual	OR+WA	*
7/19/2024	Office Hours	Virtual	OR+WA	*
7/22/2024	Office Hours	Virtual	OR+WA	*
7/23/2024	CoV Planning Commission	Vancouver	WA	*

Interstate Bridge Replacement Program

Date	Activity/Organization	Location	State	Number of Public Participants
7/23/2024	Cycle Vancouver	Vancouver	WA	*
7/24/2024	Office Hours	Virtual	OR+WA	*
7/25/2024	CBAG	Virtual	OR+WA	*
7/28/2024	Tabling: Vancouver Farmers Market	Vancouver	WA	*

* Attendance was not officially documented.

ACEC = American Council of Engineering Companies; AFL-CIO = American Federation of Labor and Congress of Industrial Organizations; AGC = Associated General Contractors; BIPOC = Black, Indigenous, and People of Color; BTG = Business Transformation Group; C4 = Clackamas County Coordinating Committee; CBAG = Community Benefits Advisory Group; CBO = Community Benefits Organization; COMTO = Conference of Minority Transportation Officials; CREDC = Columbia River Economic Development Council C-TRAN = Clark County Public Transit Benefit Area; CAG = Community Advisory Group; EAG = Equity Advisory Group; ESG = Executive Steering Committee; FHWA = Federal Highway Administration; I-5 = Interstate 5; Metro = Oregon Metro; NAACP = National Association for the Advancement of Colored People; NW = northwest; ODOT = Oregon Department of Transportation; OPAL = Organizing People Activating Leaders; OR = Oregon; Oregon Association Minority Entrepreneurs = OAME; OTC = Oregon Transportation Commission; PDX = Portland; RTC = Southwest Washington Regional Transportation Council; SAME = Society of American Military Engineers; SCCNW = Slavic Community Center of Northwest; SWCA = Southwest Washington Contractors Association; SWR = Southwest Region; TriMet = Tri-County Metropolitan Transportation District of Oregon; WA = Washington; WSDOT = Washington State Department of Transportation; WSTC = Washington State Transportation Commission